



63rd Annual Report

2025-2026

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COMPANY INFORMATION

Registered Office & Works	: Frick India Limited CIN- L74899HR1962PLC002618 21.5 Km., Main Mathura Road, Faridabad - 121003 (Haryana) Ph: 91-2275694, 2270547, 2254103
Corporate Office	: 809, Suryakiran Building 19, K.G.Marg, New Delhi - 110001 Ph.: 23322381/84, 23738694 Email: delhi@frick.co.in
Website	: www.frickweb.com

BOARD OF DIRECTORS

Chairman & Managing Director	: Mr. Jasmohan Singh
Non-Executive Directors	: Ms. Gurleen Kaur Ms. Jasleen Kaur Queenie Singh
Independent Directors	: Mr. Vidyanidhi Dalmia Dr. Govindarajula Bhaskara Roa Mr. Harbhajan Singh Mr. Suresh Chandra

COMMITTEES**AUDIT COMMITTEE**

Dr. G.B. Rao	: Chairman
Mr. Jasmohan Singh	: Member
Mr. Vidyanidhi Dalmia	: Member
Mr. Harbhajan Singh	: Member

NOMINATION & REMUNERATION COMMITTEE

Mr. Harbhajan Singh	: Chairman
Dr. G.B. Rao	: Member
Mr. Suresh Chandra	: Member

STAKEHOLDERS RELATIONSHIP COMMITTEE

Mr. Suresh Chandra	: Chairman
Mr. Jasmohan Singh	: Member
Ms. Jasleen Kaur Queenie Singh	: Member
Ms. Gurleen Kaur	: Member

CORPORATE SOCIAL RESPONSIBILITY COMMITTEE

Mr. Vidyandhi Dalmia	: Chairman
Mr. Jasmohan Singh	: Member
Ms. Gurleen Kaur	: Member
Ms. Jasleen Kaur Queenie Singh	: Member

KEY MANAGERIAL PERSONNEL

Mr. Jasmohan Singh	: Chairman & Managing Director
Mr. Hiroyuki Egashira	: Chief Executive Officer
CA. Mukesh Goyal	: Chief Financial Officer
CS. Amit Singh Tomar	: Company Secretary - Head - Legal

AUDITORS

<u>Statutory Auditors</u>	: M/s Lodha & Co. LLP, Chartered Accountants Firm's Registration No. 30105E/ E300284
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<u>Cost Auditors</u>	: M/s Jatin Sharma & Company
Financial Year 2025-26	Firm's Registration No. 101845

Secretarial Auditors	: M/s Aditi Agarwal & Associates Firm's Registration No. S2011DE169300
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Internal Auditors	: Grant Thornton India LLP
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BANKERS	: Canara Bank ICICI Bank HDFC Bank Limited
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REGISTRAR & TRANSFER AGENT	: MUFG Intime India Pvt Ltd. (Formerly known as Link Intime India Pvt Ltd) Noble Heights, 1st Floor, NH-2, C-1, Block LSC, Near Savitri Market, Janakpuri, New Delhi - 110058 Tel: 011-41410592/93/94, Fax: 011-41410591 Email: delhi@linkintime.co.in
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FIVE YEARS FINANCIAL REVIEW					(Rs. In Lakhs)
Year Ending 31st March	2026	2025	2024	2023	2022
Net Sales (Including Other Income)	48,619.93	44,762.59	49,368.75	36,927.00	28,771.80
Assets before Depreciation	6,085.51	5,819.19	4,689.67	4,374.24	4,188.87
Equity Capital (Rs. 60 Lakhs) Plus Reserves	32,833.38	30,819.69	27,371.77	23,175.42	20,363.98
Profit Before Taxation	2,724.57	4,618.66	5,292.71	3,856.46	2,189.71
Provision for Taxation (Net)	702.17	1,134.98	1,060.36	1,004.25	553.37
Dividend Paid	24.00	24.00	24.00	18.00	18.00
PERCENTAGE					
Rate of Dividend	4	40	40	30	30

Previous year's figures have been re-casted / regrouped / rescheduled, wherever considered necessary.



FRICK INDIA LIMITED
(CIN -L74899HR1962PLC002618)
Regd. Office: -
21.5 Km., Main Mathura Road,
Faridabad -121003 (Haryana)
Ph. 0129 -2275691-94, 2270546-47
Email: cs@frickmail.com
Website: www.frickweb.com

NOTICE OF 63RD ANNUAL GENERAL MEETING

NOTICE is hereby given that the 63rd Annual General Meeting of the Members of Frick India Limited ('Company') will be held on Friday, 25th September, 2026 at 11:00 A.M., through Video Conferencing/Other Audio Visual Means (OAVM) to transact the following business: -

ORDINARY BUSINESS

1. To receive, consider and adopt the Financial Statements of the Company i.e. Audited Balance Sheet as at 31st March, 2026 and the Statement of Profit & Loss and Cash Flow Statement for the Financial Year ended 31st March, 2026 together with the Reports of the Board of Directors' & Auditors' thereon.
2. To declare dividend of Rs. 0.40/- per equity share on 5,99,9750 fully paid-up equity shares of Rs. 10/-each for the Financial Year ended 31st March, 2026.
3. To appoint a Director in place of Ms. Jasleen Kaur Queenie Singh, Non-Executive Director [DIN: 05269698] who retires by rotation and being eligible, had provided the consent for re-appointment as the Non-Executive Director of the Company.

SPECIAL BUSINESS

4. RATIFICATION OF REMUNERATION TO BE PAID TO M/S JATIN SHARMA & CO., COST AUDITORS [FIRM REGISTRATION NO.101845] OF THE COMPANY FOR THE FINANCIAL YEAR 2026-2027

To consider and if thought fit, to pass, with or without modification(s), the following resolution as an Ordinary Resolution:-

"RESOLVED THAT pursuant to the provisions of Section 148 and all other applicable provisions, if any, of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or re-enactment thereof, for the time being in force), the shareholders of the Company be and is hereby ratify the payment of the remuneration to M/s Jatin Sharma & Co., Cost Auditors [Firm Registration No.101845] for INR 1,20,000/- [Indian Rupees One Lakh Twenty Thousand Only] exclusive of any taxes and statutory levies as applicable plus reimbursement of out of pocket expenses as may be incurred during the course of Cost Audit for the Financial Year 2026-2027 and also the Cost for conversion of requisite documents / Cost Audit Report and related annexures in Extensible Business Reporting Language (XBRL) shall also be paid and reimbursed by the Company.

RESOLVED FURTHER THAT the Board of Directors and/or Mr. Mukesh, CFO of the Company and/or Mr. Amit Singh Tomar, Company Secretary of the Company be and are hereby authorized to do all such acts, deeds and things as may be necessary, expedient and desirable for the purpose of giving effect to this resolution."

Date: May 27, 2026

Place: New Delhi

Regd. Office: 21.5 KM, Main Mathura Road
Faridabad-121003 (Haryana)
Ph. 0129-2275691-94, 2270546-47;
Fax. 0129-2275695
Email – cs@frickmail.com

By Order of the Board of Directors
Frick India Limited

Jasmohan Singh
Chairman & Managing Director
DIN: 00383412
Address: 5, Friends Colony (West),
New Delhi-110065

NOTES:

- (1) The Ministry of Corporate Affairs ("MCA") has vide its General Circular No. 14/2020 dated April 8, 2020, Circular No. 17/2020 dated April 13, 2020, Circular No. 20/2020 dated May 5, 2020, Circular No. 02/2021 dated January 13, 2021, Circular No. 19/2021 dated December 8, 2021, Circular No. 21/2021 dated December 14, 2021, Circular No. 2/2022 dated May 5, 2022, Circular No. 10/2022 dated December 28, 2022, Circular No. 09/2023 dated September 25, 2023, Circular No. 09/2024 dated September 19, 2024 and Circular No. 03/2025 dated September 22, 2025 in relation to "Clarification on holding of Annual General Meeting ("AGM") through video conferencing ("VC") or Other Audio Visual Means ("OAVM")" read with other Circulars, as may be applicable (collectively referred to as "MCA Circulars") and Securities and Exchange Board of India ("SEBI") vide its Circular No. SEBI/HO/CFD/ CMD1/CIR/P/2020/79 dated May 12, 2020, Circular No. SEBI/HO/CFD/CMD2/CIR/P/2021/11 dated January 15, 2021, Circular No. SEBI/HO/CFD/CMD2/CIR/P/2022/62 dated May 13, 2022, Circular no. SEBI/HO/CFD/PoD-2/P/ CIR/2023/4 dated January 5, 2023, Circular No. SEBI/ HO//CFD/CFD-PoD-2/P/CIR/2023/167 dated October 07, 2023, Circular no. SEBI/HO/CFD/PoD2/CIR/P/0155 dated November 11, 2024, Circular no. SEBI/HO/DDHS/DDHS-PoD-1/P/CIR/2025/83 dated June 05, 2025 and Circular SEBI/HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026 in relation to "Relaxation from compliance with certain provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015" (collectively referred to as "SEBI Circulars") permitted the holding of the AGM through VC / OAVM, without the physical presence of the Members at a common venue. In compliance with the MCA Circulars and SEBI Circulars, the AGM of the Members of the Company is being held through VC / OAVM. The deemed venue for the 63rd AGM shall be the Registered Office of the Company.
- (2) Institutional / Corporate Shareholders (i.e. other than individuals / HUF, NRI, etc.) are required to send a scanned copy (PDF/JPG Format) of its Board or governing body Resolution/Authorization etc., authorizing its representative to attend the AGM through VC / OAVM on its behalf and to vote through remote e-voting. The said Resolution/Authorization shall be sent to the Scrutinizer (i.e. Ms. Aditi Gupta) by email through its registered email address to cs.aditiagarwal@gmail.com, with a copy marked to cs@frickmail.com
- (3) The meeting shall be deemed to be conducted at the Registered Office of the Company situated at 21.5 Km, Main Mathura Road, Faridabad, Haryana.
- (4) Pursuant to the provisions of the Act, a member entitled to attend and vote at the AGM is entitled to appoint a proxy to attend and vote on his/her behalf and the proxy need not be a Member of the Company. Since this AGM is being held pursuant to the MCA Circulars through VC / OAVM, physical attendance of Members has been dispensed with. Accordingly, the facility for appointment of proxies by the Members will not be available for the AGM and hence the Proxy Form and Attendance Slip are not annexed to this Notice.
- (5) The Register of Members and the Share Transfer Books of the Company will remain closed from Saturday, 19th September, 2026 to Friday, 25th September, 2026 (both days inclusive).
- (6) Final dividend of Rs. 0.40/- per equity share as recommended by the Board of Directors for the year ended 31st March, 2026 and subject to the approval of the shareholders at the ensuing Annual General Meeting, will be credited, on or after the, 25th September 2026 to the following Members or their mandate:
 - 6.1 whose names appear as Beneficial Owners as at the end of the business hours on the 18th September 2026 in the lists of Beneficial Owners to be furnished by National Securities Depository Limited ('NSDL') and Central Depository Services (India) Limited ('CDSL') in respect of the shares held in electronic mode; and
 - 6.2 whose names appear as Members in the Register of members of the Company after giving effect to valid share transfers in physical form lodged with the Company / its Registrar & Transfer Agents on or before 18th September 2026.
- (7) As per Regulation 40 of SEBI Listing Regulations, as amended, securities of listed companies can be transferred only in dematerialized form with effect from, April 1, 2019, except in case of request received for transmission or transposition of securities. In view of this and to eliminate all risks associated with physical shares and for ease of portfolio management, members holding shares in physical form are requested to consider converting their holdings to dematerialized form. Members can contact the Company or Company's Registrars and Transfer Agent, "MUFG Intime India Private Limited" (**Formerly known as Link Intime India Private Limited**) for assistance in this regard.
- (8) Members are requested to notify to the Company any change in their address on or before 18th September 2026 and if any of these requests are received later than the said date, the same will not be taken into account for the purpose of payment of dividend declared by the Company. Members are also requested to send their latest specimen signatures

to the Company for updation of the record.

Further, the Members whose shareholdings are in electronic mode are requested to directly correspond for change of address, notifications and updating thereon of saving bank account details to their respective Depository Participants, on an immediate basis.

Process for registration of email id for obtaining Annual Report and user id/password for e-voting and updation of bank account mandate for receipt of dividend:

Physical Holding	The Members of the Company holding Equity Shares of the Company in physical Form and who have not registered their e-mail addresses may get their e-mail addresses registered with MUFG Intime India Pvt Ltd, by clicking the link: https://web.in.mpms.mufig.com/EmailReg/Email_Register.html and follow the registration process as guided therein. The members are requested to provide details such as Name, Folio Number, Certificate number, PAN, mobile number and e-mail id and also upload the image of PAN, Aadhar Card, share certificate & Form ISR-1, ISR-2 in PDF or JPEG format (upto 1 MB). On submission of the shareholders details an OTP will be received by the shareholder which needs to be entered in the link for verification. In case of any queries, shareholder may write to rnt.helpdesk@in.mpms.mufig.com, under Help section or call on Tel no.: 022-49186000
Demat Holding	For Permanent Registration for Demat shareholders: Please contact your Depository Participant (DP) and register your email address and bank account details in your demat account, as per the process advised by your DP. For Temporary Registration for Demat shareholders: The Members of the Company holding Equity Shares of the Company in Demat Form and who have not registered their e-mail addresses may temporarily get their e-mail addresses registered with MUFG Intime India Pvt Ltd by clicking the link: https://web.in.mpms.mufig.com/EmailReg/Email_Register.html and follow the registration process as guided therein. The members are requested to provide details such as Name, DPID, Client ID/ PAN, mobile number and e-mail id and also upload the image of CML, PAN, Aadhar Card & Form ISR-1 in PDF or JPEG format (up to 1 MB). On submission of the shareholders details an OTP will be received by the shareholder which needs to be entered in the link for verification. In case of any queries, shareholder may write to rnt.helpdesk@in.mpms.mufig.com, under Help section or call on Tel no.: 022-49186000

- (9) The relevant details as required under Regulation 36(3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 of the person seeking re-appointment as Director under Item No. 3 of the Notice is annexed.
- (10) Full version of the Annual Report will also be available on the website of the Company www.frickweb.com.
- (11) In case of joint holders attending the Meeting, the members whose name appears as the first holder in the order of names as per Register of Members of the company will be entitled to vote.
- (12) Explanatory Statement pursuant to the provisions of Section 102(1) of the Act, relating to the Special Business to be transacted at the Meeting is annexed herewith.
- (13) Material documents pertaining to above resolutions are available for inspection at the Registered Office of the Company at 21.5 Km, Main Mathura Road, Faridabad (Haryana) during 2.00 P.M. to 4.00 P.M. on any working day and

will also be available for inspection at the meeting.

- (14) Queries on Financial Statements of the Company, if any, may please be sent at the Registered Office of the Company at least 7 (seven) days in advance of the Meeting or through e-mail, on cs@frickmail.com. The same will be replied by the Company suitably.
- (15) As per the extent of the said Act, every shareholder is entitled to nominate a person in accordance with the provisions of Section 72 of the Act to whom his / her shares in the Company shall vest in the unfortunate of his / her death. The members who wish to avail the facility of nomination may send in their nomination in Form SH-13 as prescribed under the Companies (Share Capital and Debentures) Rules, 2014, a copy of which is enclosed in the Annual Report. Members holding shares in electronic mode may contact their respective Depository Participant for availing this facility.
- (16) Members of the Company who hold equity shares in physical form are encouraged to utilize the Electronic Clearing System (ECS) for direct credit of dividend to their bank account. This notice includes an ECS Mandate Form for the benefit of the Members desiring to receive dividends through the ECS mode. Intimation in this regard should be sent to the Company immediately.
- (17) Unclaimed dividend for the Year ended 31st March, 2019 onwards and the corresponding Equity Shares of the Company in respect of which dividend entitlements have remained unclaimed for seven consecutive years from the financial year ended 31st March, 2019 will be due for transfer to the Investor Education and Protection Fund of the Central Government ('IEPF') on 31st October, 2026 pursuant to the provisions of Section 124 of the Companies Act, 2013 read with the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 ('IEPF Rules'). In respect of the said dividend and corresponding shares, it will not be possible to entertain any claim received by the Company after 31st October, 2026.

Details of the unclaimed dividend and particulars with respect to corresponding shares due for transfer to the IEPF are available on the Company's corporate website www.frickweb.com under the section 'Investor Relations'.
- (18) Dividend and corresponding shares, as stated in (17) above, once transferred to the IEPF by the Company, may be claimed only from the IEPF Authority by following the procedure prescribed under the IEPF Rules.
Mr. Amit Singh, Company Secretary is the Nodal Officer (refer Directors Report) of the Company for the purpose of verification of such claims.
- (19) Pursuant to SEBI Circular No. CIR/OIAE/1/2013 dated April 17, 2013, the Company has to redress the investor complaint through SEBI Complaints Redress System ('SCORES') under the web portal <http://scores.gov.in>. As on date, the Company has registered itself with the web-portal of the SEBI SCORES with respect to enabling investors to lodge and follow up their complaints and track the status of redressal of such complaints from anywhere in order to safeguard the interest of the stakeholders/shareholders.
- (20) In compliance with the aforesaid MCA Circulars and SEBI Circular dated January 15, 2021, May 13, 2022, January 5, 2023, October 06, 2023, September 19, 2024, June 05, 2025 read with circular dated May 12, 2020, Notice of the AGM along with the Annual Report 2025-26 is being sent only through electronic mode to those Members whose email addresses are registered with the Company/ Depositories. Members may note that the Notice and Annual Report 2025-26 will also be available on the Company's website www.frickweb.com, websites of the Stock Exchanges i.e. Metropolitan Stock Exchange of India Limited at www.msci.in. Further, Notice of the AGM along with the Integrated Annual Report for the Financial Year (FY) 2026 to be sent by electronic means as provided in regulation 36(1)(b) SEBI (LODR). However, hard copies of the Annual Report, financial statements (including Board report, Auditor report or other documents required to be attached therewith) and Notices of Annual General Meeting will be made available to the members, who request for the same and the web link of the full Annual Report shall also be available in the notice of AGM published by advertisement to enable shareholders to have full access of the same.
- (21) Members attending the AGM through VC / OAVM shall be counted for the purpose of reckoning the quorum under Section 103 of the Act.
- (22) Pursuant to Section 7 of The Income Tax Act 2025, dividend income will be taxable in the hands of shareholders and the Company is required to deduct tax at source from dividend paid to shareholders at the prescribed rates. For the prescribed rates for various categories, the shareholders are requested to refer to Section 393 of The Income Tax Act 2025 and amendments thereof. The shareholders are requested to update their PAN with the Company/MUFG Intime India Private Limited formerly known as Link Intime India Private Limited (in case of shares held in physical mode) and depositories (in case of shares held in demat mode).

Form No. 121, to avail the benefit of non-deduction of tax at source by cs@frickmail.com by 11:59 p.m. IST on 18th September 2026. Shareholders are requested to note that in case their PAN is not registered, the tax will be deducted at a higher rate of 20%.

Non-resident shareholders can avail beneficial rates under tax treaty between India and their country of residence, subject to providing necessary documents i.e. No Permanent Establishment and Beneficial Ownership Declaration, Tax Residency Certificate, Form 41, any other document which may be required to avail the tax treaty benefits by sending an email to cs@frickmail.com. The aforesaid declarations and documents need to be submitted by the shareholders by 11:59 p.m. IST on 18th September 2026.

- (24) A Resident individual shareholder with PAN and who is not liable to pay income tax can submit a yearly declaration in Form No. 121, to avail the benefit of non-deduction of tax at source by stakeholders@frickmail.com by 11:59 p.m. IST on 18th September 2026. Shareholders are requested to note that in case their PAN is not registered, the tax will be deducted at a higher rate of 20%. Non-resident shareholders can avail beneficial rates under tax treaty between India and their country of residence, subject to providing necessary documents i.e. No Permanent Establishment and Beneficial Ownership Declaration, Tax Residency Certificate, Form 41, any other document which may be required to avail the tax treaty benefits by sending an email to stakeholders@frickmail.com. The aforesaid declarations and documents need to be submitted by the shareholders by 11:59 p.m. IST on 18th September 2026.
- (25) The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in securities market. Members holding shares in electronic form are, therefore, requested to submit their PAN to their Depository Participants with whom they are maintaining their demat accounts. Members holding shares in physical form can submit their PAN to the Company/RTA.
- (26) Ministry of Corporate Affairs, Govt. of India has taken a "Green Initiative in Corporate Governance" by allowing paperless compliances by companies and has issued Circulars inter-alia stating that the service of notices/ documents to the Members can be made in electronic mode. In support of this Green Initiative of the Government, the Company hereby requests its Members to send their valid e-mail ID's to the Secretary of the Company / its RTA / their Depository Participant, so that this initiative can be supported by sending the Notices, Audited Balance Sheet, Directors Report, Auditors Report and other related documents and other correspondences in electronic mode. This initiative is however optional & the members can continue to receive these documents in physical form. Requisite form for registration of e-mail ID, forms part of the Annual Report for use by the members.
- (26) Since the AGM will be held through VC / OAVM, the Route Map is not annexed in this Notice.
- (27) The members can opt for only one mode of voting i.e. through e-voting or through Voting at the meeting. In case of voting by both the modes, vote casted through e-voting will be considered final and voting at the Annual General Meeting through online voting facility at the meeting will be considered as invalid.
- (28) The voting rights of the Members for remote e-voting and for online voting at the meeting shall be reckoned on the paid up value of shares registered in the name of shareholders as on the cut-off date (i.e. the record date), being 18th September, 2026.

SHAREHOLDER INSTRUCTIONS FOR REMOTE E-VOTING

Pursuant to provisions of Section 108 of the Companies Act, 2013, read with the Companies (Management and Administration) Rules, 2014, and Regulation 44 of the SEBI Listing Regulations the Company is pleased to offer remote e-voting facility to the members to cast their votes electronically on all resolutions set forth in the Notice convening the 63rd Annual General Meeting to be held at 11:00 A.M. on Friday, 25th September, 2026 through Video Conferencing/Audio Visual Mode. The Company has engaged the services of MUFG Intime India Private Limited (**formerly known as Link Intime India Private Limited**) to provide the remote E-Voting facility.

The remote E-Voting facility is available at the link: <https://instavote.linkintime.co.in>

(E-VOTING EVENT NUMBER)	COMMENCEMENT OF REMOTE E-VOTING	END OF REMOTE E-VOTING
260434	22 nd September, 2026 at 10:00 A.M.	24 th September, 2026 at 05:00 P.M.

These details and instructions form an integral part of the notice for the 63rd Annual General Meeting to be held on Friday, 25th September, 2026 at 11:00 A.M through Video Conferencing/Audio Visual Mode.

The instructions for shareholders voting electronically are as under:

(I) The remote e-voting period begins from Tuesday, 22nd September, 2026 at 10:00 A.M and ends at Thursday, 24th September, 2026 at 05:00 P.M. During this period shareholders' of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date on Friday, 18th September, 2026 may cast their vote electronically. The remote e-voting module shall be disabled by MUFG Intime India Private Limited formerly known as Link Intime India Private Limited for remote e-voting thereafter. Those Members, who will be present in the AGM through VC / OAVM facility and have not cast their vote on the Resolutions through remote e-voting and are otherwise not barred from doing so, shall be eligible to vote through e-voting system during the AGM.

REMOTE EVOTING INSTRUCTIONS

In terms of SEBI circular no. SEBI/HO/CFD/PoD2/CIR/P/0155 dated November 11, 2024, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants.

Shareholders are advised to update their mobile number and email Id correctly in their demat accounts to access remote e-Voting facility.

Login method for Individual shareholders holding securities in demat mode:

Individual Shareholders holding securities in demat mode with NSDL

METHOD 1 - NSDL OTP based login

- Visit URL: <https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp>
- Enter your 8 - character DP ID, 8 - digit Client Id, PAN, Verification code and generate OTP.
- Enter the OTP received on your registered email ID/ mobile number and click on login.
- Post successful authentication, you will be re-directed to NSDL depository website wherein you will be able to see e-Voting services under Value added services. Click on "Access to e-Voting" under e-Voting services.
- Click on "MUFG InTime" or "evoting link displayed alongside Company's Name" and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

METHOD 2 - NSDL IDeAS facility

Shareholders registered for IDeAS facility:

- Visit URL: <https://eservices.nsdl.com> and click on "Beneficial Owner" icon under "IDeAS Login Section".
- Enter IDeAS User ID, Password, Verification code & click on "Log-in".
- Post successful authentication, you will be able to see e-Voting services under Value added services section. Click on "Access to e-Voting" under e-Voting services.
- Click on "MUFG InTime" or "evoting link displayed alongside Company's Name" and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

Shareholders not registered for IDeAS facility:

- To register, visit URL: <https://eservices.nsdl.com> and select "Register Online for IDeAS Portal" or click on <https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp>
- Enter 8-character DP ID, 8-digit Client ID, Mobile no, Verification code & click on "Submit".
- Enter the last 4 digits of your bank account / generate 'OTP'
- Post successful registration, user will be provided with Login ID and password
- Follow steps given above in points (a-d).

Shareholders/ Members can also download NSDL Mobile App "NSDL Speede" facility by scanning the QR code mentioned below for seamless voting experience.



METHOD 3 - NSDL e-voting website

- Visit URL: <https://www.evoting.nsdl.com>
- Click on the "Login" tab available under 'Shareholder/Member' section.
- Enter User ID (i.e., your 16-digit demat account no. held with NSDL), Password/OTP and a Verification Code as shown on the screen & click on "Login".
- Post successful authentication, you will be re-directed to NSDL depository website wherein you will be able to see e-Voting services under Value added services. Click on "Access to e-Voting" under e-Voting services.

- e) Click on “MUFG InTime” or “evoting link displayed alongside Company's Name” and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

Individual Shareholders holding securities in demat mode with CDSL

METHOD 1 - CDSL e-voting page

- a) Visit URL: <https://www.cdslindia.com>.
- b) Go to e-voting tab.
- c) Enter 16-digit Demat Account Number (BO ID) and PAN No. and click on “Submit”.
- d) System will authenticate the user by sending OTP on registered Mobile and Email as recorded in Demat Account
- e) Post successful authentication, user will be able to see e-voting option. The evoting option will have links of e-voting service providers i.e., MUFG InTime. Click on “MUFG InTime” or “evoting link displayed alongside Company's Name” and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

METHOD 2 - CDSL Easi/ Easiest facility:

Shareholders registered for Easi/ Easiest facility:

- a) Visit URL: <https://web.cdslindia.com/myeasitoken/Home/Login> or Visit URL: www.cdslindia.com, click on “Login” and select “My Easi New (Token)”.
- b) Enter existing username, Password & click on “Login”.
- c) Post successful authentication, user will be able to see e-voting option. The evoting option will have links of e-voting service providers i.e., MUFG InTime. Click on “MUFG InTime” or “evoting link displayed alongside Company's Name” and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

Shareholders not registered for Easi/ Easiest facility:

- a) To register, visit URL: <https://web.cdslindia.com/myeasitoken/Home/EasiRegistration/> / <https://web.cdslindia.com/myeasitoken/Home/EasiestRegistration>.
- b) Proceed with updating the required fields for registration.
- c) Post successful registration, user will be provided username and password on the registered email id. Follow steps given above in points (a-c).

Individual Shareholders holding securities in demat mode with Depository Participant

Individual shareholders can also login using the login credentials of your demat account through your depository participant registered with NSDL / CDSL for e-voting facility.

- a) Login to DP website
- b) After Successful login, user shall navigate through “e-voting” option.
- c) Click on e-voting option, user will be redirected to NSDL / CDSL Depository website after successful authentication, wherein user can see e-voting feature.
- d) Post successful authentication, click on “MUFG InTime” or “evoting link displayed alongside Company's Name” and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

Login method for shareholders holding securities in physical mode / Non-Individual Shareholders holding securities in demat mode.

Shareholders holding shares in physical mode / Non-Individual Shareholders holding securities in demat mode as on the cut-off date for e-voting may register and vote on InstaVote as under:

STEP 1: LOGIN / SIGNUP on InstaVote

Shareholders registered for INSTAVOTE facility:

- a) Visit URL: <https://instavote.linkintime.co.in> & click on “Login” under 'SHARE HOLDER' tab.
- b) Enter details as under:

1. User ID: Enter User ID
2. Password: Enter existing Password
3. Enter Image Verification (CAPTCHA) Code
4. Click "Submit".

(Home page of e-voting will open. Follow the process given under "Steps to cast vote for Resolutions")

Shareholders not registered for INSTAVOTE facility:

- a) Visit URL: <https://instavote.linkintime.co.in> & click on "Sign Up" under 'SHARE HOLDER' tab & register with details as under:

1. User ID: Enter User ID
2. PAN: Enter your 10-digit Permanent Account Number (PAN) (Shareholders who have not updated their PAN with the Depository Participant (DP)/ Company shall use the sequence number provided to you, if applicable).

InstaVote USER ID	NSDL	User ID is 8 Character DP ID followed by 8 Digit Client ID (e.g. IN123456) and 8 digit Client ID (eg.12345678).
	CDSL	User ID is 16 Digit Beneficiary ID.
	Shares held in physical form	User ID is Event No. + Folio no., registered with the Company

3. DOB/DOI: Enter the Date of Birth (DOB) / Date of Incorporation (DOI) (As recorded with your DP/Company - in DD/MM/YYYY format)
4. Bank Account Number: Enter your Bank Account Number (last four digits), as recorded with your DP/Company.

- Shareholders, holding shares in **NSDL form**, shall provide 'point 4' above.
- Shareholders, holding shares in **CDSL form**, shall provide 'point 3' or 'point 4' above.
- Shareholders, holding shares in **physical form** but have not recorded 'point 3' and 'point 4', shall provide their Folio number in 'point 4' above

5. Set the password of your choice.

(The password should contain minimum 8 characters, at least one special Character (!#\$%&*), at least one numeral, at least one alphabet and at least one capital letter).

6. Enter Image Verification (CAPTCHA) Code.

7. Click "Submit" (You have now registered on InstaVote).

Post successful registration, click on "Login" under 'SHARE HOLDER' tab & follow steps given above in points (a-b).

STEP 2: Steps to cast vote for Resolutions through InstaVote

- a) Post successful authentication and redirection to InstaVote inbox page, you will be able to see the Notification for e-voting".
- b) Select 'View' icon. E-voting page will appear.
- c) Refer the Resolution description and cast your vote by selecting your desired option 'Favour / Against' (If you wish to view the entire Resolution details, click on the 'View Resolution' file link).
- d) After selecting the desired option i.e. Favour / Against, click on 'Submit'.
- e) A confirmation box will be displayed. If you wish to confirm your vote, click on 'Yes', else to change your vote, click on 'No' and accordingly modify your vote.

NOTE: Shareholders may click on "Vote as per Proxy Advisor's Recommendation" option and view proxy advisor recommendations for each resolution before casting vote. "Vote as per Proxy Advisor's Recommendation" option provides access to expert insights during the e-Voting process. Shareholders may modify their vote before final submission.

Once you cast your vote on the resolution, you will not be allowed to modify or change it subsequently.

Non-Individual Body corporate shareholders shall send a scanned copy of the board resolution authorising its representative to vote, to the scrutinizer at registered_email_address with a copy marked to RTA at enotices@in.mpms.mufg.com and the company at registered_email_address.

Guidelines for Institutional shareholders ("Custodian / Corporate Body/ Mutual Fund")

STEP 1 – Custodian / Corporate Body/ Mutual Fund Registration

- I. Visit URL: <https://instavote.linkintime.co.in>

- ii. Click on "Sign Up" under "Custodian / Corporate Body/ Mutual Fund"
- iii. Fill up your entity details and submit the form.
- iv. A declaration form and organization ID is generated and sent to the Primary contact person email ID (which is filled at the time of sign up). The said form is to be signed by the Authorised Signatory, Director, Company Secretary of the entity & stamped and sent to insta.vote@linkintime.co.in.
- v. Thereafter, Login credentials (User ID; Organisation ID; Password) is sent to Primary contact person's email ID. (You have now registered on InstaVote)

STEP 2 – Investor Mapping

- A. Visit URL: <https://instavote.linkintime.co.in> and login with InstaVote Login credentials.
- B. Click on "Investor Mapping" tab under the Menu section
- C. Map the Investor with the following details:
 - 1) 'Investor ID' – Investor ID for NSDL demat account is 8 Character DP ID followed by 8 Digit Client ID i.e., IN00000012345678; Investor ID for CDSL demat account is 16 Digit Beneficiary ID.
 - 2) 'Investor's Name' - Enter Investor's Name as updated with DP.
 - 3) 'Investor PAN' - Enter your 10-digit PAN.
 - 4) 'Power of Attorney' - Attach Board resolution or Power of Attorney.

NOTE: File Name for the Board resolution/ Power of Attorney shall be – DP ID and Client ID or 16 Digit Beneficiary ID.

Further, Custodians and Mutual Funds shall also upload specimen signatures.

- D. Click on Submit button. (The investor is now mapped with the Custodian / Corporate Body/ Mutual Fund Entity). The same can be viewed under the "Report section".

STEP 3 – Steps to cast vote for Resolutions through InstaVote

The corporate shareholder can vote by two methods, during the remote e-voting period.

METHOD 1 - VOTES ENTRY

- a) Visit URL: <https://instavote.linkintime.co.in> and login with InstaVote Login credentials.
- b) Click on "Votes Entry" tab under the Menu section.
- c) Enter the "Event No." for which you want to cast vote.
Event No. can be viewed on the home page of InstaVote under "On-going Events".
- d) Enter "16-digit Demat Account No."
- e) Refer the Resolution description and cast your vote by selecting your desired option 'Favour / Against' (If you wish to view the entire Resolution details, click on the 'View Resolution' file link). After selecting the desired option i.e. Favour / Against, click on 'Submit'.
- f) A confirmation box will be displayed. If you wish to confirm your vote, click on 'Yes', else to change your vote, click on 'No' and accordingly modify your vote.
(Once you cast your vote on the resolution, you will not be allowed to modify or change it subsequently).

METHOD 2 - VOTES UPLOAD

- a) Visit URL: <https://instavote.linkintime.co.in> and login with InstaVote Login credentials.
- b) After successful login, you will see "Notification for e-voting".
- c) Select "View" icon for "Company's Name / Event number".
- d) E-voting page will appear.
- e) Download sample vote file from "Download Sample Vote File" tab.
- f) Cast your vote by selecting your desired option 'Favour / Against' in the sample vote file and upload the same under "Upload Vote File" option.
- g) Click on 'Submit'. 'Data uploaded successfully' message will be displayed.
(Once you cast your vote on the resolution, you will not be allowed to modify or change it subsequently).

NOTE: Non-Individual Body corporate shareholders shall send a scanned copy of the board resolution authorising its representative to vote, to the scrutinizer at registered_email_address with a copy marked to RTA at enotices@in.mpms.mufg.com and the company at registered_email_address.

HELPDESK:

conduct their AGMs/ EGMs on or before 30 September 2025 by means of Video Conference (VC) or other audio-visual means (OAVM).

Shareholders are advised to update their mobile number and email Id correctly in their demat accounts to access InstaMeet facility.

Login method for shareholders to attend the General Meeting through InstaMeet:

- a) Visit URL: <https://instameet.in.mpms.mufg.com> & click on "Login".
- b) Select the "Company Name" and register with your following details:
- c) Select Check Box - **Demat Account No. / Folio No. / PAN**
 - ❖ Shareholders holding shares in NSDL/ CDSL demat account shall select check box - Demat Account No. and enter the 16-digit demat account number.
 - ❖ Shareholders holding shares in physical form shall select check box – Folio No. and enter the Folio Number registered with the company.
 - ❖ Shareholders shall select check box – PAN and enter 10-digit Permanent Account Number (PAN). Shareholders who have not updated their PAN with the Depository Participant (DP)/ Company shall use the sequence number provided by MUFG Intime, if applicable.
 - ❖ Mobile No: Mobile No. as updated with DP is displayed automatically. Shareholders who have not updated their Mobile No with the DP shall enter the mobile no.
 - ❖ Email ID: Email Id as updated with DP is displayed automatically. Shareholders who have not updated their Mobile No with the DP shall enter the mobile no.
- d) Click "Go to Meeting"

You are now registered for InstaMeet, and your attendance is marked for the meeting.

Instructions for shareholders to Speak during the General Meeting through InstaMeet:

- a) Shareholders who would like to speak during the meeting must register their request with the company.
- b) Shareholders will get confirmation on first cum first basis depending upon the provision made by the company.
- c) Shareholders will receive "speaking serial number" once they mark attendance for the meeting. Please remember speaking serial number and start your conversation with panellist by switching on video mode and audio of your device.
- d) Other shareholder who has not registered as "Speaker Shareholder" may still ask questions to the panellist via active chat-board during the meeting.

**Shareholders are requested to speak only when moderator of the meeting/ management will announce the name and serial number for speaking.*

Instructions for Shareholders to Vote during the General Meeting through InstaMeet:

Once the electronic voting is activated during the meeting, shareholders who have not exercised their vote through the remote e-voting can cast the vote as under:

- a) On the Shareholders VC page, click on the link for e-Voting "Cast your vote"
- b) Enter your 16-digit Demat Account No. / Folio No. and OTP (received on the registered mobile number/ registered email Id) received during registration for InstaMeet.
- c) Click on 'Submit'.
- d) After successful login, you will see "Resolution Description" and against the same the option "Favour/ Against" for voting.
- e) Cast your vote by selecting appropriate option i.e. "Favour/Against" as desired. Enter the number of shares (which represents no. of votes) as on the cut-off date under 'Favour/Against'.
- f) After selecting the appropriate option i.e. Favour/Against as desired and you have decided to vote, click on "Save". A confirmation box will be displayed. If you wish to confirm your vote, click on "Confirm", else to change your vote, click on "Back" and accordingly modify your vote. Once you confirm your vote on the resolution, you will not be allowed to modify or change your vote subsequently.

Note:

Shareholders/ Members, who will be present in the General Meeting through InstaMeet facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting facility during the meeting.

Shareholders/ Members who have voted through Remote e-Voting prior to the General Meeting will be eligible to attend/ participate in the General Meeting through InstaMeet. However, they will not be eligible to vote again during the meeting.

Shareholders/ Members are encouraged to join the Meeting through Tablets/ Laptops connected through broadband for better experience.

Shareholders/ Members are required to use Internet with a good speed (preferably 2 MBPS download stream) to avoid any disturbance during the meeting.

Please note that Shareholders/ Members connecting from Mobile Devices or Tablets or through Laptops connecting via Mobile Hotspot may experience Audio/Visual loss due to fluctuation in their network. It is therefore recommended to use stable Wi-Fi or LAN connection to mitigate any kind of aforesaid glitches.

Helpdesk:

Shareholders facing any technical issue in login may contact INSTAMEET helpdesk by sending a request at instameet@in.mpms.mufg.com or contact on: - Tel: 022-4918 6000/4918 6175.

GENERAL INSTRUCTIONS:

- The remote e-voting period begins from Tuesday, 22nd September, 2026 at 10:00 A.M and ends at Thursday, 24th September, 2026 at 05:00 P.M., during this period, the members of the Company, holding shares either in physical form or in demat form, as on the cut-off date i.e. Friday, 18th September, 2026 may cast their vote electronically. Once the vote on a resolution is cast by the member, the member shall not be allowed to change it subsequently.
- The Members who have cast their vote by remote e-voting prior to the AGM may also attend/ participate in the AGM through VC / OAVM but shall not be entitled to cast their vote again.
- The voting rights of Members shall be in proportion to their shares in the paid-up equity share capital of the Company as on the cut-off date.
- The Company has appointed Ms. Aditi Gupta from M/s Aditi Agarwal & Associates, Practicing Company Secretary (FCS No. 9410, CP No. 10512), located at 2nd Floor, Manish Chambers, LSC, Mayur Vihar, Phase-II, New Delhi - 110091 as the Scrutinizer for the voting process (both for remote e-voting process, voting by electronic mode at the AGM through VC / OAVM, at the 63rd Annual General Meeting) in a fair and transparent manner.
- The Scrutinizer shall, within a period not exceeding 3 (three) days from the conclusion of the 63rd Annual General Meeting, make a Scrutinizer's Report of the votes cast in favour or against, if any, and also the valid and invalid votes, forward to the Chairman of the Company or the person authorized by him in writing, who shall counter sign the same and declare the result of the voting forthwith.
- Subject to the receipt of sufficient votes, the resolution shall be deemed to be passed at the 63rd Annual General Meeting of the Company scheduled to be held on Friday, 25th September, 2026 at 11:00 A.M through Video Conferencing/Audio Visual Mode. At the said 63rd Annual General Meeting, the Chairman shall declare the results of remote e-voting on the resolutions set out in the Notice. The results declared along with the Scrutinizer's Report shall be placed on the Company's website www.frickweb.com and on the website of RTA at <https://instavote.linkintime.co.in/>, immediately after the declarations of results by the chairman or a person authorized by him in writing.

EXPLANATORY STATEMENT IN RESPECT OF THE SPECIAL BUSINESS PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013 ('the Act')

Item No. 4

The Board has approved the remuneration of M/s Jatin Sharma & Co., Cost Accountants [Firm Registration No.101845], as Cost Auditors to conduct the audit of the cost records of the Company for the Financial Year 2026-2027 at a remuneration of INR 1,20,000/- [Indian Rupees One Lakh Twenty Thousand] exclusive of any taxes and statutory levies as applicable plus reimbursement of out of pocket expenses as may be incurred during the course of Cost Audit for the Financial Year 2026-27, and also the Cost for conversion of requisite documents / Cost Audit Report and related annexures in Extensible Business Reporting Language (XBRL) shall also be paid and reimbursed by the Company.

In accordance with the provisions of Section 148 of the Act read with the Companies (Audit and Auditors) Rules, 2014, the remuneration payable to the Cost Auditors has to be ratified by the Members of the Company.

Accordingly, consent of the Members is sought for passing an Ordinary Resolution as set out at Item No. 4 of the Notice for ratification of the remuneration payable to the Cost Auditors for the financial year 2026-2027.

None of the Promoters / Directors / Key Managerial Personnel of the Company / their relatives, are in any way, concerned

or interested, financially or otherwise, in the resolution set out at Item No. 4 of the Notice.

The Board commends the **Ordinary Resolution** set out at Item No. 4 of the Notice for approval by the Members.

Date: 27-05-2026

Place: New Delhi

Regd. Office: 21.5 KM, Main Mathura Road

Faridabad-121003 (Haryana)

Ph. 0129-2275691-94, 2270546-47;

Fax. 0129-2275695

Email – cs@frickmail.com

By Order of the Board of Directors
Frick India Limited

Jasmohan Singh

Chairman & Managing Director

DIN: 00383412

Address: 5, Friends Colony (West),
New Delhi-110065

ANNEXURE TO THE NOTICE

(A) DETAILS OF DIRECTOR SEEKING RE-APPOINTMENT AT THE ANNUAL GENERAL MEETING PURSUANT TO REGULATION 36(3) OF THE SEBI (LISTING OBLIGATIONS & DISCLOSURE REQUIREMENTS REGULATIONS, 2015 AND SECRETARIAL STANDARD-2 ON GENERAL MEETINGS)

Name of the Director	Ms. Jasleen Kaur Queenie Singh
Director's Identification Number (DIN)	05269698
Date of birth	10.12.1964
Date of appointment	20.08.2012
Brief Profile with experience & expertise in specific functional areas.	Masters in Mathematics
Terms & Conditions of reappointment	Liable to retire by rotation
Remuneration last drawn	1,20,000/-
Shareholding in the Company as a beneficial owner as on 31.03.2026	98,350 Fully paid up Equity Shares of INR 10/- each
Relationship with other Directors	Sister of Mr. Jasmohan Singh, Chairman & Managing Director and Ms. Gurleen Kaur, Non-Executive Director of the Company. Not related to any other Key-Managerial Personnel of the Company.
No. of Meetings of Board attended during the year 2025-26	5 out of 5
Directorships of other Boards as on March 31, 2026	Beauty By Bie Private Limited
Membership/Chairmanship of Committees of other Boards as on March 31, 2026	NIL
Listed entities from which the Director has resigned in the past three years	NIL

Date: 27-05-2026

Place: New Delhi

Regd. Office: 21.5 KM, Main Mathura Road
Faridabad-121003 (Haryana)

Ph. 0129-2275691-94, 2270546-47;

Fax. 0129-2275695

Email – cs@frickmail.com

By Order of the Board of Directors
Frick India LimitedJasmohan Singh
Chairman & Managing Director
DIN: 00383412Address: 5, Friends Colony (West),
New Delhi-110065

DIRECTORS' REPORT

TO,
THE MEMBERS
FRICK INDIA LIMITED

Your Directors are pleased to present the 63rd Annual Report of Frick India Limited ('the Company or FIL') together with the Audited Financial Statements for the Financial Year 2025-26 ended on 31st March, 2026. The consolidated performance of the Company and its Joint Venture has been referred to wherever required.

FINANCIAL RESULTS

Highlights of the Company's Financial Performance for the Financial Year 2025-2026 as compared to the Financial Year 2024-25 is summarized below:

(Rs. in Lakhs)

Particular	Standalone		Consolidated	
	For the year ended 31 st March, 2026 (Audited)	For the year ended 31 st March, 2025 (Audited)	For the year ended 31 st March, 2026 (Audited)	For the year ended 31 st March, 2025 (Audited)
Total Income	48619.93	44762.59	48619.93	44762.59
EBITDA	3526.78	5216.49	3428.67	5198.39
Financial Expenses	374.17	264.21	374.17	264.21
Depreciation / Amortization / Impairment Loss	428.04	333.62	428.04	333.62
Profit Before Tax (PBT)	2724.57	4618.66	2626.46	4600.56
Provision for Tax	702.17	1134.98	702.17	1134.98
Profit after Tax (PAT)	2022.40	3483.68	1924.29	3465.58
Balance of Profit Brought Forward		-		-
Balance Available for Appropriation	2022.40	3483.68	1924.29	3465.58
Appropriation				-
Dividend Paid	24.00	24.00	24.00	24.00
Corporate Dividend Tax		-		-
Transfer to Other Equity	1998.40	3459.68	1900.29	3441.58
Balance Carried to Balance Sheet				-
Basic Earnings per Share	33.71	*58.06	32.07	57.76
Diluted Earnings per Share	33.71	*58.06	32.07	57.76

Notes:

- The above figures are extracted from the audited standalone and consolidated financial statements of the Company as per the Indian Accounting Standards (IND AS).

- Equity shares are at par value of INR 10/- per share.
- This report covers the Financial Year April 1, 2025 to March 31, 2026. Unless stated otherwise, all data, performance metrics, and strategic disclosures relate to this period.

INTEGRATED REPORTING

This Report goes beyond financial reporting to cover FIL's non-financial performance, opportunities, risks and outcomes attributable to or associated with key stakeholders, which have a significant influence on the Company's ability to create value.

BUSINESS PERFORMANCE

During the Financial Year ('FY') 2025-2026, your Company has earned Total Income of Rs.48619.93 Lakhs, as compared to that of previous FY 2024-25, being at Rs. 44,762.59 Lakhs.

*The pre-tax profits for the Current Accounting Year 2025-2026 are recorded at Rs. 2724.57 Lakhs as compared to that of previous FY 2024-2025, being Rs. 4,618.66 Lakhs.

The Company's management is continually concentrating on consolidation of various lines of business of the Company, to cut extra costs and boost turnover.

Your Directors' are hopeful of increasing trend of growth in the refrigeration sector due to rising global food prices. The Company did not undergo any change in the nature of its business during FY 2025-2026.

CAPACITY EXPANSION / MODERNISATION OF FACILITIES

Frick India Limited has been undertaking capacity expansion as well as modernization of its facilities, therefore, as part of this ongoing process, the Company has acquired various advanced technological equipment. The most recent acquisition made by the Company is plate freezer machine.

QUALITY INITIATIVES

Frick India Limited has been actively implementing various quality initiatives across all stages of production and installation, viz. from the procurement of raw-materials / inputs for the production process up to the final installation at the project site of the client and even beyond commissioning as well, under the Annual Maintenance Contracts. Hence, no changes were made in the FY 2025-26.

DIVIDEND

Considering the Company's outstanding financial performance and to keep the consistent track record of rewarding its shareholders with a generous dividend payout, the Board is pleased to recommend a dividend @4% p.a. i.e. Rs. 0.40 per share for the year ended 31st March, 2026 on 59,99,750 Equity Shares of face value of Rs. 10/- each, subject to approval of the members at the ensuing Annual General Meeting.

During the year, unclaimed dividend of INR 1,23,490/- pertaining to the year ended March 31, 2018, was transferred to the Investor Education & Protection Fund after giving due notice to the members.

TRANSFER OF UNCLAIMED DIVIDEND AND UNCLAIMED SHARES

The details relating to unclaimed Dividend and unclaimed Shares forms part of the Corporate Governance Report.

TRANSFER TO RESERVES

Board is pleased to report that with the view to reinforcing the financial strength of the Company, the Company transferred an amount of Rs.1998.40 Lakhs/- being 100 % of the profit after tax of the year under review, to the General Reserve of the Company.

SHARE CAPITAL

The authorized share capital of the Company as on 31st March, 2026, is Rs. 20,00,00,000 (Twenty Crores Only) divided into 2,00,00,000 (Two Crores Only) equity shares of Rs. 10/- and paid-up share capital of Rs. 5,99,97,500/- (comprising of 59,99,750 Equity Shares of Rs. 10/- each.) During the Financial Year under review, there has been no change in the capital structure of the Company.

DIRECTORS & KEY MANAGERIAL PERSONNEL

Ms. Jasleen Kaur Queenie Singh will retire at the ensuing Annual General Meeting (AGM) and being eligible, has offered herself for re-appointment. The Board recommends her re-appointment. Brief resume of Ms. Jasleen Kaur Queenie Singh with other details as stipulated under Secretarial Standard-2 and Regulation 36 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 are provided in the Notice convening the 63rd AGM.

Appointment and Cessation of Independent Director(s)

Dr. Govindarajula Bhaskara Rao shall cease to be an Independent Director of the Company upon completion of his first term of 5 (five) consecutive years at the close of business hours on June 07, 2026.

The Board of Directors and the Management of the Company places on record its deep appreciation and gratitude for the invaluable advice, guidance and contribution made by Dr. Govindarajula Bhaskara Rao during his tenure as an Independent Director of the Company.

There has been no other change in the appointment/cessation of the Independent Director(s) of the Company during the Financial Year under review.

Appointment of Chief Executive Officer (CEO)

During the period under review, there is no change in CEO of the Company.

Appointment and Cessation of Chief Financial Officer

During the year under review, Mr. Sharad Bhatnagar stepped down from his position as Director (Finance & Taxation) and Chief Financial Officer (CFO) of the Company, having tendered his resignation on July 29, 2025. Although his initial last working day was October 29, 2025, he was requested to continue in service for an additional two days to facilitate the completion of the handover/takeover formalities, and accordingly, his last working day was extended to October 31, 2025.

The Board places on record its deep appreciation and gratitude for the invaluable services rendered and exemplary contributions made by Mr. Sharad Bhatnagar during his tenure as Director (Finance & Taxation) and Chief Financial Officer of the Company. The Board acknowledges his role in:

- Strengthening the financial management systems and internal controls of the Company;
- Providing strategic financial leadership and guidance in key business decisions;
- Ensuring robust compliance with taxation laws, accounting standards, and regulatory requirements;
- Enhancing financial reporting practices and maintaining transparency in financial disclosures;
- Contributing significantly to the growth and financial stability of the Company;

Consequent to the aforesaid cessation, the Board of Directors of the Company, based on the recommendation of the Audit Committee and the Nomination and Remuneration Committee, approved the appointment of Mr. Mukesh Goyal as the Chief Financial Officer (CFO) of the Company with effect from November 01, 2025. Accordingly, Mr. Mukesh Goyal assumed charge as the CFO, (Key Managerial Personnel) of the Company from the said date, in compliance with the applicable provisions of the Companies Act, 2013 read with the relevant rules framed thereunder

The details of Directors and KMP of the Company as on March 31, 2026 are as under:

Director's Identification No. (DIN)	Name of the Director(s)	Designation
00383412	Mr. Jasmohan Singh	Chairman & Managing Director
05269698	Ms. Jasleen Kaur Queenie Singh	Non- Executive Director
05270533	Ms. Gurleen Kaur	Non- Executive Director
00008900	Mr. Vidyanidhi Dalmia	Independent Director
00493992	Dr. Govindarajula Bhaskara Rao	Independent Director
07483105	Mr. Harbhajan Singh	Independent Director
10702603	Mr. Suresh Chandra	Independent Director

Identification No.	Name of KMP's	Designation
DIN: 00383412	Mr. Jasmohan Singh	Chairman & Managing Director
PAN: BBTPM9881Q	Mr. Mukesh Goyal	Chief Financial Officer
PAN: AAJPE6905F	Mr. Hiroyuki Egashira	Chief Executive Officer
PAN: AMFPT1051M	Mr. Amit Singh Tomar	Company Secretary & Manager Legal

ANNUAL RETURN

In terms of Sections 92(3) and 134(3)(a) of the Act, Annual Return of the Company for the Financial Year 2025-26 is available under the 'Investors' section of the Company's website, www.frickweb.com and can be viewed at the following link: www.frickweb.com

DIRECTORS RESPONSIBILITY STATEMENT

As required under Section 134(5) of the Companies Act 2013, the Board of Directors, to the best of their knowledge and ability, confirm:

- that in the preparation of the Annual Accounts, the applicable Accounting Standards have been followed along with proper explanation relating to material departures in the Auditor Report and Notes to Accounts;
- that the Directors have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the FY ended 31st March, 2026 and of the profit or loss of the Company for that period;
- that the Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- that the Directors have prepared the Annual Accounts for the FY ended 31st March, 2026 on a "going concern" basis;
- that the Directors, had laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and were operating effectively; and
- that the Directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

INDEPENDENT DIRECTORS DECLARATION

The Company has received the necessary declaration(s) from each Independent Director in accordance with Section 149(7) of the Companies Act, 2013, and Regulation 25(8) of the SEBI (Listing Obligations & Disclosure Requirement) Regulations, 2015 and related amendments thereof that they meet the criteria of independence as laid out in Section 149(6) of the Companies Act, 2013 and Regulation 16(1)(b) of the Listing Regulations.

In the opinion of the Board, Independent Directors fulfill the conditions as specified in the Act, Rules made there under and Listing Regulations and are independent of the management.

FAMILIARISATION PROGRAMME FOR INDEPENDENT DIRECTORS

All Independent Directors ('IDs') inducted on the Board has gone through an orientation programme held on March 23, 2026, a copy of the same has been posted on the website of the Company www.frickweb.com. Presentations were made by Executive Directors and Senior Management Personnel of the Company giving an overview of our operations to familiarize the IDs with the Company's business operations. The IDs are given an orientation on the Company's products, group structure, board constitution and procedures, matters reserved for the Board, and the major risks including risk management strategy.

In terms of the Regulation 25(7) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company has adopted a familiarization programme for the Independent Directors to familiarize them with working of the Company, nature of the industry in which the Company operates, business model of the Company, their roles, rights, responsibilities and other relevant details.

PERFORMANCE EVALUATION OF THE BOARD, ITS COMMITTEES AND INDIVIDUAL DIRECTORS

Pursuant to applicable provisions of the Companies Act, 2013 and the SEBI (Listing Obligation and Disclosure

Requirements) Regulations, 2015 the Board of Directors has carried out an annual evaluation of its own performance, board committees and individual Directors including independent Directors pursuant to the provisions of the Act and SEBI Listing Regulations. The criteria are broadly based on the Guidance Note on Board Evaluation issued by the SEBI.

The performance of the Board was evaluated by the Board after seeking inputs from all the Directors on the basis of criteria such as the board composition and structure, effectiveness of board processes, information and functioning, etc. The performance of the Committees was evaluated by the Board after seeking inputs from the Committee Members on the basis of criteria such as the composition of committees, effectiveness of committee meetings, etc. In a separate meeting of Independent Directors, performance of Non-Independent Directors, the Board as a whole and Chairman of the Company was evaluated, taking into account the views of Executive and Non-Executive Directors.

The Board and the Nomination and Remuneration Committee ("NRC") reviewed the performance of individual Directors on the basis of criteria such as contribution of the individual director to the Board and Committee meetings like preparedness on the issues to be discussed, meaningful and constructive contribution and inputs in meetings, etc.

A structured questionnaire, covering various aspects of the functioning of the board and its Committee, such as, adequacy of the constitution and composition of the Board and its Committees, matters addressed in the Board and Committee meetings, processes followed at the meeting, Board's focus, regulatory compliances and Corporate Governance, etc., is in place. Similarly, for evaluation of individual Director's performance, the questionnaire covering various aspects like his/her profile, contribution in Board and Committee meetings, execution and performance of specific duties, obligations, regulatory compliances and governance, etc., is also in place.

Board members had submitted their response for evaluating the entire Board, respective committees of which they are members and of their peer Board members, including Chairman of the Board.

The Independent Directors had met separately on March 23, 2026 without the presence of Non-Independent Directors and the members of the management to discuss, inter-alia, the performance of Non-Independent Directors and Board as a whole and the performance of the Executive Director of the Company after taking into consideration the views of Executive and Non-Executive Directors.

The performance evaluation of all the Independent Directors have been done by the entire Board, excluding the Director being evaluated. On the basis of performance evaluation done by the Board, it shall be determined whether to extend or continue their term of appointment, whenever the respective term expires.

The Directors expressed their satisfaction with the evaluation process.

REMUNERATION FOR INDEPENDENT DIRECTORS AND NON-INDEPENDENT NON-EXECUTIVE DIRECTORS

The Non-Executive Directors, including Independent Directors, are paid sitting fees for attending the meetings of the Board and committees of the Board. The overall remuneration (sitting fees and commission) should be reasonable and sufficient to attract, retain and motivate Directors aligned to the requirements of the Company including considering the challenges faced by the Company and its future growth imperatives. The remuneration should also be reflective of the size of the Company, complexity of the business and the Company's capacity to pay the remuneration.

The Company pays a sitting fee of Rs.55000/- per meeting to each Independent Director for attending meetings of the Board of Directors, Audit, Nomination and Remuneration, Stakeholder Relationship and Corporate Social Responsibility Committee, during the Financial Year ended March 31, 2026. No sitting fees being paid to the non-executive Directors of the Company, however, Ms. Gurleen Kaur has been paid consultancy fees of Rs 9,00,000/- during the year (75,000/- per month) towards her professional services to the Company.

NUMBER OF MEETINGS OF THE BOARD

During the Financial Year 2025-26, Five (05) Board Meetings were held:-

Sr. No.	Date of Meeting
1	May 27, 2025
2	August 13, 2025
3	November 13, 2025
4	November 24, 2025
5	February 13, 2026

The gap between any two meetings was not more than one hundred twenty days except the relaxations provided by Ministry of Corporate affairs and SEBI through various circulars issued from time to time as mandated under the

provisions of Section 173 of the Companies Act, 2013 and Regulation 17(2) of SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015.

The gap between any two meetings was not more than one hundred twenty days except the relaxations provided by Ministry of Corporate affairs and SEBI through various circulars issued from time to time as mandated under the provisions of Section 173 of the Companies Act, 2013 and Regulation 17(2) of SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015.

MEETING(S) OF SHAREHOLDERS

1. 62nd Annual General Meeting: September 26, 2025

NOMINATION & REMUNERATION POLICY

Pursuant to the provisions of the Companies Act, 2013, the Nomination and Remuneration Committee (NRC) has formulated a Remuneration Policy for the appointment and determination of remuneration of the Directors, Key Managerial Personnel, Senior Management and other employees of your Company. The NRC has also developed the criteria for determining the qualifications, positive attributes and independence of Directors and for making payments to Executive and Non-Executive Directors of the Company. The NRC takes into consideration the remuneration practices in the industry while fixing appropriate remuneration packages.

Further, the compensation package of the Directors, Key Managerial Personnel, senior management and other employees is designed based on the set of principles enumerated in the said policy. Further, Directors affirm that the remuneration paid to the Directors, Key Managerial Personnel, senior management and other employees is as per the Remuneration Policy of your Company.

REMUNERATION

The remuneration details of the Directors, Chief Financial Officer, Chief Executive Officer and Company Secretary, along with details of ratio of remuneration of each Director to the median remuneration of employees of the Company for the Financial Year ended March 31, 2026 under review are provided, which is attached as **Annexure "G"**.

FIXED DEPOSITS

During the year under review, the Company has not accepted any deposit(s) under Sections 73 of the Companies Act 2013, read with the Rules made there under and no amount of principal or interest was outstanding as of the date of the Balance Sheet. Further, there are no small depositors in the Company.

SUBSIDIARIES / JOINT VENTURES / ASSOCIATE COMPANIES

The Company is having a Joint Venture Agreement with M/s. Mayekawa Mfg. Co. Ltd. of Japan for the purpose of manufacturing the Screw Compressor Packages, which is a joint venture or an Associate Company i.e., MYCOM FIL India Private Limited of Frick India Limited.

The Salient features of the financial statement of the Joint Venture and Associate Companies in Form AOC-1 has been annexed as **"Annexure -I"** to the Directors' Report.

As on March 31, 2026, the Company doesn't have any Subsidiary.

AUDITORS

STATUTORY AUDITORS AND THEIR REPORT

M/s Lodha & Co., Chartered Accountants, [Firm Registration No. 301051E], Chartered Accountants, were appointed as Statutory Auditors of the Company for the period of 5 (five) Years at the 59th Annual General Meeting of the Company to hold office up to the conclusion of 64th Annual General Meeting of the Company.

DETAILS IN RESPECT OF FRAUDS REPORTED BY AUDITORS UNDER SECTION 143(12)

During the year under review, there were no frauds reported by the auditors to the Audit Committee or the Board under Section 143(12) of the Companies Act, 2013.

SECRETARIAL AUDITORS AND THEIR REPORT

Ms. Aditi Gupta, Company Secretary in Whole-time Practice (CP No. 10512) of M/s Aditi Agarwal & Associates, Company Secretaries, New Delhi (Firm Registration Number: S2011DE169300), a peer reviewed firm, has been appointed as Secretarial Auditor of the Company for a period of 5 (five) years commencing from the FY-2025-26 and ending at the FY-2029-30 to conduct Secretarial Audit of the Company, on the basis of recommendation of Audit Committee and approval of the Board of Directors in their meeting held on May 27, 2025. The Company has received a certificate from the

Secretarial Auditors to the effect that their re-appointment, if made, would be in accordance with the provisions of the Companies Act, 2013.

There were following observations of Secretarial Auditors in their Secretarial Audit Report in Form MR-3, being attached with the Directors' Report and the respective explanation to the same by the Board of Directors of the Company, is reproduced herein below:

- i. Pursuant to the provision of Section 124 of the Companies Act, 2013 read with the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016, a Company whose dividend remains unpaid/unclaimed for a period of seven consecutive years shall be required to transfer such shares to the special purpose DEMAT Account, accordingly, the Company was required to transfer such shares into DEMAT Account of IEPF. We have been informed that during the Financial Year 2017-18, 2018-19, 2019-20, 2020-21, 2021-22, 2022-23, 2023-24, 2024-25 and 2025-26 the Company has been receiving several request(s) from certain shareholders claiming their unpaid dividend for past years and therefore due to change in shareholders details as available in the records of the Company, the Company is taking time in identifying the authenticity of the registered shareholders, who have not encashed the dividend warrants for a continuous period of last seven years and hence, Form IEPF-4 for filing of statement of shares transfer to IEPF could not be filed till date. The unclaimed dividend of Rs. 1,23,490/- (One Lakh Twenty Three Thousand Four Hundred and Ninety Only) pertaining to the year ended March 31, 2018, was transferred to the Investor Education & Protection Fund after giving due notice to the members. The management of the Company is taking appropriate measures to comply with the above mentioned provision of the Act.
- ii. The Company had initially filed Form(s) FC-GPR with the Reserve Bank of India through its Authorized Dealer (AD) Bank, following the allotment of bonus equity shares of the Company dated October 4, 2024, in compliance with FEMA regulations. However, the said Form(s) FC-GPR were consecutively rejected. Further, the Company has re-filed Form FC-GPR on May 25, 2026, upon a careful re-examination of the applicable provisions of FEMA, 1999, the NDI Rules, 2019 and the factual history of allotments/transfer/transmission of the Company.
- iii. The Company has not filed annual return in Form FLA (Foreign Liabilities and Assets) as required under FEMA 1999, however, the management of the Company is in process of filing the Annual Return.

INVESTOR EDUCATION AND PROTECTION FUND (IEPF)

Pursuant to the provision of Section 124 of the Companies Act, 2013 read with the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer And Refund) Rules, 2016, a Company whose dividend remains unpaid/unclaimed for a period of seven consecutive years shall be required to transfer such shares to the special purpose Demat Account, accordingly, the Company was required to transfer such shares into Demat Account of IEPF. Since, Financial Year(s) 2017-18, 2018-19, 2019-20, 2020-21, 2021-22, 2022-23, 2023-24, 2024-25 and 2025-26, the Company had repeatedly received request from certain shareholders claiming their unpaid dividend for past years and therefore was in process of identifying the shareholders who have not encashed the dividend warrants for a continuous period of last seven years.

Further, the Board confirmed in its meeting dated May 27, 2025 that the list of shares, on which dividend was unpaid or unclaimed for seven consecutive Financial Years, preceding the Financial Year 2024-25 was uploaded on the website of the Company so that the investors can claim their unclaimed dividend after following the procedure as laid down in Form IEPF-5 which can be downloaded from the website of fund namely www.iepf.gov.in.

The Company informed to the concerned shareholder at least three months before the due date of transfer of share to the IEPF and the unclaimed dividend of Rs. 1,23,490/- pertaining to the year ended March 31, 2018, was transferred to the Investor Education & Protection Fund after giving due notice to the members.

LOAN, GUARANTEES AND INVESTMENT

The particulars of loan, guarantees and investment under section 186 of Companies Act, 2013 provided under the Note No. 4 & 5, to the notes of accounts.

COST AUDITORS AND THEIR REPORT

The Cost Records of the Company are maintained in accordance with the provisions of section 148(1) of the Act as specified by the Central Government. The Cost Audit Report, for the year ended 31st March, 2025, was filed with the Central Government within the prescribed time.

In accordance with the provisions of Section 148 of the Act read with the Companies (Audit and Auditors) Rules, 2014,

since the remuneration payable to the Cost Auditor for Financial Year 2026-2027 is required to be ratified by the members, the Board recommends the same for approval by members at the 63rd AGM.

Pursuant to Section 148 of the Act read with the Companies (Cost Records and Audit) Rules, 2014, the Central Government has prescribed audit of cost records for certain products. Accordingly, the Company needs to carry out cost audit of its products. M/s Jatin Sharma & Company., Cost Accountants, [Firm Registration No.101845] were appointed by the Board of Directors to carry out the cost audit during the Financial Year 2026-2027.

RELATED PARTY TRANSACTION AND POLICY

In terms of Section 188(1) of the Act, all related party transactions entered into by the Company during Financial Year 2025-2026 were carried out with prior approval of the Audit Committee. Omnibus approval is obtained for the transactions which are foreseen and repetitive in nature. No approval of the Board was required as all transactions were on an arm's length basis and in the ordinary course of business. There are no material significant related party transactions made by the Company during the year that would have required shareholder approval under Regulation 23(4) of the Listing Regulations. A statement of all related party transactions is presented before the Audit Committee on a quarterly basis, specifying the nature, value and terms and conditions of the transaction. The particulars of contracts or arrangements with related parties in the Form AOC-2 attached as "Annexure –A".

There were no material significant related party transactions made by the Company with the promoters, Directors, key managerial personnel or other related parties, which may have a potential conflict with the interest of the Company at large.

The policy on dealing with related party transactions is disclosed on the Company's website, www.frickweb.com. The details of the transactions with related parties during Financial Year 2025-2026 are provided in the accompanying financial statements.

RESEARCH & DEVELOPMENT

Research and Development has always been and continues to be a priority area for the Company. The focus of the research and technology activities undertaken from time to time has been on to provide inputs to develop new products, devising energy saving measures, catalyst development to support existing business and upgradation of production processes and quality. In this era of high competition in the Indian environment, these inputs proved as a major boost to the Company for its survival and growth. In addition, it serves as one of the means by which business can experience future growth by developing new products or processes to improve and expand their operations.

INFORMATION ON CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE

Disclosure of information regarding Conservation of Energy, Research & Development, Technology Absorption and Foreign Exchange Earning and Outgo etc. under Section 134(3)(m) of the Companies Act, 2013 read with Rule 8 of Companies (Accounts) Rules, 2014 and forming part of Directors' Report for the Financial Year ended on 31st March 2026.

A. CONSERVATION OF ENERGY

The objective of this report is to summarize the energy conservation initiatives implemented during the Financial Year 2025–26. These initiatives were undertaken to reduce electricity and fuel consumption, optimize equipment utilization, minimize operating costs, and support the organization's commitment to environmental sustainability and energy efficiency.

Following energy conservation initiatives have been implemented by the Maintenance Department during FY 2025–26, which have improved energy efficiency across the plant by reducing electricity and fuel consumption, minimizing idle running, lowering maintenance costs, and supporting sustainable manufacturing.

S. No.	Energy Saving Activity	Benefits Achieved
1	All Air Conditioners operated at 24°C.	Reduced electricity consumption while maintaining comfortable working conditions. Increasing AC temperature by 1°C can reduce energy consumption by approximately 3–5%.
2	Replaced conventional fluorescent/CFL lighting with LED lighting.	LED lighting consumes 40–60% less electricity, provides longer service life, reduces maintenance costs, generates less heat, and improves illumination.
3	DG operated using Diesel and PNG.	Reduced diesel consumption, lowered fuel costs, decreased emissions, and improved environmental sustainability.

5	Switched OFF idle machines during tea breaks, lunch breaks, and shift changeovers.	Eliminated unnecessary electricity consumption, reduced idle running losses, and extended machine life.
6	Replaced multiple Desiccant Air Dryers with one Centralized Refrigerated Air Dryer.	Reduced power consumption, simplified maintenance, lowered operating costs, improved compressed air efficiency, and reduced carbon emissions.

B. TECHNOLOGY ABSORPTION:

(I) Efforts made towards technology absorption:

- More scientific research was carried out for designing and developing high efficiency refrigeration, Screw Compressor and recipe-compressor suitable for vast range of gases;
- Further research carried out for improving metallurgy as per international standards to minimize casting defects. A program for high quality steel casting was developed;
- Further designing and manufacturing of import substitute products as well as energy efficient indigenous products;
- Emphasis laid on further development of testing systems, procedures and facilities for improving product quality, safety and performance & its actual user for testing equipment;
- Continuous improvement of existing products both in terms of improving design and components to achieve greater efficiency at a lower cost;
- The Company used software from M/s Heat Transfer Research, INC, USA ('HTRI') to upgrade its design & development of various heat-exchanges for different refrigerants;
- To design custom built for India (rural & urban) for the retail and post-harvest cold chain system.

(II) Benefits derived, like product improvement, cost reduction, product development or import substitution

The benefits include improvement in design, increase in efficiency, decrease in capital and running costs, lesser power consumption and lower maintenance/ down- time costs.

Expenditure on Research and Development (Rs. in Lakhs)

(a) Capital	:	NIL
(b) Recurring		
Revenue	:	299.29
Amortization of Intangible Assets	:	NIL
Depreciation	:	NIL
Total	:	299.29
Total R & D Expenditure as % of total turnover	:	0.63%

C. Foreign exchange earnings and Outgo-

The Foreign Exchange earnings of the Company amount to Rs. 4129.00 (in Lakhs) from export sales whereas the outgo has been Rs. 407.65 (in lakhs) on account of purchase of raw-materials and capital goods, commission, foreign travel, royalty. During the Financial Year 2025-26, Rs. 4.80 (in Lakhs) was paid as dividend to a non-resident shareholder.

ANNUAL SECRETARIAL COMPLIANCE REPORT

SEBI vide its circular CIR/CFD/CMD1/27/2019 dated 8th February, 2019, has made it compulsory for all listed entities to ensure an additional check by the Practicing Company Secretary (PCS), on compliance of all applicable SEBI Regulations and circulars/ guidelines issued there under, consequent to which, the PCS shall submit a report Annual Secretarial Compliance Report to the listed entity. Pursuant to the aforementioned SEBI Circular, the Annual Secretarial Compliance Report as submitted by M/s Aditi Agarwal & Associates, (Practicing Company Secretaries) was filed with the Metropolitan Stock Exchange of India where the equity shares of the Company are listed.

RECONCILIATION OF SHARE CAPITAL AUDIT

As per Regulation 76 of SEBI (Depositories and Participants) Regulations, the Reconciliation of Share Capital Audit is undertaken by M/s Aditi Agarwal & Associates, Company Secretaries on Quarterly basis. The audit is aimed at reconciliation of total shares held in CDSL, NSDL and in physical form with the admitted, issued and listed capital of the Company. The Reconciliation of Share Capital Audit Reports as submitted by the Auditor on quarterly basis were filed with the Metropolitan Stock Exchange of India Limited (MSEI), where the equity shares of the Company are listed.

DISCLOSURE UNDER SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013

The Company has always believed in providing a safe and harassment free workplace for every individual working and associating with the Company, through various interventions and practices. The Company always endeavors to create and provide an environment that is free from discrimination and harassment including sexual harassment. In view of the same, the Company has in place a policy for Prevention of Sexual Harassment of Women at workplace. This policy is in line with the requirements of The Sexual Harassment of Women at the Workplace (Prevention, Prohibition & Redressal) Act, 2013. All employees, whether permanent, contractual, temporary and trainees are covered under this Policy.

As per the said Policy, the Directors have constituted an Internal Complaints Committee to redress the complaints received regarding sexual harassment, which currently comprises of the following persons:

1. Ms. Vandana Sharma, Presiding Officer
2. Ms. Rekha Rath, External Member,
3. Mr. Jasdeep Singh, Member
4. Mr. Harmani Bhardwaj, Member

During the relevant Financial Year, an Internal Complaints Committee Meeting has been held on September 24, 2025 and attended by the following persons:

1. Ms. Vandana Sharma, Presiding Officer
2. Ms. Rekha Rath, External Member,
3. Mr. Jasdeep Singh, Member
4. Mr. Harmani Bhardwaj, Member

There were no complaints received till date and all compliances related to Prevention of Sexual Harassment of Women at Workplace (Prevention, Prohibition & Redressal) Act, 2013 were duly adhered in time by the Company.

Also, the Annual Report for the year ended December 31, 2025 under Section 21 of Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 was duly submitted / filed by the Company.

There were no complaints reported under the Prevention of Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, so there is no question of number of complaint disposed of during the Financial Year or the number of complaints pending as on end of the Financial Year does not arise.

Further, pursuant to the directions issued by the Hon'ble Supreme Court of India and applicable regulatory requirements, the Company has duly registered its Internal Committee on the SHE-Box Portal maintained by the Ministry of Women and Child Development, Government of India. The Company remains committed to providing a safe, secure and harassment-free working environment for all employees.

DISCLOSURE UNDER THE HUMAN IMMUNODEFICIENCY VIRUS AND ACQUIRED IMMUNE DEFICIENCY SYNDROME (PREVENTION AND CONTROL) ACT, 2017

The Human Immunodeficiency Virus and Acquired Immune Deficiency Syndrome (Prevention and Control) Act, 2017 has been notified by the Central Government on September 10, 2018. During the period under review (i.e. from April 01, 2025 till March 31, 2026, no complaints were received during the relevant period.

COMPLIANCE WITH SECRETARIAL STANDARDS

The Company is fully compliant with the applicable Secretarial Standards (SS) viz. SS-1 & SS-2 and SS-3 on Meetings of the Board of Directors, General Meetings and Dividend respectively.

PROCEEDINGS PENDING UNDER THE INSOLVENCY AND BANKRUPTCY CODE

There are no such proceedings or appeals pending and no application has been filed under Insolvency and Bankruptcy Code, 2016, during the year under review and from the end of the Financial Year upto the date of this report.

RISK MANAGEMENT

Effective risk management is essential to success and is an integral part of our culture. While we need to accept a level of risk in achieving our goals, sound risk management helps us to make the most of each business opportunity and enables us to be resilient and respond decisively to the changing environment.

Our approach to risk management assists us in identifying risks early and addressing them in ways that manage uncertainties, minimize potential hazards, and maximize opportunities for the good of all our stakeholders including shareholders, customers, suppliers, regulators and employees. Risks can be broadly classified as Strategic, Operational,

Financial, and Legal/Regulatory.

The Company has a Risk Management Policy as contemplated for possible risks that may be faced by the Company.

THOSE CHARGED WITH GOVERNANCE (TCWG)

The Company has established Standard Operating Procedure ("SOP") to create a robust and transparent framework for communication between Statutory Auditors and Those Charged With Governance ("TCWG"), where TCWG is defined as the Audit Committee of the Board, as constituted and approved by the Board of Directors in their meeting held on February 13, 2026.

The SOP is framed in strict adherence to:

- National Financial Reporting Authority ("NFRA") Circulars on Auditor Communication.
- Standards on Auditing (SA) 260 and 265 (Communication with TCWG and Internal Control Deficiencies).
- Companies Act, 2013 and SEBI Listing Obligations and Disclosure Requirements, Regulations, 2015 ("SEBI LODR Regulations").

The SOP is also placed on the website of the Company and can be accessed at www.frickweb.com

CORPORATE SOCIAL RESPONSIBILITY (CSR)

The committee on Corporate Social Responsibility was constituted on May 09, 2014 and thereby formulated and approved the CSR Policy for the Company indicating the activities to be undertaken by the Company, in pursuant to Section 135 (1) of the Companies Act 2013 read with the Companies (Corporate Social Responsibilities Policy) Rules, 2014. The CSR policy updated on March 20, 2021 has been hosted at the website of the Company i.e. www.frickweb.com. This includes the full list of projects/activities/programmes proposed to be undertaken by the Company. The CSR Committee has been entrusted with the prime responsibility of recommending to the Board and monitoring the implementation of the framework of the CSR Policy and recommending the amount to be spent on CSR activities.

The Company is committed to discharge its social responsibility as a good corporate citizen. During the year, the Company has undertaken the CSR activities and complied with all the provisions of Section 135 in accordance with the Companies Act, 2013. The meeting of the CSR committee was held on November 13, 2025 in order to identify, evaluate and recommend to the Board of Directors of the Company, the amount of expenditure / contribution to notified funds / organizations with respect to the activities referred to in Clause (B) of sub-section (3) to Section 135 of the Companies Act, 2013 as well as in terms of the provisions contained in by Rule 7 of the Companies (Corporate Social Responsibility Policy) Rules, 2014. During the Financial Year ended March 31, 2026, the CSR Committee constituting of the following members:

Sr. No.	Name	Designation
1	Mr. Vidyanidhi Dalmia	Chairperson
2	Mr. Jasmohan Singh	Member
3	Ms. Gurleen Kaur	Member
4	Ms. Jasleen Kaur Queenie Singh	Member

During the Financial Year 2025–26, the Company is required to spend a minimum of approximately **Rs. 86,38,926/-** on Corporate Social Responsibility (CSR) activities, being at least **2% of the average net profits** of the Company earned during the three immediately preceding Financial Years, as calculated in accordance with **Section 198 of the Companies Act, 2013**.

At its meeting held on **November 13, 2025**, the CSR Committee approved and recommended a CSR expenditure of approximately **Rs. 76,35,000/-**, based on proposals received from various agencies engaged in CSR activities. This amount includes **administrative expenses of Rs. 4,25,813/-**.

The Company has adjusted the **excess CSR expenditure of Rs. 5,78,113/-** incurred during the previous Financial Year by way of set-off, as permitted under the applicable provisions. Accordingly, there is **no unspent CSR amount to be carried forward** to the next Financial Year.

The CSR policy is available on the website of the Company. The details of CSR activities including the details of expenditure & CSR Committee are provided in the **Annexure-B**.

LABOUR CODE

On November 21, 2025, the Government of India notified the four Labour Codes - the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020, and the Occupational Safety, Health and Working

Conditions Code, 2020 - consolidating 29 existing Labour Laws. The Ministry of Labour & Employment published draft Central Rules and FAQs to enable assessment of the financial impact due to changes in regulations.

The Management of the Company has considered restructured compensation of its employees with effect from April 1, 2026, and assessed the impact of the changes, consistent with the Labour Codes, draft rules, FAQs and legal opinion. The Company continues to monitor the finalization of Central / State Rules and clarifications from the Government on other aspects of the Labour Code and would provide appropriate accounting effect on the basis of such developments as needed.

Pursuant to the applicability of the Labour Codes effective November 21, 2025, a subset of the workforce may qualify as 'workers', and corresponding financial provisions have been recognized in the financial statements. However, systems to identify such categories and ensure compliance with the Labour Codes are currently being implemented.

Additionally, pursuant to the Government of India notifying the four Labour Codes (consolidating 29 existing labour laws), the Company has assessed and disclosed the incremental impact of these changes amounting to INR 3,22,36,000/- (approx.) primarily arising due to change in definition of wages that is applied while computing the respective components in respect of past service periods.

VIGIL MECHANISM

The Company already has put in place a policy to prohibit managerial personnel from taking adverse personnel action, employees disclosing in good faith, alleged wrongful conduct on matters of public concern involving violation of any law, mismanagement, and misappropriation of public funds, among others. Employees can raise concerns regarding any discrimination, harassment, victimization, any other unfair practice being adopted against them or any instances of fraud by or against your Company. Employees aware of any alleged wrongful conduct are encouraged to make a disclosure to the Audit Committee. No personnel of the Company were denied access to the Audit Committee.

MATERIAL CHANGES AND COMMITMENTS

No other material changes except as mentioned in this Report and commitments affecting the Financial position of the Company have occurred between April 01, 2025 and the date on which this Report has been signed.

LISTING OF SHARES

The Equity Shares of the Company are listed on the Metropolitan Stock Exchange of India Limited.

Metropolitan Stock Exchange of India Limited,
Vibgyor Towers, 4th floor, Plot No C 62,
G - Block, Opp. Trident Hotel, Bandra
Kurla Complex, Bandra (E),
Mumbai- 400 098, India.

Series: BE
Symbol: FRICK INDIA
Face Value (Rs.): 10.00
Industry: INDUSTRIAL ENGINEERING
ISIN: INE499C01012

Telephone : +91 22 6112 9000

Fax : +91 22 2654 4000;

<https://www.msei.in/index.aspx>

INTERNAL FINANCIAL CONTROL

Internal Control Culture is pervasive in the Company. The Company has a comprehensive Internal Control System for all the major processes to ensure reliability of Financial Reporting, timely feedback on achievement of operational and strategic goals, compliance with policies, procedures, laws and regulations, safeguarding of assets and economical and efficient use of resources. The Internal Control system basically covers the area of ERP system for Accounting control, Compliance Audit of units on regular interval of time by the Internal Auditors. The Internal Audit department also assesses opportunities for improvement in business processes, systems and controls, provides recommendations, designed to add value to the organization and follows up on the implementation of corrective actions and improvements in business processes after review by the Audit Committee.

Comprehensive policies, guidelines and procedures are laid down for all business processes. The internal control system has been designed to ensure that financial and other records are reliable for preparing financial and other statements and for maintaining accountability of assets.

REGULATORY ORDERS

The details of the significant and material orders/directions passed by the Regulators or Courts or Tribunals are furnished

under the Auditors' Report provided by the Statutory Auditor of the Company.

ENVIRONMENTAL SOCIAL GOVERNANCE (ESG) POLICY/BUSINESS RESPONSIBILITY & SUSTAINABILITY REPORTING POLICY

Frick India Limited is the largest equipment manufacturing Company and turnkey solution provider for all Industrial Refrigeration Application.

FRICK INDIA LIMITED was incorporated as a public limited Company in 1962. Now, the Company has diversified and developed into one of the front ranking companies and its equipment is rated amongst the world's best equipment.

It provides energy efficient & environment friendly refrigeration solutions, fully supporting to "Make in India" program. Now, a front-ranking Company, Frick India Limited has been adapting new technologies and is offering the customer, the energy efficient latest systems for all Industrial refrigeration applications. Keeping this in view, new products / equipment have been brought in and existing ones are upgraded as per requirement prevailing in the Industry. The Company can also provide online Total Energy Management System (TEMS) for almost all industrial refrigeration applications.

The Company also installed turnkey projects and uses their 63 years' experience in Industrial Refrigeration Compressor manufacturing in good stead to give energy efficient and reliable Refrigeration systems in India and 50 other countries across the world.

The main products of the Company are:

- Rotary Twin Screw Compressor Blocks
- High Speed Reciprocating Compressors
- Frigid Coils 'S' Series (Stainless Steel Tubes & Aluminum Fins)
- Frigid Coils "Prime" Series (Stainless Steel Tubes & Aluminum Fins)
- Frick India Microtech System (Automation System For The Refrigeration Plants)
- Rotary Twin Screw Compressor Packages
- High Speed Two Stage Compound Reciprocating Compressor
- Frigid Coils "A" Series (Aluminum Tubes & Aluminum Fins)
- Liquid Overfeed System
- Evaporative Condensers

Being a Listed Public entity, the Company has clearly articulated its intent of being an Admirable, Inspirational and Sustainable institution. Through its governance practices, the Company aims to conduct business in an ethical manner. The core values of Pride, Integrity, Discipline and Ambition are embedded into the Company's working culture. These values guide the decision-making process, thus enabling all the employees to take ownership and responsibility for their individual actions.

Environmental, Social, and Governance (ESG) has gained increasing attention over the past few years. ESG processes and procedures focus on non-financial performance indicators that address a Company's approach towards responsible investment, sustainability, its impact on society and the environment, as well as other ethical and corporate governance considerations.

The Board approved the policy on introduction of a regulatory framework for ESG in the Indian securities market, and related proposals. Pursuant to adoption of ESG policy by the Company, following developments have been made by the Company in its factory premises to achieve ESG objectives:

- To promote a safer and more environmentally compliant workplace, the Company has installed smoke reduction and noise control systems within the factory premises. These measures are aimed at minimizing air and noise pollution, ensuring a healthier working environment for employees, and aligning with applicable environmental and occupational safety standards.
- The Company has established a Sewage Treatment Plant (STP) within the factory premises to ensure the effective treatment and recycling of wastewater which is then used in the watering of nearby plantations, in compliance with environmental regulations and sustainability practices. This initiative supports the Company's commitment to minimizing environmental impact and promoting responsible water management.
- In adherence to environmental and waste management regulations, the Company has installed garbage bins in the surroundings of its factory premises to ensure proper disposal of waste and maintain cleanliness in the surrounding area.
- Solar panels

ESG Vision

To be an environmentally and socially responsible financial institution built on the foundation of 'Assurance', focused on generating sustainable long-term value for all our stakeholders.

ESG Goals

Profitability with ethical, environmental and social responsibility.
Mainstream ESG practices into business, operations and value chain
Achieve best in class ESG ratings

The ESG Policy ("the Policy") of the Company proposes to act as a guiding framework to manage the Company's environmental, social and governance impacts and risks as well as enable responsible financing oriented towards long-term value creation.

MANAGEMENT DISCUSSION & ANALYSIS REPORT

Pursuant to the SEBI (Listing Obligations and Disclosure Requirement) Regulations, 2015, Management Discussion & Analysis is annexed as part of this report separately as **Annexure—C**.

CORPORATE GOVERNANCE

The report on Corporate Governance along with the Certificate regarding the Compliance of conditions of Corporate Governance as stipulated by SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 is annexed and forms part of this Annual Report as **Annexure —D**.

The Company is committed to maintain the highest standards of Corporate Governance and adhere to the Corporate Governance requirements as set out by SEBI. The requisite certificate from the CEO & CFO confirming compliance with the conditions of Corporate Governance as stipulated under the aforesaid SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 is annexed and forms part of this Annual Report as **Annexure —E**.

A certificate from M/s Aditi Agarwal & Associates, Company Secretaries [COP 10512] for non dis qualification of director's is attached as **Annexure -H**.

The Board has also evolved and adopted a Code of Conduct based on the principles of good Corporate Governance and best management practices that are followed globally. The Code is available on your Company's website, www.frickweb.com.

CASH FLOW STATEMENT

The Cash Flow Statement for the year ended March 31, 2026 is attached to the Balance Sheet.

PARTICULARS OF EMPLOYEES

The statement of Disclosure of Remuneration as required under Section 197 of the Companies Act, 2013 read with Rule 5(1) of Companies (Appointment & Remuneration of Managerial personnel) 2014 forms an integral part of this report. However, as per the provisions of Section 136 of the Companies Act, 2013, the Annual Reports are being sent to the Members of the Company excluding the statement of particulars of employees under Rule 5(2) of the Rules. Any Member interested in obtaining a copy of such statement may write to the C.F.O. of the Company, at the registered office of the Company. In accordance with the requirements of Section 197 of the Companies Act, 2013, read with Rule 5 (2) of Companies (Appointment and Remuneration of Managerial Personnel) the details regarding the employees and their remuneration is provided under **Annexure—F**.

EMPLOYEES

The Company follows pragmatic methods towards human resource retention and development. The human skill development part is taken care of through various training programs as organized from time to time. The training programs are designed in a systematic manner after identifying an individual's training needs. Cutting across the organizational hierarchy, training sessions are held for promoting team spirit and for addressing training needs. The motivation part is taken care of through empowerment and ensuring healthy working environment. The remuneration system of the Company is designed in a manner to promote talent within the Company. The Company also endeavors to ensure that its different functions are adequately manned. Industrial relations continued to be cordial, during the year. Total employees on the rolls of the Company, as on March 31, 2026 were 937 compared to 776 last year.

ACKNOWLEDGMENT

The Board of Directors extends its heartfelt gratitude to the Shareholders & Investors of the Company for the continued

trust and confidence placed in the over the past several years. The Board also wishes to acknowledge and sincerely appreciate the unwavering support and dedicated contributions of all employees, as well as the valuable association of customers, suppliers, bankers, and other stakeholders. Additionally, the Directors express their thanks to the Governments of various countries, the Government of India, State Governments, and the respective government departments and agencies for their continued cooperation and support.

Date: 27-05-2026

Place: New Delhi

For and on behalf of the board of Directors

FRICK INDIA LIMITED

(Jasmohan Singh)
Chairman & Managing Director
00383412

(Vidyanidhi Dalmia)
Director
00008900

ANNEXURE "A" TO THE DIRECTORS' REPORT

Form No. AOC-2

(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014)

Form for disclosure of particulars of contracts/arrangements entered into by the Company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arm's length transactions under third proviso thereto

1. Details of contracts or arrangements or transactions not at arm's length basis: [NOT APPLICABLE]

- Name(s) of the related party and nature of relationship
- Nature of contracts/arrangements/transactions
- Duration of the contracts / arrangements/transactions
- Salient terms of the contracts or arrangements or transactions including the value, if any
- Justification for entering into such contracts or arrangements or transactions
- Date(s) of approval by the Board
- Amount paid as advances, if any:
- Date on which the special resolution was passed in general meeting as required under first proviso to section 188

2. Details of material contracts or arrangement or transactions at arm's length basis:

- Name(s) of the related party and nature of relationship
Mr. Jasmohan Singh, Chairman & Managing Director of Frick India Limited, is the Non-Executive Director as well as the Member in the under mentioned related parties, respectively.

Sl. No.	Name of the Companies / Bodies Corporate/Firms/ Association of Individuals	Date of Incorporation	Authorised Equity Share Capital (Rs. in Lakhs)	Paid up Equity Share Capital (Rs. in Lakhs)	Nature of interest or concern/ change in interest or concern	Share-holding	Date on which interest or concern arose / changed
1	Walco Engineering Limited U74210DL1973PLC006805	31-08-1973	40	12	Non-Executive Director & Member	12.50%	01-10-1986
2	Ess Thermofoam Industries Private Limited U74899DL1977PTC008784	11-11-1977	5	1	Member	12.48%	01-10-1986
3	M S Kold Hold Industries Private Limited U74899DL1978PTC009056	09-06-1978	15	13.87	Non-Executive Director & Member	12.50%	01-10-1986
4	Snow Valley Foods Ltd U15114HP1995PLC015772	08-02-1995	300	5.01	Member	0.04%	14-09-2000
5	Beauty By Bie Private Limited U24299MH2021PTC353984	22-01-2021	2.02	1.16	Non-Executive Director	0.08%	05-12-2022
6	JIG Production Private Limited U59120DL2024PTC433702	03-07-2024	1	1	Non-Executive Director & Member	10%	03-07-2024
7	MYCOM-FIL India Private Limited U28132HR2025FTC129042	27-02-2025	5,000.00	5,000.00	Non-Executive Director	-	27-02-2025
8	Indian Refrigeration Industries (Partnership)	15-02-1992	12.75	12.75	Partner	12.50%	28-06-2019

(b) Ms. Jasleen Kaur Queenie Singh, Non-executive Director of Frick India Limited, is Member as well as Director in the under mentioned related parties, respectively.

Sl. No.	Name of the Companies / Bodies Corporate/Firms/ Association of Individuals	Date of Incorporation	Authorised Equity Share Capital (Rs. in Lakhs)	Paid up Equity Share Capital (Rs. in Lakhs)	Nature of interest or concern/ change in interest or concern	Share-holding	Date on which interest or concern arose / changed
1	Walco Engineering Limited U74210DL1973PLC006805	31-08-1973	40	12	Member	12.50%	01-10-1986
2	ESS Thermofoam Industries Private Limited U74899DL1977PTC008784	11-11-1977	5	1	Member	12.48%	01-10-1986
3	M S Kold Hold Industries Private Limited U74899DL1978PTC009056	09-06-1978	15	13.87	Member	12.50%	01-10-1986
4	Beauty By Bie Private Limited U24299MH2021PTC353984	22-01-2021	2.02	1.16	Director	67.16%	22-01-2021
5	Indian Refrigeration Industries (Partnership)	15-02-1992	12.75	12.75	Partner	12.50%	28-06-2019

(c) Ms. Gurleen Kaur, Non-executive Director of Frick India Limited, is Member in the under mentioned related parties, respectively.

Sl. No.	Name of the Companies / Bodies Corporate/ Firms/ Association of Individuals	Date of Incorporation	Authorised Equity Share Capital (Rs. in Lakhs)	Paid up Equity Share Capital (Rs. in Lakhs)	Nature of interest or concern/ change in interest or concern	Share-holding	Date on which interest or concern arose / changed
1	Walco Engineering Limited U74210DL1973PLC006805	31-08-1973	40	12	Member	12.50%	01-10-1986
2	Ess Thermofoam Industries Private Limited U74899DL1977PTC008784	11-11-1977	5	1	Member	12.48%	01-10-1986
3	M S Kold Hold Industries Private Limited U74899DL1978PTC009056	09-06-1978	15	13.87	Member	12.50%	01-10-1986
4	Indian Refrigeration Industries (Partnership)	15-02-1992	12.75	12.75	Partner	12.50%	28-06-2019

(d) Nature of contracts/arrangements/transactions:

Purchase / Sale of manufactured products, at arm's length price under the authorized purchase orders / sales orders issued under the sanctioned limits approved by the Board of Directors.

(e) Duration of the contracts / arrangements/transactions:

As per the terms and conditions of the purchase orders / sales orders that have been executed, at arm's length price, under the approval from the Board.

(f) Salient terms of the contracts or arrangements or transactions including the value, if any:

As per the terms and conditions of the purchase orders / sales orders, with respective related parties restricted to the aggregate value of transactions, as approved by the Board of Directors for each such related parties, mentioned in the table furnished below.

(g) Date(s) of approval by the Board, if any:

Meeting of the Board of Directors held on February 12, 2025 and August 13, 2025.

a. **Period of Approval :** April 01, 2025 to March 31, 2026

(Rs. In Lakhs)

Sl. No.	Name of the Related Party	Limit for the Amount w.r.t. Purchase, sale, service, guarantee and service received.
1	Mr. Indraveer Singh, Vice President System Development	30
2	MYCOM-FIL India Private Limited	1000
3	M/s. Freezeking Industries Private Limited (being a Private entity)	250

(h) **Amount paid as advances, if any:**

As per the terms and conditions of the purchase orders / sales orders the outstanding balances were settled.

Date: 27-05-2026

Place: New Delhi

For and on behalf of the board of Directors
FRICK INDIA LIMITED

(Jasmohan Singh)
Chairman & Managing Director
00383412

(Vidyanidhi Dalmia)
Director
00008900

ANNEXURE "B" TO THE DIRECTORS' REPORT

Disclosures on C.S.R. Activities

A brief outline on the CSR policy of the Company: At Frick India Limited, business success is not just about profits and shareholder returns. We believe in pursuing wider socio-economic and cultural objectives and have always endeavored to not just live up to it, but to try and exceed the expectations of the communities in which we operate. The definition and scope of corporate responsibility is quite vast. Terms like corporate responsibility, corporate social responsibility, sustainable development, corporate philanthropy, corporate citizenship, corporate consciousness, responsible business etc. are used interchangeably. Now, the investors and shareholders are no longer the only stakeholders in the business.

Business draws on resources both natural and social from the society and planet and provides products and services to the society. It forms an integral part of the society and is responsible and accountable to a wide range of stakeholders i.e. customers, employees, supply chain, nature, environment, regulatory bodies etc. With the emergence of corporations and conglomerates, the pressure on business on corporate governance, ethics, values and disclosures have increased. Along with regulatory frameworks a number of voluntary frameworks and guidelines require businesses to disclose the manner in which the business is being conducted. In India, the Companies Act, 2013 mandates Corporate Social Responsibility (CSR) activities to be undertaken by companies meeting the criteria specified in the Act.

Key features of the CSR Policy areas under:

- 1) The broad guiding principles for selection of CSR activities include needs assessment, if required, programme identified/adopted will be adaptive and flexible to meet the changing dynamics with focus on long term sustained impact rather than one-time impact or requiring continuous intervention.
- 2) The implementation of the identified CSR activities shall be carried out either directly by the Company and/or through an implementing agency.
- 3) A robust monitoring mechanism is in place to ensure that the CSR projects/ programs are undertaken effectively in accordance with the approval granted and fully in compliance with applicable laws, rules and regulations. Monitoring of CSR activities is achieved through:
 - a. Periodic assessment of key projects
 - b. Impact assessment with key indicators in our area of operations (if any)
 - c. Regular review by CSR Committee
- 4) The Committee will place for the Board's approval, an annual action plan delineating the CSR programmes to be carried out during the Financial Year and the succeeding years in the case of Ongoing Projects along with the specified budgets thereof:

i. Composition of CSR Committee:

The CSR committee was re-constituted in the Board Meeting held on November 13, 2025 constituting of following members:

Sl. No.	DIN	Name of Director	Designation / Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1	00008900	Mr. Vidyanidhi Dalmia	Chairman	1	1
2	00383412	Mr. Jasmohan Singh	Member	1	1
3	05270533	Ms. Gurleen Kaur	Member	1	1
4	05269698	Ms. Jasleen Kaur Queenie Singh	Member	1	1

- ii. Composition of CSR committee, CSR Policy and CSR projects as approved by the board are disclosed on the website of the Company: www.frickweb.com
- iii. Provide the details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014: Not Applicable
- 5) Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social Responsibility Policy) Rules, 2014 and amount required for set off for the Financial Year, if any:

Sl. No.	Financial Year	Amount available for set-off from preceding Financial Years (in Rs)	Amount required to be set-off for the Financial Year, if any (in Rs)
1	2025-26	5,78,113	5,78,113
	TOTAL	5,78,113	5,78,113

6) Average net profit of the Company as per section 135(5):

Profit of last three years	2022-23	Rs. 37,86,67,508
	2023-24	Rs. 48,21,69,856
	2024-25	Rs. 43,50,01,512.21
Total	Rs. 1,29,58,38,876	
Average Net Profit	Rs. 43,19,46,292	

7) (a) Two percent of average net profit of the Company as per section 135(5): Rs. 86,38,926/-

(b) Surplus arising out of the CSR projects or programmes or activities of the previous Financial Years: NIL

(c) Amount required to be set off for the Financial Year, if any: Rs. 5, 78,113/-

(d) Total CSR obligation for the Financial Year (7a+7b-7c): Rs. 80,60,813/-

8) (a) CSR amount spent or unspent for the Financial Year:

Total Amount Spent for the Financial Year. (In Rs.)	Amount Unspent (in Rs.)				
	Total Amount transferred to Unspent CSR Account as per		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5).		
	Amount.	Date of transfer.	Name of the Fund	Amount.	Date of transfer.
86,38,926/-	NIL	NIL	NA	NIL	NA

(b) Details of CSR amount spent against ongoing projects for the Financial Year: **Not Applicable**

(1)	(2)	(3)	(4)	(5)		(6)	(7)	(8)	(9)	(10)	(11)	
Sl. No.	Name of the Project	Item from the list of activities in Schedule VII to the Act	Local area (Yes /No)	Location of the project.		Project Duration	Amount allocated for the Project (In Rs.)	Amount spent in the current financial year (In Rs.)	Amount transferred to Unspent CSR Account for the project as per Section 135 (6) (In Rs.)	Mode of Implementation Direct (Yes /No)	Mode of Implementation – Through Implementing Agency	
				State	District						Name	CSR Registration

(c) Details of CSR amount spent against other than ongoing projects for the Financial Year:

(1)	(2)	(3)	(4)	(5)		(6)	(7)	(8)	
S. No.	Name of the Project	Item from the list of activities in schedule VII to the Act	Local Area (Yes/No)	Location of the project		Amount spent for the project (In Rs.)	Mode of implementation – Direct (Yes/No)	Mode of implementation –Through implementing Agency	
				State	District			Name	CSR Registration number
1	Delhi State Council of Women	Items (i) to (iv)	Yes	Delhi	Central Delhi	2,00,000/-	No	Delhi State Council of Women	CSR00010345

2	Child Heart Foundation	Items (i) to (iv)	Yes	Delhi	East Delhi	2,50,000/-	No	Child Heart Foundation	CSR00001384
3	Ek Tara Foundation	Items (i) to (iv)	Yes	Delhi	South Delhi	1,00,000/-	No	Ek Tara Foundation	CSR00026805
4	Bhai Jaitajee Foundation India	Items (i) to (iv)	No	Chandigarh	Chandigarh	4,00,000/-	No	Bhai Jaitajee Foundation India	CSR00005563
5	Manav Kalyan Foundation	Items (i) to (iv)	Yes	Delhi	New Delhi	1,50,000/-	No	Manav Kalyan Foundation	CSR00022218
6	Harmonious Children Rehabilitation Association Formerly Handicapped Children's Rehabilitation Association	Items (i) to (iv)	Yes	Delhi	New Delhi	1,25,000/-	No	Harmonious Children Rehabilitation Association Formerly Handicapped Children's Rehabilitation Association	CSR00011410
7	Tap India Foundation	Items (i) to (iv)	Yes	Delhi	New Delhi	2,00,000/-	No	Tap India Foundation	CSR00001025
8	Gunjan Foundation	Items (i) to (iv)	Yes	Delhi	New Delhi	1,50,000/-	No	Gunjan Foundation	CSR00006272
9	Healthy Aging India	Items (i) to (iv)	Yes	Delhi	South Delhi	2,50,000/-	No	Healthy Aging India	CSR00005412
10	Children Reading Society	Items (i) to (iv)	Yes	Delhi	South Delhi	2,50,000/-	No	Children Reading Society	CSR00007725
11	The Earth Saviours Foundation	Items (i) to (iv)	Yes	Delhi	New Delhi	3,00,000/-	No	The Earth Saviours Foundation	CSR00002026
12	Bal Sahyog	Items (i) to (iv)	Yes	Delhi	Central Delhi	2,50,000/-	No	Bal Sahyog	CSR00006168
13	Delhi Council for Child Welfare	Items (i) to (iv)	Yes	Delhi	New Delhi	2,00,000/-	No	Delhi Council for Child Welfare	CSR00005527
14	Society for the Promotion of Youth & Masses (SPYM)	Items (i) to (iv)	Yes	Delhi	New Delhi	2,60,000/-	No	Society for the Promotion of Youth & Masses (SPYM)	CSR00004209
15	Salaam Baalak Trust	Items (i) to (iv)	Yes	Delhi	New Delhi	2,00,000/-	No	Salaam Baalak Trust	CSR00000415
16	Dr. O P Bhalla	Items (i) to (iv)	Yes	Haryana	Faridabad	3,00,000/-	No	Dr. O P Bhalla	CSR00004671
17	Karma Animal Foundation	Items (i) to (iv)	Yes	Haryana	Gurgaon	1,50,000/-	No	Karma Animal Foundation	CSR00011890
18	Smile Foundation	Items (i) to (iv)	Yes	Delhi	New Delhi	2,00,000/-	No	Smile Foundation	CSR00070751

FRICK INDIA LIMITED

19	Ravi Sikka Memorial Foundation	Items (i) to (iv)	Yes	Delhi	South Delhi	2,00,000/-	No	Ravi Sikka Memorial Foundation	CSR00075149
20	Dr. AV Baliga Memorial Trust	Items (i) to (iv)	Yes	Delhi	South Delhi	2,00,000/-	No	Dr. AV Baliga Memorial Trust	CSR00001529
21	Shubhakshika Educational Society	Items (i) to (iv)	Yes	Delhi	West Delhi	2,00,000/-	No	Shubhakshika Educational Society	CSR00043570
22	Human Development Institute	Items (i) to (iv)	No	Rajasthan	Alwar	1,50,000/-	No	Human Development Institute	CSR00011729
23	The Akshaya Patra Foundation	Items (i) to (iv)	No	Karnataka	Bangalore	2,00,000/-	No	The Akshaya Patra Foundation	CSR00000286
24	Nishkam Sikh Welfare Council	Items (i) to (iv)	Yes	Delhi	West Delhi	2,00,000/-	No	Nishkam Sikh Welfare Council	CSR00043570
25	The Kalgidhar Society Baru Sahib	Items (i) to (iv)	Yes	Delhi	New Delhi	2,00,000/-	No	The Kalgidhar Society Baru Sahib	CSR00004523
26	Sashakt Samaj	Items (i) to (iv)	Yes	Delhi	North Delhi	3,00,000/-	No	Sashakt Samaj	CSR00066272
27	Sarvodaya Healthcare Admin Block	Items (i) to (iv)	Yes	Haryana	Faridabad	2,00,000/-	No	Sarvodaya Healthcare Admin Block	CSR00005304
28	Jawaharlal Lal Nehru Hockey Tournament Society	Items (i) to (iv)	Yes	Delhi	South West Delhi	10,00,000/-	No	Jawaharlal Lal Nehru Hockey Tournament Society	CSR00025624
29	Monovikas Charitable Society	Items (i) to (iv)	Yes	Delhi		1,50,000/-	No	Monovikas Charitable Society	CSR00002610
30	Literate Bachpan Foundation	Items (i) to (iv)	Yes	Delhi	New Delhi	1,00,000/-	No	Literate Bachpan Foundation	CSR00082327
31	Hope Project Charitable Trust	Items (i) to (iv)	Yes	Delhi	New Delhi	2,50,000/-	No	Hope Project Charitable Trust	CSR00001411
32	Sudhaaya Dance Foundation	Items (i) to (iv)	Yes	Delhi	New Delhi	1,50,000/-	No	Sudhaaya Dance Foundation	CSR00015375
33	Akshya Pratisthan	Items (i) to (iv)	Yes	Delhi	New Delhi	2,00,000/-	No	Akshya Paratisthan	CSR00002220
TOTAL						76,35,000/-			

(d) Amount spent in Administrative Overheads: Rs. 4, 25, 813/-

(e) Amount spent on Impact Assessment, if applicable: NA

(f) Total amount spent for the Financial Year (8b+8c+8d+8e): Rs. 80, 60, 813/-

(g) Excess amount for set off, if any: --

Sl. No.	Particular	Amount (in Rs.)
(i)	Two percent of average net profit of the Company as per section 135(5)	86,38,926.00/-
(ii)	Total amount spent for the Financial Year	86,38,926.00/-
(iii)	Excess amount spent for the Financial Year [(ii)-(i)]	NIL
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous Financial Years, if any	NIL
(v)	Amount available for set off in succeeding Financial Years [(iii)-(iv)]	NIL

9) (a) Details of Unspent CSR amount for the preceding three Financial Years: NONE

Sl. No.	Preceding Financial Year	Amount transferred to Unspent CSR Account under section 135 (6) (In Rs.)	Amount spent in the reporting Financial Year (In Rs.)	Amount transferred to any fund specified under Schedule VII as per section 135(6), if any.			Amount remaining to be spent in succeeding Financial Years. (In Rs.)
				Name of the Fund	Amount (In Rs.)	Date of transfer	
1							
	TOTAL						

(b) Details of CSR amount spent in the Financial Year for ongoing projects of the preceding Financial Year(s): NONE

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Sl. No.	Project ID	Name of the Project	Financial Year in which the project was commenced	Project Duration	Total amount allocated for the project (In Rs.)	Amount Spent on the project in the reporting Financial Year (In Rs)	Cumulative amount spent at the end of reporting Financial Year. (In Rs.)	Status of the project - Completed /Ongoing.
	TOTAL							

10) In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the Financial Year. **(Asset - wise details)**

(a) Date of creation or acquisition of the capital asset(s): NA

(b) Amount of CSR spent for creation or acquisition of capital asset: NA

(c) Details of the entity or public authority or beneficiary under whose name such capital asset is registered, their address etc.: NA

(d) Provide details of the capital asset(s) created or acquired (including complete address and location of the capital asset): NA

No capital asset was created / acquired during FY 2025-26 through CSR spend.

11) Specify the reason(s), if the Company has failed to spend two per cent of the average net profit as per section 135(5):
Not Applicable

Date: 27-05-2026

Place: New Delhi

For and on behalf of the Board of Directors

FRICK INDIA LIMITED

(Jasmohan Singh)
Chairman & Managing Director
00383412

(Vidyanidhi Dalmia)
Director
00008900

ANNEXURE "C" TO THE DIRECTOR'S REPORT

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

INDUSTRY STRUCTURE AND DEVELOPMENTS

FRICK INDIA LIMITED was incorporated as a Public Limited Company in 1962. Frick India is now independent and has diversified and developed into one of the top-ranking companies and its equipment is rated amongst the world's best in terms of equipment range and applications.

Today, Frick India Limited is one of the largest equipment manufacturer and turnkey solution provider for Industrial refrigeration in India.

The global refrigeration compressors market was valued at USD 28.79 billion in 2025 and is projected to reach USD 46.81 billion by 2035, registering a compound annual growth rate (CAGR) of 4.98% over the period of 2026-2035. This growth is primarily driven by increasing urbanization and a rising global population, which are fueling the demand for fresh and frozen food products. Reliable refrigeration systems are essential for preserving quality and extending shelf life. Additionally, the expanding food and beverage industry, alongside rising disposable incomes and evolving consumer lifestyles is contributing significantly to the demand for efficient refrigeration solutions.

Shifting consumer preferences toward fresh, frozen, and ready-to-eat foods have significantly increased the need for high-efficiency refrigeration across the value chain-including food processing, cold storage, retail, and residential applications.

The Company also installs industrial turnkey projects and uses over 63 years of experience in industrial refrigeration compressor manufacturing in good stead to give energy efficient and reliable refrigeration systems in India. Besides Company has exported equipment to approx. 50 other countries across the world. Its manufacturing facilities are located at Faridabad (Haryana), an industrial township in the periphery of the national capital & are spread over a 22 acre multi-block complex.

The main customer base of the Frick India is Dairy industry and Food processing industry. Frick India has unmatched advantage of providing a single source responsibility for turnkey refrigeration systems covering design, manufacture, packaging, installation and service to standard specifications as well as custom-built to meet customers' special requirements. With collaboration and technologies from U.K., Japan, U.S.A. and Europe, Frick India also provides on line Frick Energy Management System (FEMS) for almost all Industrial Refrigeration Applications. The Company is presently manufacturing a lot of equipment like various types of Compressors, and packages Condensers, Air handling units, Heat Exchanger & pressure vessels, Liquid re- circulation pump, Ice-making equipment, Plate & blast freezers, Packages chillers etc. used in Food / Industry. Besides the Company has completed jobs in Chemical, Fertilizer and other industrial chillers and has good potential for growth in these industries.

INDIAN COMPRESSOR MARKET TRENDS & DRIVERS**Inclination toward Rotary Screw Compressor**

The inclination toward rotary screw compressors is currently being witnessed in the market. Presently, screw compressors are widely used for compressing air, processing gas, and refrigerants.

As compared to reciprocating compressors, rotary compressors provide high capacities of compressed air with minimum installation space.

The physical size of the compressors is smaller, thus they are considered to provide high reliability, resulting in lower maintenance costs and reduced downtime, as compared to reciprocating machines.

These compressors are increasingly being used in industries, including food packaging and automated manufacturing, which require continuous pressurized air.

STRENGTHS**1. Strong Manufacturing Base in India**

Manufacturing since 1962 with an integrated facility in Faridabad.

In-house foundry, machining, assembly, testing, automation, and quality control capabilities.

Reduced dependence on imported components and shorter lead times for Indian customers.

2. Energy-Efficient in house Screw Compressor Technology

Variable Vi (Volume Ratio) technology claims power savings compared with conventional fixed-Vi compressors.

High-efficiency N-profile rotors with optimized leakage and lower internal friction.

Strong focus on reducing operating costs, which is a major concern in refrigeration plants.

3. Wide Product Range

Screw compressor blocks and packages from MBM, FIS and 220C series.

Reciprocating compressor series (F-270, 450XL, 502C).

Primarily Supports ammonia, CO₂, and other environmental friendly gases has also completed Jobs for Propane, Butane, HCFC's and other inert gas applications.

Suitable for food processing, cold storage, dairy, seafood, brewery, chemical and pharmaceutical industries. Also supplies gas compressor packages for B.O.6 applications

4. Strong Service and Spare Parts Availability

Local manufacturing enables faster spare-part availability in India.

Extensive service support network in India has its own service teams to give customized service to discharge customer base. Employ a cloud-based CRM System.

Online monitoring and rectification capability exists. Drastically cuts down time and cost of service.

Keeping machines operational over a 20-25 year life span.

Significant advantage over imported compressor brands where spare parts may require international procurement.

5. Certifications and Compliance

Products designed to API-619 standards.

ISO, CE, EAC, ASME and EIL certifications strengthen customer confidence.

Performance testing conducted according to recognized standards.

WEAKNESSES

1. Limited Global Brand Recognition

- Very strong in India and selected export markets, but global recognition is lower compared to other global players.

2. Perception Challenge in Premium Markets

- Some international consultants and EPC contractors still favor imported European, Japanese or US brands for large flagship projects primarily on account of Past performance.
- International support infrastructure is under process of development.

3. Export Footprint Smaller Than Global Leaders

- Global competitors possess larger sales networks and aftermarket infrastructure across multiple continents.

OPPORTUNITIES AND THREATS

The government has been promoting more food production and cold chain activity including granting subsidies in a step to reduce food wastage and increase farmer's income. FIL has over the year added anonymously towards food storage capability and nutrition for the nation. This induce faith and future of milk products and milk farmers of food products storage and processing. The Indian cold storage market size reached INR 2,535.87 Billion in 2025 and it is projected to reach INR 6,061.7 billion by 2033, exhibiting a growth rate (CAGR) of 10.86% during 2025-2033. The Indian Cold Storage Market is anticipated to flourish in the forecast period attributed to government initiatives such as PM Kisan Samman Yojana and others coupled with burgeoning necessity of cold storage rooms in agriculture sector to avoid post-harvest losses which accounts for around 28% of the total food produce owing to lack of proper storage conditions, opportunities in Indian cold chain assets, Also 75% of the cold storage facility are suitable only for storing single commodities, mainly potatoes. The surge in online grocery, processed foods and pharmaceuticals sales have opened up ample opportunities for developers and third-party logistics players to develop multi-purpose cold chain facilities in India. The Company is focusing in increasing its sales in domestic as well as Export.

Cold chains impart storage and distribution services for products that have to be maintained at a given temperature. India is currently the world's largest producer of milk, second largest producer of fruits and vegetables and has a

substantial production of marine, meat and poultry products. Most of these products are temperature sensitive and require specific temperature ranges to be stored and transported. This has resulted in the establishment of a very large cold chain infrastructure in the country.

Currently, India has about 8,815 cold storage facilities with a combined capacity of 40.2 million tons (MT) as of late 2025 and about 10,000 actively refrigerated vehicles, most of which are operated by small cold storage and/or transport service providers. Cold storage industry annually grows by 12-15 per cent in bulk storage capacity. As consumer preference and habits for food ranging from vegetables, fruits and eatables, cold storage would combine to be grown. We see expansion of frozen vegetable capacity as major difference prevailed in season and off season price. Frick India equipment and application are widely used in food related refrigeration applications. Frick India can produce customized refrigeration plants for:

- Pre-Cooling (98% RH)
- Controlled/ Modified Atmosphere Cold Storage
- Cold Stores for Fruits & Vegetables
- Ripening Rooms
- High Humid Ware Houses
- IQF
- Frozen Stores
- Chilling Units
- Water Chillers, Plate Ice makers

Frick India Limited vide its products and manufacturing facilities at present has been serving following industries:

- I. Dairies and Ice cream Industries
- II. Food and Agriculture Industries
- III. Beverages and Brewery Industries
- IV. Refrigeration System For Chemical & Pharmaceutical Industries
- V. Refrigeration System For Meat Poultry & Sea Food Industry
- VI. Air-Conditioning
- VII. Low Temperature Application

Organized retail continues expected to be amongst the biggest drivers of the cold chain market in India. With the growth of the organized food retail, we expect consumers to get access to a very large variety of fresh fruits and vegetables, dairy products, meat and poultry products and a number of other temperature sensitive commodities that require cold chain storage and transportation. Most of the organized retail players have already acknowledged that setting up of a strong cold chain infrastructure is a key step in efficiently managing their supply chains.

There has been a marked increase in the consumer demand for processed foods. The Indian government has also announced the intent of establishing several mega food parks. This augurs well for the development of the cold chain industry in the country.

Due to increasing risks and investments in grain crops, farmers are moving towards cultivation of fruits and vegetables. Most of these crops require refrigeration and hence are expected to encourage the development of cold storage facilities.

A number of healthcare products such as vaccines, bio pharmaceuticals as well as clinical trial materials are heat sensitive and must be stored at temperatures ranging from 2°C - 8°C. With India's vaccine, bio pharmaceutical and clinical trials market expected to grow at double digit growth rates, we expect a strong demand of efficient cold chain facilities in the coming years.

The consumption of ready-to-eat products, beverages, and frozen food has increased considerably worldwide in the recent years, which is further boosting the demand for commercial refrigeration equipment. Rising disposable income, along with the increasing impact of western lifestyle has fueled the acceptance of such products among the large middle-class consumers of developing countries. The changed food consumption trend is being supported by rapid expansion of supermarkets, hypermarkets and food and restaurant chains around the world.

The increased number of such stores has also forced small grocery retailers and unorganized restaurants to upgrade their infrastructure, with improved electronic appliances including commercial refrigeration equipment. Frick India has been providing refrigeration solution to almost all the vital industries, related to Food and Agriculture, Dairy Production, Meat, Fisheries and Livestock, Beverages and Breweries.

Major vegetables grown are Potato, Onion, Tomato, Cauliflower, Cabbage, Bean, etc. The major fruits grown in India are Mangoes, Grapes, Apple, Apricots, Orange, Banana, Papaya, etc., accounts for 40 percent of the national fruit production and India is one of the leading exporters of fresh table grapes to the global market. The changing food habits are discernible. There has been a positive growth in ready to serve beverages, fruit juices and pulps, processed fruits and vegetables products and fruits, pickles and chutneys, etc.

Nearly one-third of our horticultural produce, especially fruits and vegetables are wasted, mainly on account of poor cold storage and other storage facilities. Wastage of fruits and vegetables due to poor post-harvest management and lack of cold chain facilities have been estimated to cost up to Rs 500 billion annually. The country also experiences wide fluctuations in prices of horticultural produce, particularly potatoes and onions. The cold storages will help boost exports of agricultural and allied produce, marine produce etc.

Various scheme has also been implemented by NABARD/NCDC/NHB. National Horticulture Board towards construction, expansion and modernization of cold storages for horticulture products, to promote setting up of cold storages in the country for reducing post-harvest losses. Furthermore, stringent regulations and quality standards, such as the Food Safety and Standards Authority of India (FSSAI) guidelines, mandate proper storage and handling of perishable goods, thus further fueling the India Cold Storage Market Growth.

The Government which subsidizes a major portion of the farmers' costs in an effect to uplift them also loses money in this wastage. Hence proper cold chain infrastructure is the need of the hour. Frick India proposes appropriate technologies for Indian Cold Chain where high-value fruits and vegetables can be kept for longer periods thereby adding some value for the farmers. Fresh and frozen fruits, vegetables are other perishable food commodities which require a cold stream, right from harvesting to consumption, to maintain quality, nutritive value and hygienic safety of the products. Any break in this cold-chain can cause heavy loss due to biological deterioration. The Company has been providing refrigeration solution to almost all the vital industries, related to Food and Agriculture, Dairy Production, Meat, Fisheries and Livestock, Beverages and Breweries, Chemical and Pharmaceutical Industry etc.

Manufacturing has emerged as one of the high growth sectors in India. Prime Minister of India, Mr. Narendra Modi, had launched the 'Make in India' program to place India on the world map as a manufacturing hub and give global recognition to the Indian economy. In the present scenario, owing to the necessity for boosting the industrial strength of India, there are a lot of processes requiring refrigeration equipment.

The expansion of organized food retail services, along with the increasing demand for fresh fruits and vegetables, dairy products, meat and poultry items etc., represent some of the factors driving the Indian cold chain market.

PRODUCT WISE PERFORMANCE

Product / Technology	Key Features & Performance Highlights
Ammonia Refrigeration	Ammonia remains the primary eco-friendly refrigerant choice for bulk cold storage. The newly launched Hermetically Sealed Liquid Ammonia Pump reduces power consumption and is deployed globally.
Screw Compressors	Features "No Pump Technology" and "Variable Vi," saving 2%–5% power compared to conventional market competitors.
Reciprocating Compressors	Special engineering yields 1%–3% power savings; gas-cooled variants keep oil carryover below 10 ppm with coalescing oil separators.
Vapour Absorption Systems	Aqueous ammonia systems for low-temperature freezers delivering improved Co-efficient of Performance (COP) and lower steam consumption.
Customized Heat Transfer	Manufacturing ASME-certified pressure vessels, evaporative condensers, PUF panels, and aluminum-finned cooling coils ("A" & "S" Series).

RISK AND CONCERNS

In any business, risks and prospects are inseparable. Frick is a well-known entity and is also exposed to various risks and uncertainties and has access to opportunities across its global presence.

The performance, future prospects and cash flow generation could be materially impacted by any of these risks or opportunities. As a responsible management, the Company's principal endeavor is to maximize returns. The Company continues to take all steps necessary to minimize its expenses through detailed studies and interaction with experts. Further, there are constant review meeting at management level to discuss and analyze various near term and long-term risk and formulate plans to mitigate the same.

Input Cost Risks

Risk: The key raw material consumed by the Company has been very volatile and sudden change can have an adverse impact on the Company's operating margins.

Concern: The Company has many long-term contracts with its major OEM customer where the raw material cost has been passed through.

Financial Risks

Risk: Financial risks relates to the Company's ability to meet its financial obligations and lessen the impact of various factors like interest rates, foreign currency exchange rates, credit rating etc. It also includes any risk to servicing pension obligations and to financial ratios due to impairment.

Concern: Company is well positioned to service financial risk and facilitates its growth objectives. The Company has adequate measures to deal with all types of financial risks.

Legal and Compliance risks

Risk: Legal and compliance risks relate to risks arising from outcome of legal proceedings, government action, regulatory action, which could result in additional costs.

Concern: Company has ensured compliance of all laws applicable to the Company and effectively monitors through efficient compliance management system.

OUTLOOK

The outlook for the Company for the coming years continues to be positive. Most of the customers have indicated robust growth plans which augurs well for the growth of the Company. However, due to COVID-19 lasting impact on the manufacturing and service sector, there are challenges with the supply chain, procurement of raw material, and a slight slow-down in the demand of the products which the Company has been overcoming now, also, due to limitation of the Labour workforce, as per the government guidelines, the manufacturing capabilities had recorded some decrease in the production as compared to what the Company use to produce and sell in the normal scenarios.

According to the Ministry of Statistics and Programme Implementation (MoSPI), India's Real GDP grew by 7.7% in FY 2025–2026, led by strong expansion in manufacturing (10.7%) and services (11%).

Initiatives such as Make in India, the expansion of national food parks, and stringent FSSAI safety norms present structural tailwinds for industrial equipment manufacturers. With robust technology, an expanding export footprint across 50 countries, and continuous investment in new product development (e.g., FEMS, sustainable ammonia systems), Frick India remains well-positioned to capitalize on the next wave of industrial and cold-chain infrastructure growth.

FINANCIAL AND OPERATIONAL PERFORMANCE

Following are the financials highlights of the Company for the year ended March 31, 2026 on a comparable consolidated basis.

- o Total revenue has registered an Increase of 8.6% from Rs. 44762.59/- Lakhs in 2024-25 to Rs. 48,619.93/- Lakhs in 2025-26.
- o Profit before tax (PBT) registered a decrease by 41.01% from Rs. 4618.66/- Lakhs in 2024-25 to Rs. 2724.57/- Lakhs in 2025-26.
- o Profit after tax (PAT) registered a decrease of 41.95% from Rs. 3483.68 lakhs in 2024-25 to Rs.2022.40/- Lakhs in 2025-26.

DETAILS OF CHANGES IN RETURN ON NET WORTH

Sr. No.	Particulars	2025-26	2024-2025
1	Net Worth (Rs. in lakhs)	32833.38	30819.69
2	Return on Net worth	6.16	11.3

As per the above table return on net worth is decreased by 45.49% for the year ending on 31st March 2026 in comparison to the previous year ended on 31st March 2025.

DETAILS OF SIGNIFICANT CHANGES IN KEY FINANCIAL RATIOS AS COMPARED TO THE IMMEDIATELY PREVIOUS FINANCIAL YEAR

As per the latest amendment as introduced by SEBI via SEBI (Listing Obligations & Disclosure Requirement) (Amendment)

Regulations, 2018 on May 09, 2018 effective from April 01, 2019, new sub-clause (i) has been inserted in Clause I in Part B of Schedule V of SEBI (Listing Obligations & Disclosure Requirement), Regulations, 2015 according to which the listed entity shall provide the details of significant changes (i.e. change of 25% or more as compared to the immediately previous Financial Year) in key financial ratios, along with the detailed explanations thereof, including:

Ratios	Financial Year 2025-2026	Financial Year 2024-2025	Change from last year %
Debtors Turnover Ratio	4.91 times	3.93 times	24.85% increase
Inventory Turnover Ratio	5.00 times	5.74 times	12.82% decrease
Interest Coverage Ratio	58.88 times	54.53 times	7.97% increase
Current Ratio	2.58 times	2.90 times	11.06% decrease
Debt Equity Ratio	0.08 times	0.02 times	237.73% increase
Operating Profit Margin (%)	5.78%	10.72%	46.08% decrease
Net Profit Margin (%)	4.24%	7.97%	46.77% decrease

INTERNAL CONTROL SYSTEMS AND THE ADEQUACY

The Company's internal financial control framework is commensurate with the size and operations of the business and is in line with requirements of the regulations. Internal control systems have been a core focus for the Company. The Company has laid down procedures and policies to guide the operations of the business. Effective/ adequate internal control systems are in place to ensure that all assets are safeguarded and protected against unauthorized use and the transactions are authorized, recorded and reported correctly. Such controls which are subjected to periodical review also ensure efficiency of operations, accuracy and promptness of financial reporting and compliance with all applicable laws and regulation. The Company's internal control systems are routinely tested by the Management, Statutory Auditors and Internal Auditors.

INTERNAL AUDIT

A regular Internal Audit System is also in place. Outside expertise is availed to supplement internal resources. The Internal Audit Report along with management comments thereon is reviewed by the Audit Committee of the Board comprising of Independent Directors which also monitors implementation of the suggestions. Further, the Audit Committee regularly interacts with the Statutory Auditors about the adequacy of internal control systems and seeks suggestions, if any.

MATERIAL DEVELOPMENTS IN HUMAN RESOURCES / INDUSTRIAL RELATION FRONT INDUSTRIAL RELATIONS AND PERSONNEL

Caring for its people has always been the way of life in the Company as its people are always treated as most valuable assets. Your Company has been continuously working to improve human resources skills, competencies and capabilities in the Company, which is critical to achieve results as per our strategic business ambitions. The Company has been successful in fostering a people-centric cohesive culture within the organization that has been instrumental in creating its diverse pool of intellectual capital. The Company is focused and committed towards empowering its employees and continues to embark upon several initiatives on this front.

The underlying rule of Company's policy towards human resource development is that competent and motivated manpower is the most important factor in achieving business goals. The policies in this regard are evolved and pursued to achieve this objective. Industrial relations remained cordial at all locations during the year. No working hours was lost due to any labour dispute.

As on March 31, 2026, the total number of employees on the payroll of the Company as a whole was 937.

CAUTIONARY STATEMENT

The statements in the Management Discussion and Analysis may contain certain forward-looking remarks within the meaning of applicable Securities law and Regulations. Actual results may vary significantly from the forward-looking statements due to various risks and uncertainties. These risks and uncertainties include the effect of economic and political risks within and outside India, volatility in interest rates, change in Government or regulatory policies that may impact the Company's business as well as its ability to implement the strategy. The Company does not undertake to update these statements.

DISCLOSURE OF ACCOUNTING TREATMENT IN PREPARATION OF FINANCIAL STATEMENTS

The Company has followed the guidelines of accounting standards as mandated by the Central Government in

preparation of its financial statements.

Date: 27-05-2026
Place: New Delhi

For and on behalf of the board of Directors
FRICK INDIA LIMITED

(Jasmohan Singh)
Chairman & Managing Director
00383412

(Vidyanidhi Dalmia)
Director
00008900

ANNEXURE "D" TO THE DIRECTORS' REPORT

CORPORATE GOVERNANCE REPORT FOR THE YEAR ENDED MARCH 31, 2026

[Pursuant to Schedule V(C) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations")]

1. COMPANY'S PHILOSOPHY ON CORPORATE GOVERNANCE

The Corporate Governance at Frick India Limited takes care of overall well-being, sustainability and transparency of the system and takes into account the stakeholders' interest in every business decision. Corporate Governance is a combination of voluntary practices and compliances of laws and regulations leading to effective control and management of the Organization and its valuable resources through effective and transparent business conduct, integrating communication, integrity and accountability towards its stakeholders.

On September 2, 2015, the Securities and Exchange Board of India (SEBI) introduced the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, effective from December 1, 2015, replacing the erstwhile Listing Agreement with the Stock Exchange. The Company has promptly taken all necessary steps to implement the revised norms of Corporate Governance. The Company understands that compliances of applicable legislations and timely disclosures enhance the image of the Company as a good corporate citizen in the Country.

Frick India Limited has always believed in and followed the best business practices and has been compliant with all the laws, exercised fairness and integrity in all its dealings, thereby reiterated its commitment to enhancement of stakeholders' value. The Company has a defined set of guidelines for its internal governance based on business ethics, legal compliance and professional conduct. The Company has been transparent in its accounting practices and procedures, in framing and adhering to policies and guidelines, in insisting on responsibility and accountability and by regular audit of its policies and procedures;

1. BOARD OF DIRECTORS

COMPOSITION AND CATEGORY OF DIRECTORS

a. COMPOSITION AND CATEGORY OF DIRECTORS

The Company's Board comprises of an appropriate combination of Executive, Non-Executive Directors and Independent Directors as on 31st March, 2026, the Board has 7 Directors out of which one is Executive Director, two are Non-Executive Directors and four are Independent Directors who are persons of eminence with experience in the fields of finance, taxation, trade and industry. Hence, the Board's composition is in line with the Corporate Governance requirements. In terms of Regulation 17 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations'), at least 50% of the Board should comprise of Non-Executive Independent Directors with at least one woman director. The Independent Directors constituted more than 50% of the Board as on 31st March, 2026. The Company has two women Directors on the Board who are holding offices as Non-Executive Directors.

b. DETAILS OF ATTENDANCE

Details of attendance of each Director at Board Meetings and at the last year's 62nd Annual General Meeting with particulars of their other Directorships and Chairmanship/Membership of Board Committees showing the position as at 31st March, 2026 are given hereunder:

Number of board meetings and dates on which held during the Financial Year 2025-2026, Five (05) Board Meetings were held:-

Name & DIN	Date of Board Meeting(s) (Attended: Yes/No)				
	May 27, 2025	August 13, 2025	November 13, 2025	November 24, 2025	February 13, 2026
Mr. Jasmohan Singh, DIN 00383412	Yes	Yes	Yes	Yes	Yes
Ms. Jasleen Kaur Queenie Singh, DIN 05269698	Yes	Yes	Yes	Yes	Yes
Ms. Gurleen Kaur, DIN 05270533	Yes	Yes	Yes	Yes	Yes
Mr. Govindarajula Bhaskara Rao, DIN 00493992	Yes	Yes	Yes	Yes	Yes
Mr. Vidyanidhi Dalmia, DIN 00008900	Yes	Yes	Yes	Yes	Yes
Mr. Harbhajan Singh, DIN 07483105	Yes	Yes	Yes	Yes	Yes
Mr. Suresh Chandra, DIN 10702603	Yes	Yes	Yes	Yes	Yes

Minutes of the meetings of all the Board and Committees are circulated to all the Directors.

Table 1: Category of Directorships, Relationship with other Directors, Attendance record as on 31 March, 2026

Name & DIN	Category of Directorships	Relationship with other Directors	No. of Board Meetings of the Company (During the year)		Whether attended the last Annual General Meeting
			Held	Attended	
Mr. Jasmohan Singh, DIN 00383412	Chairman & Managing Director	Brother of Ms. Gurleen Kaur & Ms. Jasleen Kaur Queenie Singh	5	5	Yes
Ms. Jasleen Kaur Queenie Singh, DIN 05269698	Non-Executive Director	Sister of Mr. Jasmohan Singh & Ms. Gurleen Kaur	5	5	Yes
Ms. Gurleen Kaur, DIN 05270533	Non-Executive Director	Sister of Mr. Jasmohan Singh & Ms. Jasleen Kaur Queenie Singh	5	5	Yes
Mr. Govindarajula Bhaskara Rao, DIN 00493992	Non-Executive/ Independent Director	Not Related	5	5	Yes
Mr. Vidyanidhi Dalmia, DIN 00008900	Non-Executive/ Independent Director	Not Related	5	5	Yes
Mr. Harbhajan Singh, DIN 07483105	Non-Executive/ Independent Director	Not Related	5	5	Yes
Mr. Suresh Chandra, DIN 10702603	Non-Executive/ Independent Director	Not Related	5	5	Yes

DIRECTORSHIPS AND MEMBERSHIPS OF BOARD COMMITTEES

Table 2: Number of Directorships / Committee positions of Directors as on March 31, 2026

Name of Director	Directorships			No. of Memberships/ Chairmanships in Board Committees	
	In Listed Companies	In Unlisted Public limited Companies	In Private Limited Companies		
				Member	Chairman
Mr. Jasmohan Singh	1	1	4	3	0
Ms. Jasleen Kaur Queenie Singh	1	0	1	2	0
Ms. Gurleen Kaur	1	0	0	2	0
Mr. Govindarajula Bhaskara Rao	1	0	1	2	1
Mr. Vidyanidhi Dalmia	1	1	1	2	1
Mr. Harbhajan Singh	1	1	1	2	1
Mr. Suresh Chandra	1	0	0	3	1

As per the recent Amendments introduced in PART C of Schedule V of SEBI Listing Obligations and Disclosure Requirement), Regulations, 2015

It is mandatory to provide the name of listed entity wherein the Board Members are Directors along with the category of Directorship.

Sr. No.	Name of Director	Name of Company in which holds Directorship	Category of Company Listed / Unlisted Public/Private	Category of Directorship Executive/Non-Executive/Independent
1	Mr. Jasmohan Singh	Frick India Limited	Listed Company	Executive Director (Chairman & Managing Director)
		Walco Engineering Limited	Unlisted Public Company	Non-Executive Director
		M S Kold Hold Industries Private Limited	Private Company	Non-Executive Director
		Beauty By Bie Private Limited	Private Company	Non-Executive Director
		JIG Production Private Limited	Private Company	Non-Executive Director
		MYCOM-FIL India Private Limited	Private Company	Non-Executive Director
2	Ms. Jasleen Kaur Queenie Singh	Frick India Limited	Listed Company	Non-Executive Director
		Beauty By Bie Private Limited	Private Company	Executive Director
3	Ms. Gurleen Kaur	Frick India Limited	Listed Company	Non-Executive Director
4	Mr. Govindarajula Bhaskara Rao	Frick India Limited	Listed Company	Independent Director
		Mars Finance and consultancy Services Private Limited	Private Company	Executive Director
5	Mr. Vidyanidhi Dalmia	Frick India Limited	Listed Company	Independent Director
		Dalmia Continental Private Limited	Private Company	Director
		KPL International Limited	Public Company	Independent Director
6	Mr. Harbhajan Singh	Frick India Limited	Listed Company	Independent Director
		Advait Scaleupp Private Limited	Private Company	Director
		Railway Children India	Public Company	Director
7	Mr. Suresh Chandra	Frick India Limited	Listed Company	Independent Director

Table 3: Details of Equity Shares of the Company held by Non-Executive Directors as on March 31, 2026

Name of Director	Category of Directorship	No. of Shares held
Ms. Jasleen Kaur Queenie Singh	Non-Executive Director	98,350
Ms. Gurleen Kaur	Non-Executive Director	33,000
Mr. Govindarajula Bhaskara Rao	Independent Director	0
Mr. Vidyanidhi Dalmia	Independent Director	0
Mr. Harbhajan Singh	Independent Director	0
Mr. Suresh Chandra	Independent Director	0

No director is a member of more than 10 Board Committees or Chairman of more than 5 Board Committees across all public limited companies where he/she is a Director. Further, no Independent Director serves as Independent Director in more than 7 listed companies.

Particulars about Director seeking appointment/re-appointment at the forthcoming AGM are given in the Annexure to the Notice.

The Company has received declarations on criteria of independence as prescribed in Section 149(6) of the Companies Act 2013 and Regulation 16 (1) (b) and Regulation 25(8) of the Listing Regulations from the Directors of the Company who have been classified as Independent Directors as on 31st March, 2026.

It is pertinent to note here that as per the annual evaluation of the Independent Directors, it is opined by the Board of Directors that the independent Directors of the Company fulfill the conditions specified in listing regulations and are independent of the management.

CERTIFICATE FROM A COMPANY SECRETARY IN PRACTICE

As per the latest amendment introduced in SEBI (LODR) Regulations, 2015 via SEBI (LODR)(Amendment) Regulations, 2018, a new clause has been inserted in the Schedule V PART C of the SEBI (LODR) Regulations, 2015 in adherence to which a certificate from Ms. Aditi Gupta, a Practicing Company Secretary of M/s Aditi Agarwal & Associates, Company Secretaries, certifying that none of the Directors on the board of the Company have been debarred or disqualified from being appointed or continuing as Directors of Companies by the Board/ Ministry of Corporate Affairs or any such statutory authority. The said Certificate is attached herewith as an **Annexure-H** to the end of this Report.

c. APPOINTMENT AND TENURE

In terms of the applicable provisions of the Act and the Articles of Association of the Company, Ms. Jasleen Kaur Queenie Singh, Non-Executive Director of the Company, retire by rotation at the ensuing Annual General Meeting and being eligible, has offered herself for re-appointment.

The Company would not have any upper age limit of retirement of Independent Directors from the Board and their appointment and tenure will be governed by the provisions of the Companies Act, 2013 and Listing Regulations.

d. FORMAL LETTER OF APPOINTMENT TO INDEPENDENT DIRECTORS

The Company issues a formal letter of appointment to Independent Directors in the manner as provided in the Companies Act, 2013. As per Regulation 46 (2) of Listing Regulations, the terms and conditions of appointment of independent Directors are placed on the Company's website www.frickweb.com.

e. FAMILIARIZATION PROGRAMMES

The Independent Directors have been familiarized with the Company, their roles and responsibilities in the Company, nature of the Industry in which the Company operates, business model of the Company etc. During 2025-2026, Independent Directors were taken through various aspects of the Company's business and operations.

f. Code of business conduct and ethics

Frick India Limited believes that Good Corporate Governance is the key to the conduct of Company's business in a transparent, reliable and vibrant manner. It is of paramount importance for any Company to create an atmosphere of faith, integrity, accountability, responsibility and financial stability by adhering to commitment, ethical business conduct, a high degree of transparency thereby unlocking the individual intellectual capabilities and enabling its Board of Directors to conduct its duties under a moral authority, which ultimately leads to enhance legitimate needs and value of the stakeholders. A copy of this code formulated in terms of Regulation 17 of the Regulations has been posted at Company's official website www.frickweb.com.

g. Code of Conduct for Prevention of Insider Trading

The Company has a comprehensive Code of Conduct for its Management, Staff and Directors for prevention of Insider Trading in compliance with SEBI (Prohibition of Insider Trading) Regulations, 2015. The code lays down the guidelines and procedures to be followed and disclosures to be made while dealing with the Shares of the Company and cautioning them on the consequences of non-compliance. The pieces of the price sensitive information are disseminated to the Stock Exchanges timely, adequately and promptly on continuous basis for prevention of Insider Trading. The Company Secretary has been appointed as Compliance Officer and is responsible for adherence to Code for prevention of Insider Trading. A copy of the same has been posted at the official website of the Company www.frickweb.com.

h. Separate meeting of Independent Directors

During the Financial Year 2025-2026, the Independent Directors met separately on March 23, 2026 without the presence of Non- Independent Directors and members of the management in compliance with Regulation 25 (3) of the Listing Regulations and Schedule IV of the Companies Act, 2013. In the said meeting, the Independent Directors inter-alia considered the following:

- I. Review of performance of Non-Independent Directors and the Board as a whole;
- II. Assess the quality, quantity and timeliness of flow of information between the Company management and the Board that is necessary for the Board to effectively and reasonably perform their duties.

2. COMMITTEES OF THE BOARD

The Board Committees play a crucial role in the governance structure of the Company and have been constituted to deal with specific areas / activities which concern the Company and need a closer review. The Board Committees are set up

under the formal approval of the Board to carry out clearly defined roles which are considered to be performed by members of the Board, as a part of good governance practice. The Board supervises the execution of its responsibilities by the Committees and is responsible for their action. The Chairman of the respective Committee informs the Board about the summary of the discussions held in the Committee Meetings. The minutes of the meetings of all Committees are placed before the Board for review. The Board Committees can request special invitees to join the meeting, as appropriate.

AUDIT COMMITTEE

Brief description of terms of reference

An Independent Audit Committee having qualified members has been set up by the Board in compliance with the requirements of Regulation 18 of the Listing Regulations and Section 177 of the Companies Act, 2013. The role and terms of reference of the Audit Committee are inter-alia as under:

This Committee of the Board was constituted in the year 2003. The Audit Committee inter-alia ensures the Board of the existence of effective Internal Financial Control Systems.

During the year, Four (4) meetings of the Audit Committee were held on May 26, 2025, August 13, 2025, November 13, 2025 and February 13, 2026. The Audit Committee consists of Five Members including a Chairman, out of which four are Non-executive Independent Directors and one Executive Director. All the members of the Audit Committee are financially literate as defined in Regulation 18 (1) of the Listing Regulations.

Mr. Govindarajula Bhaskara Rao is acting as the Chairman of the Audit Committee. He has expert knowledge in banking and financial matters.

Table 4: COMPOSITION, NAME OF MEMBER & CHAIRPERSON, MEETING AND ATTENDANCE OF AUDIT COMMITTEE AS ON MARCH 31, 2026

Name of the Member	Designation	No of Meetings	
		Held	Attended
Mr. Govindarajula Bhaskara Rao	Chairman	4	4
Mr. Jasmohan Singh	Member	4	4
Mr. Vidyanidhi Dalmia	Member	4	4
Mr. Harbhajan Singh	Member	4	4
Mr. Suresh Chandra	Member	4	4

The Audit Committee Meetings were attended by the Chief Financial Officer, Internal Auditor, Chief Executive Officer and the Statutory Auditor as an invitee. Mr. Amit Singh, Company Secretary and Compliance Officer acted as the Secretary to the Committee.

NOMINATION AND REMUNERATION COMMITTEE

Brief Description of Terms of reference

The Remuneration Committee was constituted by the Board on 30.07.2005 and later on it was re-named as 'Nomination and Remuneration Committee', in terms of the provisions of Section 178(5) of the Companies Act, 2013 read with SEBI Circular No. CIR/CFD/POLICYCELL/2/2014 dated April 17, 2014 in the meeting of the Board of Directors held on August 13, 2014. During the year, the Nomination and Remuneration Committee met once during the Financial Year ended 31st March, 2026 on November 13, 2025. A copy of Nomination and Remuneration Policy has been posted at the official website of the Company www.frickweb.com. The Nomination and Remuneration Committee consists of the following three Members, all the members of the Committee are Non-Executive Independent Directors.

Table 5: Composition, name of Member & Chairperson, meeting and attendance of Nomination & Remuneration Committee as on 31 March, 2026

The Nomination and Remuneration Committee constitutes of the following members:

Name of the Member	Designation	No of Meetings	
		Held	Attended
Mr. Harbhajan Singh	Chairman	1	1
Mr. Govindarajula Bhaskara Rao	Member	1	1
Mr. Suresh Chandra	Member	1	1

The Nomination and Remuneration Committee Meeting was attended by the Chief Financial Officer, the Chief Executive Officer and the Statutory Auditor as an invitee. Mr. Amit Singh, Company Secretary and Compliance Officer acted as the Secretary to the Committee.

PERFORMANCE EVALUATION CRITERIA FOR INDEPENDENT DIRECTORS

Pursuant to the provisions of the Companies Act, 2013 and the applicable provisions of the Listing Regulations, the Annual performance evaluation was carried out for 2025-26 by the Board in respect of its own performance, the Directors individually as well as the evaluation of the working of its Audit, Nomination and Remuneration, Stakeholder Relationship and CSR Committees. A structured questionnaire covering various aspects of the Board's functioning such as adequacy of the composition of the Board and its Committees, Board culture, execution and performance of specific duties, obligations and governance was prepared based on the Guidance note issued by SEBI vide circular no, CMD/CIR/P/2017/004 dated 05.01.2017. In terms of Regulation 17 of Listing Regulations, the Board of Directors in its meeting held on May 27, 2025 evaluated the performance of Independent Directors in terms of criteria of performance evaluation as laid down by Nomination and Remuneration Committee which covers the area relevant to their role as Independent Director in the Company. During the Financial Year 2025-26, a separate meeting of the Independent Directors of the Company was held on March 23, 2026, in terms of Regulation 25 of the Listing Regulations.

A separate exercise was carried out to evaluate the performance of individual Directors of the Board who were evaluated on parameters such as guidance/ support to management outside Board/ Committee meetings, degree of fulfillment of key responsibilities, effectiveness of meetings etc.

The performance evaluation of the Independent Directors was carried out by the entire Board except for the Director being evaluated. The Directors expressed their satisfaction with the evaluation process.

REMUNERATION OF DIRECTORS

Pecuniary transactions with non-executive Directors

During the year, there were no pecuniary transactions with any non-executive director of the Company. The register of contracts is maintained by the Company under section 189 of the Companies Act, 2013. The register is signed by all the Directors present at the respective Board Meetings.

Criteria of making payments to non-executive Directors

Non-executive Directors of the Company play a crucial role in the independent functioning of the Board. They bring in an external perspective to decision-making and provide leadership and strategic guidance while maintaining objective judgment. They also oversee the corporate governance framework of the Company. As stated earlier, the Nomination and Remuneration Policy, inter alia, disclosing the criteria of making payments to Directors, key managerial personnel and employees is placed on the Company's website www.frickweb.com.

Remuneration policy:

Remuneration policy in the Company is designed to create a high performance culture. It enables the Company to attract, retain and motivate employees to achieve results. Our business model promotes customer centricity and requires employee mobility to address customers' needs. The remuneration policy supports such mobility through pay models that are compliant to local regulations. The Company remunerates its Managerial Personnel (Executive Directors) by way of salary, perquisites, allowances, commission as per the terms approved by the shareholders and within the limits as laid down under the Companies Act, 2013. The Non-executive Independent Directors are paid sitting fees as decided by the Board from time to time and within the limits as laid down under the Companies Act, 2013. In accordance with the requirements of the Companies Act, 2013, Listing Agreement and SEBI (Listing Obligations and Disclosure Requirement) Regulations, 2015, the Company has the Policy on Nomination & Remuneration, approved by Board of Directors in their meeting held on February 11, 2016.

Further, in pursuance of the terms of the Nomination and Remuneration Policy of the Company and on the recommendation of Nomination and Remuneration Committee, the Board of Directors and Members of the Company approved the payment of remuneration to Mr. Jasmohan Singh as the Chairman & Managing Director of the Company for a period of 5 (Five) years with effect from April 1, 2024. The remuneration including minimum remuneration and other terms and conditions as stated, the details of which have been furnished in the Explanatory Statement to the Notice of the ensuing Annual General Meeting.

The details of remuneration of Directors for the Financial Year ended March 31, 2026 are given below (Rs.

Name	Salary	Perquisites	Commission	Others	Total
Mr. Jasmohan Singh Chairman & Managing Director	2,19,60,000	29,95,723	-	18,72,000	2,68,27,723

*Provident Fund of Rs. 18,72,000/-, Perquisites of Rs. 29,95,723/- and Remuneration of Rs. 21,960,000/- aggregates to Rs. 26,827,723/-. Above appointment is contractual in nature. No stock options were issued by the Company to its Directors/Employees.

Non-Executive Independent Directors

The non-executive Directors are paid sitting fee for attending the Board /Committee Meetings. The sitting fees paid are given below:

Name of Director	Sitting Fees (Rs.)
Mr. Govindarajula Bhaskara Rao	6,05,000/-
Mr. Vidyanidhi Dalmia	7,15,000/-
Mr. Harbhajan Singh	77,0000/-
Mr. Suresh Chandra	6,05,000/-
Total	26,95,000/-

STAKEHOLDERS' RELATIONSHIP COMMITTEE

In terms of the provisions of the Companies Act, 2013 and Regulation 20 of the Regulations, the "Stakeholders' Relationship Committee" (SRC) were reconstituted by Board of Directors of the Company in its meeting held on September 18, 2024. SRC constitutes of 4 (Four) Directors as members. The "Stakeholders' Relationship Committee" has been empowered to consider and resolve the grievances of shareholders of the Company including complaints related to transfer of shares, non-receipt of balance sheet, non-receipt of declared dividends and other miscellaneous complaints.

During the Financial Year 2025-26, the Committee met once on August 13, 2025, the Committee took note of the status of request(s) received from the shareholders for, dematerialization, non-receipt of Annual Report, non-receipt of declared dividend, transfers and transmissions of shares as on March 31, 2026.

All matters related to transfer/ transmission of shares and investors' grievances have been entrusted to the Stakeholders' Relationship Committee comprising of the following:-

Table 6: Composition and attendance of Stakeholders' Relationship Committee as on March 31, 2026

The Stakeholders' Relationship Committee constitutes of the following members:

Name of the Member	Designation	No of Meetings	
		Held	Attended
Mr. Suresh Chandra	Chairman	1	1
Ms. Gurleen Kaur	Member	1	1
Mr. Jasmohan Singh	Member	1	1
Ms. Jasleen Kaur Queenie Singh	Member	1	0

The Nomination and Remuneration Committee Meeting was attended by the Chief Financial Officer, the Chief Executive Officer and Mr. Amit Singh Tomar, Company Secretary, acted as the Secretary to the Company and Compliance Officer for complying with the requirements of Securities laws.

a) INVESTORS' COMPLAINTS RECEIVED AND RESOLVED DURING THE FINANCIAL YEAR 2025-2026

Investor Complaints	No. of complaints received/resolved during 2025-26
Pending at the beginning of the year	Nil
Received during the year	Nil
Disposed of during the year	Nil
Remaining unresolved at the end of the year	Nil

CORPORATE SOCIAL RESPONSIBILITY COMMITTEE ("CSR COMMITTEE")

In terms of provisions of Section 135 of the Companies Act, 2013, the Corporate Social Responsibility Committee ("CSR

Committee") constitutes of following 4 (Four) Directors as members to monitor the Corporate Social Responsibility Policy of the Company as approved by the Board. During the Financial Year 2025-26, the Company is required to spend a minimum of approximately **Rs. 86,38,926/-** on Corporate Social Responsibility (CSR) activities, being at least **2% of the average net profits** of the Company earned during the three immediately preceding Financial Years, as calculated in accordance with **Section 198 of the Companies Act, 2013**.

A its meeting held on **November 13, 2025**, the CSR Committee approved and recommended a CSR expenditure of approximately **Rs. 76,35,000/-**, based on proposals received from various agencies engaged in CSR activities. This amount includes **administrative expenses of Rs. 4, 25,813/-**.

The Company has adjusted the **excess CSR expenditure of Rs. 5, 78,113/-** incurred during the previous Financial Year by way of set-off, as permitted under the applicable provisions. Accordingly, there is **no unspent CSR amount to be carried forward** to the next Financial Year.

The CSR policy is available on the website of the Company. The details of CSR activities including the details of expenditure & CSR Committee are provided in the **Annexure-B**.

Table 7: Composition and attendance of CSR Committee as on March 31, 2026

The CSR Committee constitutes of the following members:

Name of the Member	Designation	No of Meetings	
		Held	Attended
Mr. Vidyanidhi Dalmia	Chairman	1	1
Mr. Jasmohan Singh	Member	1	1
Ms. Gurleen Kaur	Member	1	1
Ms. Jasleen Kaur Queenie Singh	Member	1	1

GENERAL BODY MEETINGS

A. The previous three Annual General Meetings (AGMs) were held at the registered office of the Company at 21.5 KM, Main Mathura Road, Faridabad (Haryana) on the following dates:

Financial Year	Date & Time
2022-23	25.09.2023 (at 11:00 A.M.)
2023-24	21.09.2024 (at 11:00 A.M.)
2024-25	26.09.2025 (at 11:00 A.M.)

B. Whether any special resolution passed last year through postal ballot —details of voting pattern: No special resolutions were passed during 2025-2026 through postal ballot.

C. Person who conducted the postal ballot exercise: N.A.

D. Whether any special resolution is proposed to be conducted through postal ballot: At present there is no proposal to pass any special resolution through postal ballot.

E. Procedure for postal ballot: N.A.

EXTRA-ORDINARY GENERAL MEETINGS

No Extra-Ordinary General Meeting was held during the previous Financial Year 2025-2026. Further, during the year the Company has not passed any resolution through Postal Ballot.

MEANS OF COMMUNICATION

The Company publishes Quarterly, Half-yearly and Annual results as required under the Listing Regulations.

The results are normally published in the Newspapers, viz. The Financial Express (English) and the Hari Bhoomi (Hindi). The results are also forwarded to the Metropolitan Stock Exchange of India Limited.

The notice of the AGM along with Annual Report is sent to the shareholders well in advance of the AGM.

The list of the notice is also published in the newspapers. In addition, the Metropolitan Stock Exchange of India Limited is notified of any important developments that may materially affect the working of the Company.

Disclosures with regard to shareholding pattern, change in major shareholding and quarterly Reconciliation of Share

Capital Audit Report etc. are also sent to the Metropolitan Stock Exchange of India Limited as required under various regulations.

FINANCIAL CALENDAR

The Board holds at least 4 meetings in a year and the gap between 2 meetings is not more than 120 days. The Quarterly Financial Results are also subjected to Limited Audit Review by the Statutory Auditors. The AGM is regularly held within 6 months from the date of the closure of the Financial Year.

DATE OF BOOK CLOSURE

The Register of Members and other Share Transfer Books will remain closed from 19.09.2026 to 25.09.2026 (both days inclusive).

GENERAL SHAREHOLDER INFORMATION

63rd ANNUAL GENERAL MEETING

The 63rd AGM will be held on 25th September, 2026 at 11:00 A.M., through Video Conferencing/Audio Visual Mode.

Financial Year

Financial Year of the Company commences on April 01 and ends on March 31. The respective four quarters of the Company ends on June 30, September 30, December 31 and March 31 for each Financial Year.

Dividend payment date

The Board in its meeting held on 27th May 2026 recommended a dividend of Rs.0.40 per share 4% for the year 2025-2026, which would be distributed after approval of the same by the shareholders at the 63rd Annual General Meeting of the Company.

Unclaimed dividends

All the shareholders who have not claimed/encashed their dividends in the last seven consecutive years from 2017-2018 are requested to claim the same. The concerned authorities are requested to verify the details of their unclaimed amounts, if any by writing to the Company's Registrar before the same becoming due for transfer to the Investor Education and Protection Fund of the Central Government ('IEPF').

Dividend and corresponding shares, as stated above, once transferred to the IEPF by the Company, may be claimed only from the IEPF Authority by following the procedure prescribed under the IEPF Rules.

Mr. Amit Singh Tomar, Company Secretary is the Nodal Officer of the Company for the purpose of verification of such claims.

Listing on Stock Exchanges and Stock Code

The Company has listed its 5, 99,975 Equity Shares on the Metropolitan Stock Exchange of India Limited (MSEI) w.e.f. December 31, 2015, vide their letter no. MSEI/LIST/SL/2015/6539, dated December 29, 2015 as well as Circular no. MSEI/LIST/3690/2015 dated December 29, 2015 and stock code is FRICKINDIA.

Further, during the year 2024-2025, the Company had issued 5, 39, 97,750 equity shares as bonus shares were listed on the Metropolitan Stock Exchange of India Limited (MSEI) w.e.f 11-10-2024

The Annual Listing Fees for the year 2025-26 had been paid in advance to the aforesaid The Metropolitan Stock Exchange of India Limited.

Credit Ratings

The details of the Credit rating for Financial Year 2025-26 assigned by the rating agency is provided below:

S. No.	Instrument Description	Rating Agency	Rating Assigned
1	Bank Loan Facilities- Long Term	CRISIL Limited	CRISIL A/- Stable (Reaffirmed)
2	Bank Loan Facilities- Short Term	CRISIL Limited	CRISIL A1 (Reaffirmed)

Market price data

Though the shares of the Company are listed with MSEI and are not traded among stakeholders, hence market price data is not available. As such to the best of our information, no exchange quote is available for the Current Year.

SHARE TRANSFER SYSTEM

M/s MUFG Intime India Private Limited is Share Transfer Agent for both De-mat & Share Registry work in terms of the directions of SEBI. Shareholders are requested to send all demat & share transfer papers to the Share Transfer Agent along with copy of the same to the Company.

The address of the Share Transfer Agent is:

M/s MUFG Intime India Pvt. Limited,
(Formerly known as "Linkintime India Private Limited")
Noble Heights, 1st Floor, NH-2,
C-1, Block LSC, Near Savitri Market, Janakpuri, New Delhi-110058
Phone: 011-41410592/93/94, Email ID: enotices@in.mpms.mufg.com

The shareholders may also write to the Company at the below mentioned registered office for any grievances / share transfer related matters to enable the Company to get the matter sorted out expeditiously:

Frick India Limited
21.5 Km., Main Mathura Road,
Faridabad-121003 (Haryana)
Phone: 0129 - 2275691-94, 2270546-47
Fax: 0129 - 2275695, Email ID: cs@frickmail.com

DISTRIBUTION OF SHAREHOLDING AS AT MARCH 31, 2026

Equity Shareholding		Number of Equity Shareholders	Percentage %	Equity Shares	Percentage %
From	To				
1	500	2033	86.9547	262125	4.369
501	1000	137	5.8598	125095	2.085
1001	2000	71	3.0368	118260	1.971
2001	3000	27	1.1548	71626	1.1939
3001	4000	10	0.4277	36380	0.6063
4001	5000	13	0.556	60420	1.007
5001	10000	13	0.556	100100	1.6684
10001	And above	34	1.4542	5225744	87.0994
Total		2338	100	5999750	100

Shareholding Pattern (as on March 31, 2026)

Category	No. of shares held	Percentage
Promoters	3746630	62.44%
Non-Promoters (including Public)	2253120	37.56%
Total	5999750	100

DE-MATERIALIZATION OF EQUITY SHARES

The shares in the Company under compulsory dematerialized mode up to 31.03.2025: **59,63,198** (i.e. 99.39%) Equity Shares in the Company have been dematerialized. Subsequently, during the Financial Year 2025-26, further Equity Shares were dematerialized. Therefore, up to March 31, 2026, **59,65,568** (i.e. 99.43%) Equity Shares of the Company are in dematerialized form. The Company's ISIN No. is INE499C01012.

PLANT LOCATIONS

The Factory and works of the Company are located at 21.5 KM, Main Mathura Road, Faridabad-121 003 (Haryana).

ADDRESS FOR CORRESPONDENCE

Mr. Amit Singh Tomar
Company Secretary & Compliance Officer (DGM Legal & Secretarial)
Frick India Limited
21.5 Km., Main Mathura Road,
Faridabad-121003 (Haryana)
Phone: 0129 - 227569-94, 2270546-47
Fax: 0129 - 2275695, Email ID: cs@frickmail.com

OTHER DISCLOSURES**WHISTLE BLOWER POLICY/VIGIL MECHANISM**

The Whistle Blower policy/Vigil Mechanism of the Company has been formulated as per Regulation 22 of the Regulations and Section 177 of the Companies Act, 2013. The policy provides a channel to the employees, Directors and any other person who avails such mechanism to report to the management concerns about unethical behavior, actual or suspected fraud or violation of the Codes of conductor policy. The mechanisms of policy provides for adequate safeguards against victimization of employees, Directors and any other person who avails such mechanism and also provide for direct access to the Chairman of the Audit Committee in appropriate and exceptional cases. The said policy has been communicated to all the personnel of the Company and is available on the website of the Company www.frickweb.com

During the year under review, no unethical behavior has been reported. Further, the Company has not denied any personnel access to the Audit Committee and it will provide protection to Whistle Blower, if any, from adverse personnel action.

POLICY ON PRESERVATION OF DOCUMENTS / ARCHIVAL

The Policy on Preservation of Documents/ Archival Policy on Website Disclosure has been framed in accordance with the Regulation 9 and Regulation 30(8) of the Regulations which provides the framework for preservation of documents and records of the Company for a specified period and the records of the Company which are no longer needed or are of no value are discarded after following the due process for discarding the same. This Policy aids the employees of the Company in understanding their obligations in retaining and preserving the documents and records which are required to be maintained as per the applicable statutory and regulatory requirements. The said policy is available on the website of the Company www.frickweb.com

POLICY ON CRITERIA FOR DETERMINING MATERIALITY OF EVENTS

The Policy on criteria for determining Materiality of Events has been framed in accordance with Regulation 30 of the Regulations which defines the criteria for determining the materiality of events or information related to the Company provides that such information should be adequately disseminated in pursuance with the Regulations and further provides for the overall governance framework for such determination of materiality. The said policy is available on the website of the Company www.frickweb.com

BOARD DIVERSITY POLICY

In compliance with the provisions of the Listing Regulations, the Board through its Nomination and Remuneration Committee has devised a Policy on Board Diversity. The objective of the Policy is to ensure that the Board comprises adequate number of members with diverse experience and skills, such that it best serves the governance and strategic needs of the Company. The Board composition as at present meets with the above objective. The said Policy is placed on the Company's website www.frickweb.com

FEES OF STATUTORY AUDITORS

Total fees paid by the Company for all services on a consolidated basis to the Statutory Auditors and all entities in the network firm / network entity of which the Statutory Auditors is a part is Rs. 15.48 Lakhs.

DISCLOSURE UNDER SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013

There were no complaints received till date and all compliance related to Prevention of Sexual Harassment of Women at Workplace (Prevention, Prohibition & Redressal) Act, 2013 were duly adhered in time by the Company.

POLICY ON DEALING WITH RELATED PARTY TRANSACTION

The policy on dealing with related party transactions is disclosed on the Company's website www.frickweb.com

RISK MANAGEMENT POLICY

Effective risk management is essential to success and is an integral part of our culture. While we need to accept a level of risk in achieving our goals, sound risk management helps us to make the most of each business opportunity, and enables us to be resilient and respond decisively to the changing environment.

Our approach to risk management assists us in identifying risks early and addressing them in ways that manage uncertainties, minimize potential hazards, and maximize opportunities for the good of all our stakeholders including shareholders, customers, suppliers, regulators and employees. Risks can be broadly classified as Strategic, Operational,

Financial, and Legal/Regulatory.

NON-MANDATORY REQUIREMENTS

The Company has not been able to adopt any of the non-mandatory requirements. The process for obtaining voluntary Secretarial Compliance Certificate from the Company Secretary in practice is however continuing.

CEO / CFO CERTIFICATION

In terms of Listing Regulations, the certification by Chief Executive Officer and Chief Financial Officer on the financial statements and internal controls relating to financial reporting has been obtained. The same is provided as Annexure to this Report.

COMPLIANCE CERTIFICATE

Compliance certificate from Practicing Company Secretary regarding Compliance of conditions of Corporate Governance is annexed with this report.

DECLARATION BY CHIEF EXECUTIVE OFFICER / MANAGING DIRECTOR

Pursuant to Regulation 26(3) of SEBI (Listing Obligation and Disclosure Requirement) Regulation, 2015. I, Jasmohan Singh, Chairman & Managing Director of the Company hereby declare that all Board members and Senior Management have individually affirmed compliance with the Code of Business Conduct and Ethics adopted by the Company during the year 2025-2026.

MANDATORY REQUIREMENTS

The Company has complied with all the mandatory requirements of Regulation 17 to 27 and Clause (b) to (i) of sub-regulation (2) of Regulation 46 of the Listing Regulations.

Details of Compliance are given below:

I	Disclosure on website in terms of Listing Regulations Item	Compliance Status (Yes/No/NA)
1	Details of business	Yes
2	Terms and conditions of appointment of independent	Yes
3	Directors Composition of various committees of board of Directors	Yes
4	Code of conduct of board of Directors and senior management personnel	Yes
5	Details of establishment of vigil mechanism/ Whistle	Yes
6	Criteria of making payments to non-executive Directors	Yes
7	Policy on dealing with related party transactions	Yes
8	Policy for determining 'material' subsidiaries	NA
9	Details of familiarization programmes imparted to independent Directors	Yes
10	Contact information of the designated officials of the Company who are responsible for assisting and handling	Yes
11	Email address for grievance redressal and other relevant	Yes
12	Financial results	Yes
13	Shareholding pattern	Yes
14	Details of agreements entered into with the media companies and/or their associates	NA
15	Schedule of analyst or institutional investor meet and presentation made by the listed entity to analysts or institutional investors simultaneously with submission to	NA
16	New name and the old name of the listed entity	NA
17	Advertisement as per Regulation 47(1)	Yes
18	Credit rating or revision in credit rating obtained	Yes

19	Separate audited financial statements of each subsidiary of listed entity in respect of a relevant Financial Year	NA
20	Whether Company has provided information under separate section on its website as per Regulation 46(2)	Yes
21	Materiality Policy as per Regulation 30	Yes
22	Dividend Distribution Policy as per Regulation 43 A (as	NA
23	It is certified that these contents on website of the listed entity are correct	Yes

II Annual Affirmations		
Particulars	Listing Regulations	Compliance status
Independent director(s) have been appointed in terms of specified Criteria of	16(1)(b) & 25(6)	Yes
Board Composition	17(1) 17 (1A) & 17 (1B)	Yes
Meeting of Board of Directors	17(2)	Yes
Quorum of Board of Directors	17(2A)	Yes
Review of Compliance Reports	17(3)	Yes
Plans for orderly succession for appointments	17(4)	Yes
Code of Conduct	17(5)	Yes
Fees/compensation	17(6)	Yes
Minimum Information	17(7)	Yes
Compliance Certificate	17(8)	Yes
Risk Assessment & Management	17(9)	Yes
Performance Evaluation of Independent Directors	17(10)	Yes
Recommendation of Board	17(11)	Yes
Maximum Number of Directorships	17A	Yes
Composition of Audit Committee	18(1)	Yes
Meeting of Audit Committee	18(2)	Yes
Composition of Nomination & Remuneration committee	19(1) & (2)	Yes
Quorum of Nomination and Remuneration Committee meeting	19(2A)	Yes
Meeting of Nomination and Remuneration Committee	19(3A)	Yes
Composition of Stakeholders' Relationship Committee	20(1), (2) & 20(2A)	Yes
Meeting of Stakeholder Relationship Committee	20(3A)	Yes

Composition and role of Risk Management Committee	21(1),(2),(3),(4)	NA
Meeting of Risk Management Committee	21(3A)	NA
Vigil Mechanism	22	Yes
Policy for Related Party Transaction	23(1),(1A) (5),(6),(7) &(8)	Yes
Prior or Omnibus approval of Audit Committee for all Related Party	23(2), (3)	NA
Approval for material Related Party transactions	23(4)	Yes
Disclosure of related party transaction on consolidated basis	23(9)	Yes
Composition of Board of Directors of unlisted material Subsidiary	24(1)	NA
Other Corporate Governance requirements with respect to subsidiary of Company	24(2),(3),(4),(5) & (6)	NA
Annual Secretarial Compliance Report	24(A)	Yes
Alternative Director to Independent Director	25(1)	NA
Maximum Tenure	25 (2)	Yes
Meeting of Independent Directors	25(3) & (4)	Yes
Familiarization of Independent Directors	25(7)	Yes
Declaration from Independent Director	25(8) & (9)	Yes
D & O Insurance for Independent Directors	25(10)	Yes
Memberships in Committees	26(1)	Yes
Affirmation with compliance to code of conduct from members of Board of	26(4)	Yes
Disclosure of Shareholding by Non-Executive Directors	26(3)	Yes
Policy with respect to Obligations of Directors and Senior Management	26(2) & 26(5)	Yes

MATRIX SETTING OF SKILLS/EXPERTISE /COMPETENCE OF THE BOARD OF DIRECTORS

The Table gives the details of core skills/expertise/competencies identified by the Board of Directors as required in the context of Company's business(es) and sector(s) for Company to function effectively and those actually available with the Board.

Sl. No.	Core Skills/Expertise/Competencies	Available with the Board (Yes/ No)
1	Knowledge of Core Business i.e. Refrigeration	Yes
2	Plant Management	Yes
3	Strategic Planning	Yes

FRICK INDIA LIMITED

4	Product Development and Marketing	Yes
5	Knowledge of Macro Environment vis-à-vis Industry	Yes
6	Financial Literacy	Yes
7	Ability to read Financial Statements	Yes

In Compliance with the requirements specified under (i) to Para C of the Schedule V to the SEBI (LODR) Regulations, 2015, the Confirmation is hereby provided that in the opinion of the Board, the Independent Directors fulfill the Conditions specified in these regulations and are Independent of the Management of the Frick India Limited.

Date: 27-05-2026
Place: New Delhi

For and on behalf of the board of Directors
FRICK INDIA LIMITED

(Jasmohan Singh)
Chairman & Managing Director
00383412

(Vidyanidhi Dalmia)
Director
00008900

ANNEXURE "E" TO THE DIRECTORS' REPORT

COMPLIANCE CERTIFICATE AS PER REGULATION 17(8) OF THE SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015

To
The Board of Directors
Frick India Limited

We, the undersigned, in our respective capacities as Chief Executive Officer and Chief Financial Officer of Frick India Limited ('the Company'), to the best of our knowledge and belief certify that:

- a. We have reviewed the financial statements and the cash flow statement for the Financial Year ended March 31, 2026 and to the best of our knowledge and belief, we state that:
 1. these statements do not contain any materially untrue statement or omit any material fact or contain any statements that might be misleading;
 2. these statements together present a true and fair view of the Company's affairs and are in compliance with the existing accounting standards, applicable laws and regulations.
- b. We further state that to the best of our knowledge and belief, there are no transactions entered into by the Company during the year, which are fraudulent, illegal or violate of the Company's code of conduct.
- c. We hereby declare that all the members of the Board of Directors and Management Committee have confirmed compliance with the Code of Conduct as adopted by the Company.
- d. We are responsible for establishing and maintaining internal controls and for evaluating the effectiveness of the same over the financial reporting of the Company and have disclosed to the Auditors and the Audit Committee, deficiencies in the design or operation of internal controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.
- e. We have indicated, based on our most recent evaluation, wherever applicable, to the Auditors and Audit Committee:
 1. significant changes, if any, in the internal control over financial reporting during the year;
 2. significant changes, if any, in the accounting policies made during the year and that the same has been disclosed in the notes to the financial statements; and
- f. Instances of significant fraud of which we have become aware and the involvement therein, if any, of the management or an employee having significant role in the Company's internal control system over financial reporting.

Date: 27-05-2026
Place: New Delhi

FOR FRICK INDIA LIMITED

Hiroyuki Egashira
Chief Executive Officer
PAN: AAJPE6905F

Mukesh Goyal
Chief Financial Officer
PAN: BBTPM9881Q

ANNEXURE "F" TO THE DIRECTORS' REPORT

PARTICULARS OF EMPLOYEES

Statement of Particulars of Employees pursuant to Section 197 of the Companies Act, 2013 read with Rule 5(2) of Companies (Appointment & Remuneration of Managerial Personnel) 2014

Name & Age	Designation, Nature of Duties and date of commencement of employment	Qualification/ Experience	Gross Remuneration Rs. In Lakhs	Last Employment Designation/ Name of the Company/ period
Mr. Jasmohan Singh (63 Years)	Chairman & Managing Director/ Managerial functions/ 12.10.1986	B.Tech (Electrical) 39 Years	2,68,27,723	NA

Notes:

1. The nature of employment is contractual and terminable by notice on either side.
2. Designation of the employee denotes his nature of duties.
3. Gross remuneration includes salary, provident fund, commission and other perks like medical reimbursement / Insurance & Electricity.

Calculation of Remuneration of Chairman & Managing Director

Sl. No.	Particulars	Amount (in Rs.)
1	Gross Salary	
	a. Salary as per provisions contained in section 17(1) of the Income-tax Act 1961	a. 21,960,000/-
	b. Value of Perquisites u/s 17(2) Income tax Act 1961	
	c. Profits in lieu of salary under section 17(3) Income Tax Act. 1961	b. 29,95,723/-
2	Stock Option	Nil
3	Sweat Equity	Nil
4	Commission as % of profit others, specify	Nil
5	Others, Please Specify	1,872,000/-
	Total (A)*	2,68,27,723
	*upto Ceiling limit as per the Companies Act, 2013	

*Provident Fund of Rs. 21,960,000/-, Perquisites of Rs. 29,95,723/- and Remuneration of Rs. 21,960,000/- aggregates to Rs. 26,827,723/-. Above appointment is contractual in nature. No stock options were issued by the Company to its Directors/Employees.

Annexure "G" TO THE DIRECTORS' REPORT

DISCLOSURE BY THE LISTED ENTITY

Sl. No.	Particulars	Details			
1	The ratio of the remuneration of each director to the median remuneration of the employees of the Company for the Financial Year	75.50:1			
2	% increase in remunerations of each Director or KMP, if any, in the Financial Year MD CEO CFO CS	13.04% NIL (8.51%) 23%			
3	% increase in the median remunerations of employees in the Financial Year	2.15%			
4	The number of permanent employee on the roll of Company	937			
5	The explanation on the relationship between average increase in remuneration and Company performance <i>On an average, employees received an annual increase of 10% in India</i> <i>The Individual increments varied from 5 % to 20 %, based on individual performance</i>				
6	Comparison of the remuneration of the Key Managerial Personnel against the performance of the Company <i>*Aggregate remuneration of Key Managerial Personnel (KMP) in FY 2025-2026</i> Revenue (Rs. In Lakhs) <i>*Remuneration of Key Managerial Personnel (KMP) in FY 2025-2026 (as % of Profit before Tax (PBT) (Rs. In Lakhs)</i> <i>*Remuneration of Key Managerial Personnel (KMP) in FY 2025-2026 (as % of PBT)</i>	2,04,55,946 0.43% 7.51%			
7	Variations in the market capitalization of the Company, price earnings ratio as at the closing date of the current Financial Year and previous Financial Year and percentage increase over decrease in the market quotations of the shares of the Company in comparison to the rate at which the Company came out with the last public offer in case of listed companies, and in case of unlisted companies, the variations in the net worth of the Company as at the close of the current Financial Year and previous Financial Year				
8	Average percentile increase already made in the salaries of employees other than the managerial personnel in the last Financial Year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration				
9	Comparison of the each remuneration of the Key Managerial Personnel against the performance of the Company				
	Rs. in Lakhs	Managing Director	C.E.O.	C.F.O.	C.S.
	Remuneration in FY 2025-26	2,68,27,723	61,58,211	1,18,45,221	24,52,514
	Revenue	47,652.79 lakhs			
	Remuneration as % of Revenue	0.56%	0.13%	0.25%	0.05%
	Profit before Tax (PBT)	2,724.57 lakhs			
	Remuneration as % of PBT	9.85%	2.26%	4.35%	0.90%
10	The key parameters for any variable component of remuneration availed by the Directors;				Not Applicable

11	The ratio of the remuneration of the highest paid director to that of the employees who are not Directors but receive remuneration in excess of the highest paid director during the year; and	None
12	Affirmation that the remuneration is as per the remuneration policy of the Company	Yes

Sl. No.	Particulars	Details
1	The financial summary or highlights	Refer Page No. 02.
2	The change in the nature of business, if any;	There is no change in the nature of business during the year under review.
3	The details of Directors or key managerial personnel who were appointed or have resigned during the year	Refer Page No. 18
4	Names of companies which have become or ceased to be its Subsidiaries, joint ventures or associate companies during the year;	Not applicable
5	The details relating to deposits, covered under Chapter V of the Act, a. accepted during the year b. remained unpaid or unclaimed as at the end of the year; c. whether there has been any default in repayment of deposits or payment of interest thereon during the year and if so, number of such cases and the total amount involved – at the beginning of the year; maximum during the year; at the end of the year;	Not applicable
6	The details of deposits which are not in compliance with the requirements of Chapter V of the Act;	Not applicable
7	The details of significant and material orders passed by the regulators or courts or tribunals impacting the going concern status and Company's operations in future	Not applicable
8	The details in respect of adequacy of internal financial controls with reference to the Financial Statements.	Refer Auditors Report

For and on behalf of the board of Directors
FRICK INDIA LIMITED

Date: 27-05-2026
Place: New Delhi

(Jasmohan Singh)
Chairman & Managing Director
00383412

(Vidyanidhi Dalmia)
Director
00008900

**ANNEXURE "H" TO THE DIRECTORS' REPORT
CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS**

(Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,
The Members
FRICK INDIA LIMITED
21.5 KM Main Mathura Road,
Faridabad, Haryana -121003

1. That Frick India Limited (CIN: L74899HR1962PLC002618) is having its registered office at 21.5 KM Main Mathura Road, Faridabad-121003, Haryana (hereinafter referred as **"the Company"**). The equity shares of the Company are listed on Metropolitan Stock Exchange of India Limited.
2. In our opinion and to the best of our information and according to the verifications and examination of the disclosures under sections 184, 164, 149 of the Companies Act, 2013 (**"the Act"**) and relevant registers, records, forms and returns maintained by the Company and the status of Director Identification Number of all directors of the Company as per web portal of Ministry of Corporate Affairs i.e., www.mca.gov.in, as considered necessary and explanations furnished to us by the Company and its Company Secretary, we hereby certify that none of the below named Directors on the Board of the Company as on March 31, 2026, have been debarred or disqualified from being appointed as director or continuing as directors of any company by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other statutory authority.

Sr. No. Director Identification Number (DIN) Name of Director Designation Date of Appointment

- | | | | | |
|----|----------|--------------------------------|------------------------------|------------|
| 1. | 00383412 | Mr. Jasmohan Singh | Chairman & Managing Director | 26.08.2006 |
| 2. | 05269698 | Ms. Jasleen Kaur Queenie Singh | Non-Executive Director | 20.08.2012 |
| 3. | 05270533 | Ms. Gurleen Kaur | Non-Executive Director | 20.08.2012 |
| 4. | 00008900 | Mr. Vidyanidhi Dalmia | Independent Director | 16.07.2024 |
| 5. | 07483105 | Mr. Harbhajan Singh | Independent Director | 16.07.2024 |
| 6. | 00493992 | Mr. Govindarajula Bhaskara Rao | Independent Director | 08.06.2021 |
| 7. | 10702603 | Mr. Suresh Chandra | Independent Director | 16.07.2024 |
3. Ensuring the eligibility of the appointment/continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on the basis of our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.
 4. This certificate is based on the information and records available up to this date and we have no responsibility to update this certificate for the events and circumstances occurring after the date of the certificate.

For M/s Aditi Agarwal & Associates, Company Secretaries
Peer Reviewed Firm 2200/2022

Aditi Gupta
Company Secretary in Whole-Time Practice
FCS No. 9410
COP No.: 10512
UDIN: F009410H000493773

Date: 26-05-2026
Place: New Delhi

ANNEXURE "I"

Form AOC-1

Salient features of the financial statement of subsidiaries, associate and joint ventures for the Financial Year ended March 31, 2026, pursuant to Section 129(3) of the Companies Act, 2013 read with Rule 5 of the Companies (Accounts) Rules, 2014

Part A– Subsidiaries

(Information in respect of each subsidiary to be presented with amounts in Rs.)

Sl. No.	Particulars	Name of the Subsidiary
1.	The date since when subsidiary was acquired	NIL
2.	Reporting period for the subsidiary concerned, if different from the holding company's reporting period.	NIL
3.	Reporting currency and Exchange rate as on the last date of the relevant Financial year in the case of foreign subsidiaries.	NIL
4.	Share capital	NIL
5.	Reserves and surplus	NIL
6.	Total assets	NIL
7.	Total Liabilities	NIL
8.	Investments	NIL
9.	Turnover	NIL
10.	Profit before taxation	NIL
11.	Provision for taxation	NIL
12.	Profit after taxation	NIL
13.	Proposed Dividend	NIL
14.	Extent of shareholding (in percentage)	NIL

Part B – Associates and Joint Ventures

Name of Associates or Joint Ventures	MYCOM-FIL India Pvt Ltd (Rs. In Lakhs)
1. Latest audited Balance Sheet Date	March 31, 2026
2. Date on which the Associate or Joint Venture was associated or acquired	February 27, 2025
3. Shares of Associate or Joint Ventures held by the Company on the year end	
(a) No. Of Shares held (No.)	24500000
(b) Amount of Investment in Associate/Joint Venture	2450.00
(c) Extent of holding %	49%
4. Description of how there is significant influence	Based on the percentage of Holding in Joint Venture Company
5. Reason why the associate/joint venture is not consolidated	Not Applicable
6. Net worth attributable to shareholding as per latest audited Balance Sheet	240.44
7. Loss for the year	
i. Considered in Consolidation	-98.11
ii. Not Considered in Consolidation	-

Notes:

*The above figures are on consolidated basis and are not audited figures.

**For and on behalf of the board of directors of
Frick India Limited**

Jasmohan Singh
Chairman & Managing Director
DIN: 00383412

Mukesh Goyal
Chief Financial Officer
ICAI M. No. 411966

Vidyanidhi Dalmia
Director
DIN-00008900

Hiroyuki Egashira
Chief Executive Officer
PAN: AAJPE6905F

Amit Singh Tomar
Company Secretary
ICSI M.No. A 46813

Date: 27-05-2026
Place: New Delhi

FORM NO. MR-3
SECRETARIAL AUDIT REPORT

FOR THE FINANCIAL YEAR ENDED **MARCH 31, 2026**

[Pursuant to section 204(1) of the Companies Act, 2013 and rule No.9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members,
Frick India Limited
21.5 Km, Main Mathura Road,
Faridabad (Haryana) -121003

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **Frick India Limited** (hereinafter called 'the Company'). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the **Frick India Limited**, books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of Secretarial Audit, we hereby report that in our opinion, the Company has, during the audit period covering the Financial Year ended on **March 31, 2026** (hereinafter called 'Relevant Audit Period'), complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by **Frick India Limited** ("the Company") for the Financial Year ended on **March 31, 2026** according to the provisions of:

- (i) The Companies Act, 2013 ('the Act') and the rules made thereunder;
- (ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- (iv) Foreign Exchange Management Act, 1999 ('FEMA') and the rules and regulations made thereunder to the extent of Foreign Direct Investment ('FDI'), Overseas Direct Investment ('ODI') and External Commercial Borrowing (ECB); *(No FDI, ODI and ECB was taken by the Company during the Audit Period)*
- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):
 - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 including the provision with regard to disclosures and maintenance of records required under the said Regulations;
 - (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015 including the provision with regard to maintenance of Structural Digital Database required under the said Regulations;
 - © The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018; *(Not Applicable to the Company during the Relevant Audit Period)*
 - (d) The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021; *(Not Applicable to the Company during the Relevant Audit Period);*
 - (e) The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021 *(Not Applicable to the Company during the Audit Period);*
 - (f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
 - (g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021 *(Not Applicable to the Company during the Audit Period);* and
 - (h) The Securities and Exchange Board of India (Buy Back of Securities) Regulations, 2018 *(Not Applicable to the Company during the Audit Period);*

(vi) I further report that, having regard to the compliance checklists, Confirmations, representations, compliance certificates furnished by the Senior Executive, concerned departments and the management of the Company and on the basis of examination of the same thereof on test-check basis, the Company has represented that it is in compliance with the following laws specifically applicable to the Company:

- (a) The Factories Act, 1948 and the rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force);
- (b) The Payment of Wages Act, 1936 and rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force);
- (c) The Minimum Wages Act, 1948 and rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force);
- (d) Employees' State Insurance Act, 1948 and rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force);
- (e) The Employees Provident Fund and Miscellaneous Provisions Act, 1952 and the rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force);
- (f) The Payment of Bonus Act, 1965 and the rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force);
- (g) The Contract Labour (Regulation and Abolition) Act, 1970 and the rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force);
- (h) The Water (Prevention and Control of Pollution) Act, 1974 and the rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force);
- (i) The Trade Union Act, 1926 and the rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force);
- (j) The Industrial Disputes Act, 1947 and the rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force);
- (k) The Equal Remuneration Act, 1976 and the rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force);
- (l) The Apprentices Act, 1961 and the rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force);
- (m) The Employees Compensation Act, 1923 and the rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force);
- (n) Personal Injuries (Compensation Insurance) Act 1963 and the rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force);
- (o) The Payment of Gratuity Act, 1972 and the rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force);
- (p) The Maternity Benefit Act, 1961 and the rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force);
- (q) The Sexual Harassment of Women at Workplace (Prevention, Prohibition And Redressal) Act, 2013 and the rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force);
- (r) The Industrial Employment (Standing Orders) Act, 1946 and the rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force);
- (s) The Noise Pollution (Regulation and Control) Rules, 2000 (including any statutory modification(s) or re-enactment thereof for the time being in force);
- (t) The Air (Prevention and Control of Pollution) Act, 1981 and the rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force);
- (u) The Environment (Protection) Act, 1986 and the rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force);

- (v) The Information Technology Act, 2000 and the rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force);

Accordingly, the responsibility for ensuring compliance with such applicable laws, relevant statutory filings of return and maintaining of adequate records in this regard rests with the Management and the concerned officials of the Company.

We have also examined compliance with the applicable clauses of the following:

- (i) Secretarial Standard-1 and Secretarial Standard-2 as issued by The Institute of Company Secretaries of India and notified by Central Government.
- (ii) Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.
- (iii) General Circular no. 09/2024 dated September 19, 2024 read with General Circular no. 14/2020 dated April 08, 2020. General Circular no. 17/2020 dated April 13, 2020 and General Circular no. 20/2020 dated May 05, 2020 issued by the Ministry of Corporate

Affairs to hold Annual General Meeting through Video Conferencing (VC) or Other Audio-Visual Means (OAVM).

During the period under review, the Company has generally complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above. Further, it is recommended that the better governance and compliance of the applicable laws including SEBI circulars, Secretarial Standards, stricter compliances and applicability with respect to the disclosures and timelines to be adhered by the Company in true letter and spirit. Further, during the Relevant Audit Period, we have the following observations:

1. Pursuant to the provision of Section 124 of the Companies Act, 2013 read with the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016, a Company whose dividend remains unpaid/unclaimed for a period of seven consecutive years shall be required to transfer such shares to the special purpose DEMAT Account, accordingly, the Company was required to transfer such shares into DEMAT Account of IEPF. We have been informed that during the Financial Year 2017-18, 2018-19, 2019-20, 2020-21, 2021-22, 2022-23, 2023-24, 2024-25 and 2025-26, the Company has been receiving several request(s) from certain shareholders claiming their unpaid dividend for past years and therefore due to change in shareholders details as available in the records of the Company, the Company is taking time in identifying the authenticity of the registered shareholders, who have not encashed the dividend warrants for a continuous period of last seven years and hence, Form IEPF-4 for filing of statement of shares transfer to IEPF could not be filed till date. The management of the Company is taking appropriate measures to comply with the above-mentioned provision of the Act.
2. The Company had initially filed Form(s) FC-GPR with the Reserve Bank of India through its Authorized Dealer (AD) Bank, following the allotment of bonus equity shares of the Company dated October 4, 2024, in compliance with FEMA regulations. However, the said Form(s) FC-GPR were consecutively rejected. Further, the Company has re-filed Form FC-GPR on May 26, 2026, taking note of further observations/queries raised by the AD Bank.
3. The Company has not filed Annual Return in Form FLA (Foreign Liabilities and Assets) as required under FEMA regulations, however, the management of the Company is in process of filing the Annual Return.

We further report that

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors (including women directors) and Independent Directors. The Board composition is as per the applicable provisions of SEBI (LODR) Regulations, 2015.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance and duly acknowledged by the Directors of the Company and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

Majority decisions is carried through, however, there were no dissenting views captured in minutes.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that during the Relevant Audit Period, the Company has following specific events/actions that took place having a major bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standards, etc. referred to above:

1. Mr. Sharad Bhatnagar had stepped down from his position as Director (Finance & Taxation) and Chief Financial Officer

(CFO) of the Company, vide resignation letter dated July 29, 2025, effective from October 31, 2025;

2. Mr. Mukesh was appointed as the Chief Financial Officer (CFO) of the Company upon recommendation of Audit and Nomination and Remuneration Committee with effect from November 01, 2025 in order to maintain the growth pace and to help the Company in seamless continuity in financial operations and strategic leadership and in compliance with the applicable provisions.

NOTE: This report is to be read with our letter of even date which is annexed as 'Annexure A' and forms an integral part of this report.

'ANNEXURE A'

To,
The Members,
Frick India Limited

Our report of even date is to be read along with this letter

1. It is the responsibility of the management of the Company to maintain secretarial records, devise proper systems to ensure compliance with the provisions of all applicable laws and regulations and to ensure that systems are adequate and operating effectively.
2. Our responsibility is to express an opinion based on these secretarial records, standards and procedures followed by the Company with respect to secretarial compliances.
3. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done based on the provided documents/details/information provided by the Company. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
4. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the company.
5. Where ever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
6. The compliance of the provisions of corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
7. The compliance of Industry specific laws/Other Laws as applicable to the Company is the responsibility of the senior executive(s) of the concerned department/team and management of the Company. Hence, the verification of the said compliances is done on the test check basis and based on the information/confirmations/compliance checklist(s)/compliance certificates as provided by them. Accordingly, the responsibility for ensuring compliance with such applicable laws, relevant statutory filings of return and maintaining of adequate records in this regard rests with the Management and the concerned officials of the Company.
8. The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.
9. The Secretarial Audit has been conducted on the basis of documents, records, registers etc. as provided by the Company including scanned documents and other relevant papers or information. We have relied upon the representations made by the management and have assumed that all documents and records provided by the Company are genuine, complete and are copies of the original documents and are not duplicate or tampered with. No independent verification of the authenticity or completeness of such documents has been carried out by us.

M/s Aditi Agarwal & Associates, Company Secretaries
Peer Reviewed Firm 2200/2022

Place: New Delhi
Date: 26-05-2026

ADITI GUPTA
Company Secretary in Whole-Time Practice
FCS: 9410
CP No: 10512
UDIN: F009410H000493586

INDEPENDENT AUDITOR'S REPORT

To the Members of Frick India Limited

Report on the Audit of the Standalone Financial Statements

Opinion

We have audited the accompanying standalone financial statements of **Frick India Limited** ("the Company"), which comprise the Standalone Balance Sheet as at 31st March 2026, the Standalone Statement of Profit and Loss (including Other Comprehensive Income), the Standalone Statement of Changes in Equity and the Standalone Statement of Cash Flows for the year then ended, and notes to the standalone financial statements, including material accounting policies and other explanatory information (hereinafter referred to as 'standalone financial statements').

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at 31st March 2026, its profit (including Other comprehensive income), changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under Section 143(10) of the Act. Our responsibilities under those Standards are further described in the "Auditor's Responsibilities for the Audit of the Standalone Financial Statements" section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the standalone financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the standalone financial statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the standalone financial statements for the financial year ended 31st March 2026. These matters were addressed in the context of our audit of the standalone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined that there are no key audit matters to be communicated in our report.

Information Other than the Standalone Financial Statements and Auditor's Report thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Annual report, but does not include the standalone financial statements and our auditor's report thereon. Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement therein, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Management and those Charged with Governance for the Standalone Financial Statements

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Act with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position/state of affairs, financial performance, total comprehensive income, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including Ind AS specified under Section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities;

selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Financial Statements

Our objectives are to obtain reasonable assurance about whether the standalone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to standalone financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Company to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the standalone financial statements, including the disclosures, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report

because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Materiality is the magnitude of misstatements in the standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the standalone financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the standalone financial statements.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of Section 143(11) of the Act, we give in the "Annexure A" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
2. As required by Section 143(3) of the Act, we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books, except for the matters stated in paragraph 2(h)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014 (as amended) ("the Rules").
 - c) The Standalone Balance Sheet, the Standalone Statement of Profit and Loss including other comprehensive income, the Standalone Statement of Changes in Equity and the Standalone Statement of Cash Flows dealt with by this Report are in agreement with the books of account.
 - d) In our opinion, the aforesaid standalone financial statements comply with the Indian Accounting Standards specified under Section 133 of the Companies Act, 2013, read with Companies (Indian Accounting Standards) Rules, 2015 as amended.
 - e) On the basis of the written representations received from the directors as on 31st March 2026 taken on record by the Board of Directors, none of the directors is disqualified as on 31st March 2026 from being appointed as a director in terms of Section 164 (2) of the Act.
 - f) With respect to the maintenance of accounts and other matters connected therewith, reference is made to our remarks in paragraph 2(h)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014 (as amended).
 - g) With respect to the adequacy of the internal financial controls with reference to standalone financial statements of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B".
 - h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014 (as amended), in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company has disclosed the impact of pending litigations on its financial position in its standalone financial statements – Refer Note No. 32 to the standalone financial statements;
 - ii. The Company has made provision, as required under the applicable law or Indian accounting standards, for material foreseeable losses, if any, on long-term contracts including derivative contracts;
 - iii. In reference to transferring of amount required to be transferred to the Investor Education and Protection Fund by the Company, during the year ended 31st March 2026, as stated in note no. 48 of the standalone financial statements, the Company has been receiving several request(s) during the financial year 2017-18 to 2025-26 from certain shareholders claiming their unpaid dividend for past years. For the reasons stated in the said note the Company has not filed Form IEPF-4 for filing of Statement of shares transfer to IEPF relating to dividend remaining unpaid / unclaimed for a period of seven consecutive years.
 - iv.
 - a) The management has represented that to the best of its knowledge and belief, as disclosed in Note No. 59 (c) (i) to the standalone financial statements, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded

in writing or otherwise, that the Intermediary shall, whether directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries

- b) The management has represented that, to the best of its knowledge and belief, as disclosed in Note No. 59 (c) (ii) to the standalone financial statements, no funds have been received by the company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the company shall, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- c) Based on the audit procedures performed that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of the Rule 11(e) of Companies (Audit & Auditors) Rules, 2024 (as amended), as provided under (a) and (b) above, contain any material misstatement.
- v. The dividend declared and paid by the Company during the year is in accordance with section 123 of the Act, as applicable. As stated in Note No. 15.6 to the standalone financial statements, the Board of Directors of the Company has proposed final dividend for the year which is subject to the approval of the members at the ensuing Annual General meeting. The dividend proposed is in accordance with section 123 of the Act, as applicable.
- vi. Based on our examination which included test checks and written representations received from the management, the Company has used an accounting software for maintaining its books of accounts during the year ended 31st March 2026, which has a feature of recording audit trail (edit log) facility except (a) at application level it could not be ascertained if the audit trail had operated throughout the year (b) audit trail is not enabled at the database level. Further, during the course of audit we did not come across any instance of audit trail feature being tempered with and the audit trail has been preserved by the Company as per the statutory requirements for record retention.
- i) In our opinion and to the best of our information and according to the explanations given to us, the managerial remuneration for the year ended 31st March 2026 has been paid/ provided for by the Company to its directors in accordance with the provisions of Section 197 read with Schedule V to the Act.

For LODHA & Co LLP
Chartered Accountants
Firm's Registration No. 301051E/E300284

(Gaurav Lodha)
Partner
Membership No. 507462
UDIN: 265077462EAFRJS8786
Place: New Delhi
Date: 27-05-2026

ANNEXURE "A" TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report of even date on the Standalone Financial Statements of Frick India Limited for the year ended 31st March 2026)

- i.
 - (a)
 - (A) The Company has maintained proper records showing full particulars including quantitative details and situation of Property, Plant and Equipment.
 - (B) The Company has maintained proper records showing full particulars of intangible assets.
 - (b) The Company has a regular programme of physical verification of its Property, Plant and Equipment by which Property, Plant and Equipment are verified in a phased manner over a period of three years, which in our opinion, is reasonable having regard to the size of the Company and nature of its Property, Plant and Equipment. Based on information and records provided, no material discrepancies were noticed on such verification.
 - (c) According to the information and explanations given to us and on the basis of our examination of the property tax receipts and lease agreements and/ or registered sale deed / transfer deed / conveyance deed, provided to us, we report that, the title deeds of all the immovable properties disclosed (other than properties on lease where the Company is the lessee and lease agreements are duly executed in favour of the lessee) in the standalone financial statements and included in property, plant and equipment, are held in the name of the Company as at the balance sheet date.
 - (d) The Company has not revalued its Property, Plant and Equipment or intangible assets or both during the year. Consequently, the question of our commenting on whether the revaluation is based on the valuation by a Registered Valuer, or specifying the amount of change, if the change is 10% or more in the aggregate of the net carrying value of each class of Property, Plant, and Equipment or intangible assets does not arise.
 - (e) Based on the information and explanations furnished to us, no proceedings have been initiated or are pending against the Company for holding benami property under the Prohibition of Benami Property Transactions Act, 1988 (as amended in 2016) [formerly the Benami Transactions (Prohibition) Act, 1988 (45 of 1988)] and Rules made thereunder, and therefore the question of our commenting on whether the Company has appropriately disclosed the details in its standalone financial statements does not arise.
- ii.
 - (a) As per the physical verification program, the inventories of the Company (except for stock lying with the third parties and in transit, which have been verified based on confirmations and subsequent receipts) were physically verified during the year by the Management at reasonable intervals. In our opinion and according to the information and explanations given to us, the coverage and procedure of such verification by the Management is appropriate having regard to the size of the Company and the nature of its operations. Discrepancies noticed were not of 10% or more in the aggregate for each class of inventories on such physical verification were compared with the books of account and have been properly adjusted.
 - (b) According to the information and explanations given to us, the Company has been sanctioned working capital limits in excess of Rs. 5 crores, in aggregate, at points of time during the year, from banks on the basis of security of current assets. In our opinion and according to the information and explanations given to us, and as disclosed in Note No. 59(j) of the Standalone Financial Statements, the quarterly returns / statements filed by the Company with such banks are generally in agreement with the books of account of the Company of the respective quarters.
- iii. According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has made investment in and granted unsecured loans or advance in the nature of loan but not provided any guarantee or security, to companies, firms, limited liability partnerships or any other parties during the year.
 - (a) The Company has during the year, provided loans to other parties (employees), as pe details below:

(Amount in Lakhs)

Particulars	Loans
A. Aggregate amount granted / provided during the year:	
- Others	134.50
B. Balance outstanding as at 31 st March 2026 in respect of above case:	
- Others	81.76

- (b) According to the information and explanations given to us and based on the audit procedures conducted by us, we are of the opinion that the investments made in and the terms and conditions of the loans and advances given are, prima facie, not prejudicial to the interest of the Company.
- (c) According to the information and explanations given to us and on the basis of our examination of the records of the Company, in the case of loans and advances given by the company as stated above in para (a), the schedule of repayment of principal and payment of interest, if any has been stipulated and the repayment or receipts have been regular.
- (d) According to the information and explanations given to us and on the basis of our examination of the records of the Company, there is no overdue amount for more than ninety days in respect of loans given during the year.
- (e) According to the information and explanation given to us and on the basis of our examination of the records of the company, there is no loan given falling due during the year which has been renewed or extended or fresh loans given to settle the overdue of existing loans given to the same party.
- (f) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not granted any loans which are repayable on demand or without specifying any terms or period of repayment during the year. Hence, reporting under clause 3(iii)(f) is not applicable.
- iv. In our opinion and according to information and explanation given to us, in respect of investments made and loans given, the provisions of section 185 and Section 186 of Companies Act, 2013 have been complied with to the extent applicable and the Company has not provided any guarantees or security to parties covered under section 185 and Section 186 of the Act.
- v. In our opinion and according to the information and explanations given to us, the Company has not accepted deposits or amounts which are deemed to be deposits within the meaning of section 73 to 76 of the Act or any other relevant provisions of the Act and the rules framed there under (to the extent applicable). Therefore, the provision of clause 3(v) of the Order are not applicable to the Company. We have been informed that no order has been passed by the Company Law Board or National Company Law Tribunal or Reserve Bank of India or any Court or other Tribunal in this regard.
- vi. We have broadly reviewed the books of account maintained by the company pursuant to the rules made by the Central Government for the maintenance of cost records under section 148(1) of the Act in respect of the company's products and services to which the said rules are made applicable and are of the opinion that prima facie, the prescribed records have been made and maintained. We have, however, not made a detailed examination of the said records with a view to determine whether they are accurate or complete.
- vii. According to the records of the company and information and explanations given to us, in respect of statutory dues:
- The Company is regular in depositing undisputed statutory dues including goods and services tax, provident fund, employees' state insurance, income tax, sales tax, service tax, duty of customs, duty of excise, value added tax, cess and other material statutory dues, as applicable, with the appropriate authorities to the extent applicable and there are no such undisputed statutory dues payable for a period of more than six months from the date they became payable as at 31st March 2026.
 - Details statutory dues, referred to in sub-clause (a) above, which have not been deposited as on 31st March 2026 on account of disputes are given below:

(Amount in Lakhs)

Nature of statute	Nature of Dues	Amount in Rs. lakhs*	Period to which the amount relates	Forum where dispute is pending
Bhubaneswar Works Contract Tax Act, Odisha	Works Contract tax	0.82	F.Y. 1990-91 & 1991-92	Matter pending before Tribunal
West Bengal Sales Tax Act	Sales Tax	0.32	F.Y. 1975-76	Appeal pending before tribunal
West Bengal Sales Tax Act	Sales Tax	1.05	F.Y. 1976-77	Appeal pending before Appellate Authority
Income Tax Act, 1961	Income Tax	222.35	A.Y. 2019-20	Appeal pending with CIT (A)
Income Tax Act, 1961	Income Tax	16.02	A.Y. 2020-21	Appeal pending with CIT (A)
Income Tax Act, 1961	Income Tax	19.04	A.Y. 2021-22	Appeal pending with CIT (A)
Income Tax Act, 1961	Income Tax	10.90	A.Y. 2022-23	Appeal pending with CIT (A)

* Net of tax paid under protest and this to be read with Note No. 32 of standalone financial statements.

viii. As per the information, explanations and records provided, there were no transactions relating to previously unrecorded income that were surrendered or disclosed as income in the tax assessments under the Income Tax Act, 1961 (43 of 1961) during the year.

ix.

- In our opinion, on the basis of audit procedures and according to the information and explanations given to us, the Company has not defaulted in the repayment of loans or other borrowings or in the payment of interest thereon to any lender during the year.
- The Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.
- To the best of our knowledge and belief, in our opinion, term loans availed by the Company were, applied by the Company during the year for the purposes for which the loans were obtained.
- On an overall examination of the standalone financial statements of the Company, funds raised on short-term basis have, prima facie, not been used, during the year for long-term purposes by the Company.
- On an overall examination of the standalone financial statements of the Company, we report that the Company has not taken any funds from any entity or person on account of or to meet the obligations of its joint venture. The Company does not have any subsidiary or associate during the year.
- According to the information and explanations given to us and procedures performed by us, we report that the Company has not raised loans during the year on the pledge of security held in its joint venture. The Company does not have any subsidiary or associate during the year.

x.

- The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year and hence reporting under clause 3 (x) (a) of the Order is not applicable to the Company.
- During the year the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under clause 3 (x)(b) of the Order is not applicable to the Company.

xi.

- During the course of our examination of books and records of the Company, carried out in accordance with the generally accepted auditing practice in India and according to the information and explanations provided by the management, we have neither come across any instance of material fraud by the Company or material fraud on

the Company, noticed or reported during the year, nor we have been informed of any such case by the management of the Company.

- (b) During the course of our examination of the books and records of the Company, carried out in accordance with the generally accepted auditing practices in India, a report under Section 143(12) of the Act, in Form ADT-4, as prescribed under Rule 13 of Companies (Audit and Auditors) Rules, 2014 was not required to be filed by us, as statutory auditors, with the Central Government. Further, no such report has been filed by any other auditor appointed by the Company under the Act. Accordingly, the reporting under clause 3(xi) (b) of the Order is not applicable to the Company.
- (c) During the course of our examination of the books and records of the Company carried out in accordance with the generally accepted auditing practices in India, and as represented to us by the management, no whistle-blower complaints have been received during the year by the Company. Accordingly, the reporting under clause 3(xi) (c) of the Order is not applicable to the Company.
- xii. In our opinion and according to the information and explanations given to us, the Company is not a nidhi company and hence reporting under clause 3(xii) of the Order is not applicable to the Company.
- xiii. According to the information and explanations and records made available by the management of the Company and audit procedure performed, for transactions with the related parties during the year, the Company has complied with the provisions of Section 177 and 188 of the Companies Act, where applicable, for all transactions with related parties and the details of related party transactions have been disclosed in the financial statements etc. as required by the applicable Indian accounting standards.
- xiv.
 - (a) In our opinion the Company has an adequate internal audit system commensurate with the size and the nature of its business.
 - (b) We have considered, the internal audit reports issued to the Company during the year and till date in determining the nature, timing and extent of our audit procedures
- xv. On the basis of records made available to us and according to information and explanations given to us, the Company has not entered into non-cash transactions with the directors or persons connected with its directors and hence provisions of section 192 of the Companies Act, 2013 are not applicable to the Company.
- xvi.
 - (a) The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act 1934 and hence reporting under clause 3 (xvi)(a), (b) and (c) of the Order is not applicable to the Company.
 - (b) Based on the information and explanations provided by the management, the Group does not have any CIC as part of the group and accordingly reporting under clause 3(xvi)(d) of the Order is not applicable.
- xvii. The Company has not incurred cash losses during the financial year covered by our audit and the immediately preceding financial year.
- xviii. There has been no resignation of the statutory auditors of the Company during the year.
- xix. According to the information and explanations given to us and on the basis of the financial ratios (also refer note no. 58 to the standalone financial statements), ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the standalone financial statements, our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We,

however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

xx.

a. The company has fully spent the required amount towards Corporate Social Responsibility (CSR) and there are not unspent CSR amount for the year requiring a transfer to a Fund specified in Schedule VII to the Companies Act or special account in compliance with the provision of sub-section (6) of section 135 of the said Act. Accordingly, reporting under clause 3(xx) of the order is not applicable for the year.

b. There are no unspent amounts in respect of ongoing projects, that are required to be transferred to a special account in compliance of provision of sub section (6) of Section 135 of Companies Act, 2013. This matter has been disclosed in Note No. 44 to the standalone financial statements.

xxi. The reporting under clause 3(xxi) of the Order is not applicable in respect of audit of standalone financial statement. Accordingly, no comment in respect of the said clause has been included in this report.

For LODHA & CO LLP
Chartered Accountants
Firm Registration Number: 301051E/E300284

(Gaurav Lodha)
Partner
Membership No: 507462

Place: New Delhi
Date: 27-05-2026

ANNEXURE "B" TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in paragraph 2(g) under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

Report on the Internal Financial Controls with reference to standalone financial statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls with reference to standalone financial statements of Frick India Limited ("the Company") as of 31st March 2026 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

Management's Responsibilities for Internal Financial Controls

The Company's Management are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting ("the Guidance Note") issued by the Institute of Chartered Accountants of India ("ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to standalone financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls with reference to standalone financial statements both applicable to an audit of internal financial controls and both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to standalone financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to standalone financial statements and their operating effectiveness. Our audit of internal financial controls with reference to standalone financial statements included obtaining an understanding of internal financial controls with reference to standalone financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the standalone financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system with reference to standalone financial statements.

Meaning of Internal Financial Controls with reference to standalone financial statements

A company's internal financial control with reference to standalone financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of standalone financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to standalone financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of standalone financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the standalone financial statements.

Inherent Limitations of Internal Financial Controls with reference to standalone financial statements

Because of the inherent limitations of internal financial controls with reference to standalone financial statements,

including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to standalone financial statements to future periods are subject to the risk that the internal financial control with reference to standalone financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial controls system with reference to standalone financial statements and such internal financial controls with reference to standalone financial statements were operating effectively as at 31st March 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (the "Guidance Note").

For LODHA & CO LLP**Chartered Accountants****Firm Registration No. 301051E/E300284****(Gaurav Lodha)****Partner****Membership No.507462****Place: New Delhi****Date: 27-05-2026**

Standalone Balance Sheet as at 31st March, 2026

(₹ in Lakhs)

	Note No.	As at 31st March, 2026	As at 31st March, 2025
ASSETS			
(1) Non-current assets			
(a) Property, Plant and Equipment	2	1,868.76	1,957.33
(b) Capital work-in-progress	2A	169.24	-
(c) Other Intangible assets	3	16.07	22.94
(d) Intangible assets under development	3A	32.58	24.98
(e) Financial Assets			
(i) Investments	4	7,046.34	4,713.52
(ii) Loans	5	37.17	25.66
(iii) Other Financial Assets	6	3,794.23	5,819.88
(f) Deferred tax assets (Net)	7	398.10	285.85
(g) Other Non Current Assets	8	309.66	322.86
Total Non-Current Assets		13,672.15	13,173.02
(2) Current assets			
(a) Inventories	9	12,615.74	6,430.80
(b) Financial Assets			
(i) Trade receivables	10	8,524.86	10,876.89
(ii) Cash and Cash Equivalents	11	137.88	2,237.67
(iii) Bank balances other than (ii) Above	11A	9,137.91	6,522.18
(iv) Loans	12	68.59	53.05
(v) Other Financial Assets	13	93.32	52.06
(c) Current Tax Assets (Net)	24	94.42	-
(d) Other current assets	14	2,357.96	2,015.70
Total Current Assets		33,030.68	28,188.35
Total Assets		46,702.83	41,361.37
EQUITY AND LIABILITIES			
EQUITY			
(a) Equity Share Capital	15	599.98	599.98
(b) Other Equity	16	32,233.40	30,219.71
Total Equity		32,833.38	30,819.69
LIABILITIES			
(1) Non-Current Liabilities			
(a) Financial Liabilities			
(i) Borrowings	17	81.12	105.07
(b) Provisions	18	982.08	716.18
Total Non-Current Liabilities		1,063.20	821.25
(2) Current Liabilities			
(a) Financial Liabilities			
(i) Borrowings	19	2,397.70	583.88
(ii) Trade payables	20		
Total outstanding dues of micro enterprises and small		79.53	66.27
Total outstanding dues of creditors other than micro		3,762.89	2,011.20
(iii) Other Financial Liabilities	21	1,511.49	1,523.35
(b) Other current liabilities	22	4,662.56	4,873.24
(c) Provisions	23	392.08	319.98
(d) Current Tax Liabilities (Net)	24	-	342.51
Total Current Liabilities		12,806.25	9,720.43
Total Equity and Liabilities		46,702.83	41,361.37
Material Accounting Policies	1		

The accompanying notes referred to above form an integral part of the standalone financial statements.

As per our report of even date

For Lodha & Co LLP
Chartered Accountants
Firm Regn. No.301051E/E300284

Gaurav Lodha
Partner
M.No. 507462

Place: New Delhi
Date: 27-05-2026

Jasmohan Singh
Chairman & Managing Director
DIN - 00383412

Hiroyuki Egashira
Chief Executive Officer

Amit Singh
Company Secretary
ICSI M.No. A 46813

For and on behalf of the Board
Frick India Limited

Vidyanidhi Dalmia
Director
DIN - 00008900

Mukesh Goyal
Chief Financial Officer
ICAI M.No. 411966

Standalone Statement of Profit and Loss for the year ended 31st March, 2026

(₹ in Lakhs)

Particulars	Note No.	For the year ended 31st March, 2026	For the year ended 31st March, 2025
I. Revenue from operations	25	47,652.79	43,694.44
II. Other Income	26	967.14	1,068.15
III. Total Income (I +II)		48,619.93	44,762.59
Expenses:			
Cost of materials consumed	27	35,576.90	28,765.51
Changes in inventories of finished goods, work-in-progress	28	(2,184.30)	577.95
Employee benefit expense	29	6,852.98	6,327.33
Finance costs	30	374.17	264.21
Depreciation & Amortization expenses	2&3	428.04	333.62
Other Expenses	31	4,525.21	3,875.31
IV.Total Expenses		45,573.00	40,143.93
V. Profit before exceptional items and tax (III-IV)		3,046.93	4,618.66
VI. Exceptional Items	29A	322.36	-
VII. Profit before tax (V-VI)		2,724.57	4,618.66
VIII. Tax expense:			
(1) Current tax		835.00	1,215.00
(2) Deferred tax		(117.39)	(70.80)
(3) Income Tax for earlier years		(15.44)	(9.22)
Total tax expense		702.17	1,134.98
IX. Profit after tax (VII-VIII)		2,022.40	3,483.68
X. Other comprehensive income			
Items that will not be reclassified to profit and loss			
- Remeasurement of defined benefit plan		20.43	(15.71)
- Income Tax effect on above		(5.14)	3.95
Total Other comprehensive income (X)		15.29	(11.76)
XI. Total Comprehensive income (IX+X)		2,037.69	3,471.91
XII. Earning per equity share (Face Value Rs.10/- each):	36		
(1) Basic		33.71	58.06
(2) Diluted		33.71	58.06
Material Accounting Policies	1		

The accompanying notes referred to above form an integral part of the standalone financial statements.

As per our report of even date

For Lodha & Co LLP
Chartered Accountants
Firm Regn. No.301051E/E300284

Gaurav Lodha
Partner
M.No. 507462
Place: New Delhi
Date: 27-05-2026

Jasmohan Singh
Chairman & Managing Director
DIN - 00383412

Hiroyuki Egashira
Chief Executive Officer
Amit Singh
Company Secretary
ICSI M.No. A 46813

For and on behalf of the Board
Frick India Limited

Vidyanidhi Dalmia
Director
DIN - 00008900
Mukesh Goyal
Chief Financial Officer
ICAI M.No. 411966

Standalone statement of changes in equity for the year ended 31st March, 2026

(₹ in Lakhs)

A. Equity Share Capital

(₹ in Lakhs)

Particulars	Balance as at 1st April, 2024	Changes in Equity Share Capital during 2024-25	Balance as at 31st March, 2025	Changes in Equity Share Capital during 2025-26	Balance as at 31st March, 2026
Equity Share Capital	60.00	539.98	599.98	-	599.98

B. Other Equity

(₹ in Lakhs)

Particulars	Reserve & Surplus			Total
	Retained Earnings	General Reserve	Items that will not be Reclassified to profit or loss	
Balance as at 1st April, 2024	-	27,424.84	(113.07)	27,311.77
Profit for the year	3,483.68	-	-	3,483.68
Dividend	(24.00)	-	-	(24.00)
Transfer to Equity share capital on bonus issue	-	(539.98)	-	(539.98)
Transfer from Retained Earnings	(3,459.68)	3,459.68	-	-
Other Comprehensive income for the year (Net of Taxes)	-	-	(11.76)	(11.76)
Balance as at 31st March, 2025	-	30,344.54	(124.83)	30,219.71
Profit for the year	2,022.40	-	-	2,022.40
Dividend	(24.00)	-	-	(24.00)
Transfer from Retained Earnings	(1,998.40)	1,998.40	-	-
Other Comprehensive income for the year (Net of Taxes)	-	-	15.29	15.29
Balance as at 31st March, 2026	-	32,342.94	(109.54)	32,233.40

The accompanying notes referred to above form an integral part of the Standalone Financial Statements.

As per our report of even date

For and on behalf of the Board
Frick India LimitedFor Lodha & Co LLP
Chartered Accountants
Firm Regn. No.301051E/E300284Jasmohan Singh
Chairman & Managing Director
DIN - 00383412Vidyanidhi Dalmia
Director
DIN - 00008900Gaurav Lodha
Partner
M.No. 507462Hiroyuki Egashira
Chief Executive OfficerMukesh Goyal
Chief Financial Officer
ICAI M.No. 411966Place: New Delhi
Date: 27-05-2026Amit Singh
Company Secretary
ICSI M.No. A 46813

Standalone Statement Cash flow for the year ended on 31st March, 2026

(₹ in Lakhs)

Particular	For the year ended 31st March, 2026	For the year ended 31st March, 2025
A) CASH FLOW FROM OPERATING ACTIVITIES		
Net profit before tax	2,724.57	4,618.66
Adjustments for :		
Depreciation	416.41	325.77
Amortization Expenses	11.63	7.85
(Profit)/Loss on sale of Property, Plant & Equipment (Net)	(4.69)	(2.00)
Property, Plant & Equipment Discarded	2.09	-
Bad debts	63.50	21.14
Provision for expected credit losses (reversed)/created	(20.67)	43.14
Unrealised (gain)/loss on Foreign Exchange Fluctuation (Net)	4.70	22.83
Liability no longer required written back	(102.59)	(586.64)
Interest Received	(904.34)	(735.33)
Dividend Received	(14.33)	(15.52)
(Profit)/Loss on sale of Investment (Net) - Non Current	(18.76)	(62.90)
Unrealised (gain)/Loss of investment (Net)	(9.92)	(203.74)
Finance Cost	374.17	264.21
Operating profit before working capital changes	2,521.78	3,697.47
Adjustments for :		
(Increase)/Decrease in Trade Receivables	2,312.36	389.21
(Increase)/Decrease in Inventories	(6,184.96)	2,363.21
(Increase)/Decrease in Other financial assets and other assets	(382.67)	(8.86)
Increase/(Decrease) in Other financial liabilities, provision and other liabilities	1,995.55	1,113.66
Cash generated from operations	262.05	7,554.69
Direct Taxes paid	(1,261.48)	(1,358.70)
NET CASH GENERATED FROM OPERATING ACTIVITIES (A)	(999.43)	6,195.99
B) CASH FLOW FROM INVESTING ACTIVITIES		
Interest Received	616.26	858.24
Dividend Received	14.33	15.52
Purchase of Property, Plant & Equipment (Including CWIP)	(499.43)	(1,147.61)
Purchase of Intangible Assets (Including CWIP)	(12.35)	(41.58)
Sale of Property, Plant & Equipment	6.14	3.85
Movement in other Bank Balances	(317.87)	(2,190.09)
(Purchase)/Sales of Investments	(2,304.14)	(216.31)
NET CASH FROM/ (USED IN) INVESTING ACTIVITIES (B)	(2,497.06)	(2,717.98)
C) CASH FLOW FROM FINANCING ACTIVITIES		
Dividend paid	(24.00)	(24.00)
Finance Cost	(369.17)	(229.21)
Proceeds/(Repayment) from/of short term borrowings	1,811.68	(1,460.68)
Proceeds/(Repayments) from/of long term borrowings	(21.81)	57.84
NET CASH FROM/ (USED IN) FINANCING ACTIVITIES (C)	1,396.70	(1,656.05)
NET CASH FLOW DURING THE YEAR (A+B+C)	(2,099.78)	1,821.96
CASH & CASH EQUIVALENTS(OPENING BALANCE)	2,237.67	415.71
CASH & CASH EQUIVALENTS(CLOSING BALANCE)	137.88	2,237.67
(Refer Note No.11 to the Standalone Financial Statements)		

Notes: a) Total Liabilities from Financing Activities

Particular	As at 31st March, 2026		As at 31st March, 2025	
	Long Term	Short Term	Long Term	Short Term
Opening	126.72	562.23	68.88	2,009.43
Cash Flow Changes				
Inflow/(Repayments)	(21.81)	1,811.68	57.84	(1,447.20)
Non-Cash Flow Changes	-	-	-	-
Closing	104.91	2,373.91	126.72	562.23

b) Previous year's figures have been re-grouped / re-arranged wherever necessary.

As per our report of even date

For Lodha & Co LLP
Chartered Accountants
Firm Regn. No.301051E/E300284

Gaurav Lodha
Partner
M.No. 507462

Place: New Delhi
Date: 27-05-2026

Jasmohan Singh
Chairman & Managing Director
DIN - 00383412

Hiroyuki Egashira
Chief Executive Officer

Amit Singh
Company Secretary
ICSI M.No. A 46813

For and on behalf of the Board
Frick India Limited

Vidyanidhi Dalmia
Director
DIN - 00008900

Mukesh Goyal
Chief Financial Officer
ICAI M.No. 411966

Notes to the Standalone Financial Statements as at and for the year ended 31st March, 2026**1. COMPANY OVERVIEW AND MATERIAL ACCOUNTING POLICIES****I. Company Overview**

Frick India Limited (the 'Company') is a public limited Company domiciled in India with its registered office located at 21.5 Km., Main Mathura Road, Faridabad -121003. (Haryana). Its shares are listed on the Metropolitan Stock Exchange of India Limited. The Company is engaged in the business of manufacturing of industrial refrigeration & air-conditioning equipment.

These financial statements were approved and adopted by board of directors of the Company in their meeting held on May 27, 2026.

II. Basis of Preparation of Standalone financial statements and Significant accounting judgements, estimates and assumptions**(i) Basis of Preparation of Standalone financial statements:**

These standalone financial statements have been prepared in accordance with the Indian Accounting Standards (hereinafter referred to as the 'Ind AS') as notified by Ministry of Corporate Affairs pursuant to section 133 of the Companies Act, 2013 read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 (as amended) and other relevant provisions of the Companies Act, 2013 and relevant amendment rules issued thereafter. The Company has consistently applied the accounting policies used in the preparation of its standalone financial statements.

These standalone financial statements have been prepared and presented under historical cost convention on accrual basis, except for the items that have been measured at fair value as required by relevant Ind AS. The standalone financial statements are presented in Indian Rupees which is the Company's functional and presentation currency and all amounts are rounded to the nearest lakhs and two decimals thereof, except as otherwise stated.

(ii) Significant accounting judgements, estimates and assumptions

The preparation of these standalone financial statements requires management to make judgments, estimates and assumptions that affect the application of accounting policies, the accounting disclosures made and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Continuous evaluation is done of the estimates and judgments based on historical experience and other factors, including expectations of future events that are believed to be reasonable. Revisions to accounting estimates are recognised prospectively.

III. Material Accounting Policies**a. Property, Plant and Equipment****(i) Recognition and Measurement**

Property, plant and equipment are measured at acquisition cost net of tax/duty credits availed, (if any), less accumulated depreciation and accumulated impairment losses, (if any). Cost includes expenses directly attributable to bringing the Asset to their location and conditions necessary for it to be capable of operating in the manner intended by the management. Property, plant and equipment which are not ready for intended use as on the date of Balance Sheet are disclosed as "Capital work-in-progress". Advances paid towards the acquisition of property, plant and equipment outstanding at each balance sheet date is classified as capital advances under other non-current assets.

Subsequent cost are included in the asset's carrying amount or recognized as separate asset, as appropriate, only when it is probable that is future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. All other repairs and maintenance are charged to Statement of profit or loss during the period in which they are incurred.

The cost and related accumulated depreciation are eliminated from the financial statements, upon sale and disposition of the assets and the resultant gains or losses are recognized in the statement of profit and loss.

Assets costing Rs. 7500/- or less are charged to revenue in the year of purchase.

The Depreciation methods, useful lives and residual values are reviewed at the end of each financial year. If any of these expectations differ from previous estimates, such change is accounted for as a change in an accounting

estimate.

(ii) Depreciation

Depreciation on Property, Plant and Equipment has been provided on written down value method as per the useful life of assets, as estimated by the management, which is in line with Schedule II to the Companies Act, 2013. The estimated useful lives of the assets are as follows:

Building	30/60 Years
Jig & Dies	8-15 Years
Plant and Equipments	15 Years
Electrical Fitting & installation	10 Years
Furniture and fixtures	10 Years
Vehicles	8/10 Years
Office equipment	5 Years
Computers	3/6 Years
Refrigeration equipments	5 Years

b. Intangible Assets

Intangible Assets are recognised, if the future economic benefits attributable to the assets are expected to flow to the company and cost of the asset can be measured reliably. Such intangible assets are measured at cost less any accumulated amortization and impairment losses, if any.

Intangible assets with finite lives are amortised on a straight-line basis over the period of their expected useful life. Estimated useful life by major class of intangible assets are as follows:

Computer Software: 3 years

Design & Development: 5 years

The amortization period and the amortization method for an intangible asset with finite useful life is reviewed at the end of each financial year. If any of these expectations differ from previous estimates, such change is accounted for as a change in an accounting estimate.

c. Research and development

Revenue Expenditure pertaining to research is charged to the statement of profit & Loss.

Development costs of products are charged to the statement of profit and loss unless a product's technological and commercial feasibility has been established, in which case such expenditure is capitalized.

d. Inventories

Inventories are valued as under:

- Raw materials, components, construction materials, stores, spares and loose tools at lower of cost or net realisable value.
- Work-in-progress at lower of material cost plus labour cost or net realisable value.
- Finished goods are valued at lower of cost or net realisable value. Cost includes related overheads.
- Contract jobs in progress at sites are valued at lower of Cost or net realisable value.

Cost is computed on first in first out basis. The net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and estimated costs necessary to make the sale.

e. Cash and Cash Equivalents

Cash and Cash equivalents includes cash and cheques in hand, bank balances, demand deposits with banks where the original maturity is three months or less and other short term highly liquid investments that are readily convertible into cash and which are subject to an insignificant risk of changes in value.

f. Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and financial liability or equity instrument of another entity.

a) Financial Assets

The Company recognizes financial assets when it becomes a party to the contractual provisions of the instrument.

Financial assets include cash and cash equivalents, trade and other receivables, investments in securities and other eligible current and non-current assets.

Initial Measurement

At initial recognition, all financial assets are measured at fair value. Transaction costs that are directly attributable to the acquisition of financial assets, which are not at fair value through profit or loss, are added to the fair value of underlying financial assets on initial recognition. Trade receivables that do not contain a significant financing component are initially measured at their transaction price.

Subsequent Measurement

Such financial assets are subsequently classified under following three categories according to the purpose for which they are held. The classification is reviewed at the end of each reporting period.

i. Financial assets at amortised cost

At the date of initial recognition, are held to collect contractual cash flows of principal and interest on principal amount outstanding on specified dates. These financial assets are intended to be held until maturity. Therefore, they are subsequently measured at amortised cost by applying the Effective Interest Rate (EIR) method to the gross carrying amount of the financial asset. The EIR amortisation is included as interest income in the profit or loss. The losses arising from impairment are recognised in the profit or loss.

ii. Financial assets at Fair value through other comprehensive Income

At the date of initial recognition, are held to collect contractual cash flows of principal and interest on principal amount outstanding on specified dates, as well as held for selling. Therefore, they are subsequently measured at each reporting date at fair value, with all fair value movements recognised in Other Comprehensive Income (OCI). Interest income calculated using the effective interest rate (EIR) method, impairment gain or loss and foreign exchange gain or loss are recognised in the Statement of Profit and Loss. On derecognition of the asset, cumulative gain or loss previously recognised in Other Comprehensive Income is reclassified from the OCI to Statement of Profit and Loss.

iii. Financial assets at Fair value through profit or loss

At the date of initial recognition, financial assets are held for trading, or which are measured neither at Amortised Cost nor at Fair Value through OCI. Therefore, they are subsequently measured at each reporting date at fair value, with all fair value movements recognised in the Statement of Profit and Loss.

Trade Receivables

A Receivable is classified as a 'trade receivable' if it is in respect to the amount due from customers on account of goods sold or services rendered in the ordinary course of business. All debts and advances are reviewed by the management at the year end by taking into account their age, performance of job, complaints received from customers and other factors. Provision is made by the management after taking into consideration all relevant facts.

Investment in subsidiary, Joint ventures and associates

Investment in subsidiary, Joint ventures and associates are measured at cost.

Investment in equity Shares

Investments in Equity Securities are subsequently measured at fair value through Profit and Loss. Any subsequent fair value gain or loss is recognized through Profit or Loss.

Investments in mutual Funds

Investments in Mutual Funds are subsequently measured at fair value through Profit and Loss. Any subsequent fair value gain or loss is recognized through Profit or Loss Account.

Investments in bonds/Debenture

Investments in bonds/Debenture are subsequently measured at fair value through Profit and Loss. Any subsequent fair value gain or loss is recognized through Profit or Loss Account.

Derecognition

The company derecognizes a financial asset when the contractual rights to the cash flows from the financial asset expire or it transfers the financial asset and the transfer qualifies for derecognition under Ind AS 109.

Impairment

The Company recognizes loss allowances using the expected credit loss (ECL) model for the financial assets which are not fair valued through profit or loss. Loss allowance for trade receivables with no significant financing component is measured at an amount equal to lifetime ECL. For all other financial assets, expected credit losses are measured at an amount equal to the 12-month ECL, unless there has been a significant increase in credit risk from initial recognition in which case those are measured at lifetime ECL. The amount of expected credit losses (or reversal) that is required to adjust the loss allowance at the reporting date to the amount that is required to be recognized is recognized as an impairment gain or loss in profit or loss.

b) Financial Liabilities

The Company recognizes financial liabilities when it becomes a party to the contractual provisions of the instrument.

Financial liabilities include long-term and short-term loans and borrowings, trade and other payables and other eligible current and non-current liabilities.

Initial Measurement

All financial liabilities are recognized initially at fair value. Transaction costs that are directly attributable to the release of financial liabilities, which are not at fair value through profit or loss, are added to the fair value of underlying financial liabilities on initial recognition. Trade payables that do not contain a significant financing component are initially measured at their transaction price.

Subsequent Measurement

The measurement of financial liabilities depends on their classification, as described below:

i. Financial liabilities at Fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading. The Company has not designated any financial liabilities upon initial measurement recognition at fair value through profit or loss. Financial liabilities at fair value through profit or loss are at each reporting date with all the changes recognized in the Statement of Profit and Loss.

ii. Financial liabilities measured at amortised cost

After initial recognition, interest bearing loans and borrowings are subsequently measured at amortised cost using the effective interest rate method ("EIR"). Amortised cost is calculated by taking into account any discount or premium on acquisition and fee or costs that are an integral part of the EIR. The EIR amortisation is included in finance costs in the Statement of Profit and Loss.

Loans and borrowings

Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in profit or loss over the period of the borrowings using the effective interest method.

Borrowings are classified as current liabilities unless the Company has an unconditional right to defer settlement of the liability for at least twelve months after the reporting period.

Trade and other payables

A payable is classified as 'trade payable' if it is in respect of the amount due on account of goods purchased or services received in the normal course of business. These amounts represent liabilities for goods and services provided to the Company prior to the end of financial year which are unpaid. Trade and other payables are presented as current liabilities unless payment is not due within 12 months after the reporting period.

Derecognition

A Financial Liability is derecognized when the obligation under the liability is discharged or cancelled or expires.

b. Impairment of Non-Financial Assets

The carrying amount of Property, plant and equipments, Intangible assets are reviewed at each Balance Sheet date to assess impairment if any, based on internal / external factors. An asset is treated as impaired, when the carrying cost of asset exceeds its recoverable value, being higher of value in use and net selling price. An

impairment loss is recognised as an expense in the Statement of Profit and Loss in the year in which an asset is identified as impaired. The impairment loss recognised in prior accounting period is reversed, if there has been an improvement in recoverable amount.

c. Revenue Recognition

Revenue from contracts with customers is recognized when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Company expects to be entitled in exchange for those goods or services.

An entity shall account for a contract with a customer when all of the following criteria are met:

- the parties to the contract have approved the contract (in writing, orally or in accordance with other customary business practices) and are committed to perform the respective obligations;
- the entity can identify each party's rights regarding the goods or services to be transferred;
- the entity can identify the payment terms for the goods or services to be transferred;
- the contract has commercial substance (i.e. the risk, timing or amount of the entity's future cash flows is expected to change as a result of the contract); and
- it is probable that the entity will collect the consideration to which it will be entitled in exchange for the goods or services that will be transferred to the customer.

In evaluating whether collectability of an amount of consideration is probable, an entity shall consider only the customer's ability and intention to pay that amount of consideration when it is due. The amount of consideration to which the entity will be entitled may be less than the price stated in the contract if the consideration is variable because the entity may offer the customer a price concession.

Sale of goods

Revenue from sale of product is recognised at the point in time when control of the asset is transferred to the customer, usually on dispatch of the goods from the factory/storage area/port respectively. Revenue from the sale of goods is measured at the fair value of the consideration received or receivable, net of returns and allowances, trade discounts and volume rebates.

Other income

- a. Interest income is accrued on a time basis by reference to the principal outstanding and the effective interest rate.
- b. Dividend income is accounted in the period in which the right to receive the same is established, which is generally when shareholders approve the same
- c. Export Incentives, interest on bonds/debenture and Insurance Claims are accounted for on receipt basis.
- d. Other items of income are accounted as and when the right to receive such income arises and it is probable that the economic benefits will flow to the company and the amount of income can be measured reliably.

i. Employee Benefits

a) Defined contribution plans

Contributions to defined contribution schemes such as employees' state insurance, labour welfare fund, employee pension scheme, provident fund etc. are charged as an expense based on the amount of contribution required to be made as and when services are rendered by the employees. The above benefits are classified as Defined Contribution Schemes as the Company has no further defined obligations beyond the monthly contributions.

b) Defined benefit plans

Retirement benefits in the form of gratuity are considered as defined benefit plan and determined on actuarial valuation using the Projected Unit Credit Method at the balance sheet date. Actuarial Gains or Losses through re-measurement of the net obligation of a defined benefit liability or asset is recognized in Other Comprehensive Income. Such re-measurements are not reclassified to Statement of Profit and Loss in subsequent periods. Other costs are accounted for in Statement of Profit and Loss.

c) Short Term Employee Benefits

All employee benefits payable wholly within twelve months of rendering the service are classified as short term employee benefits. Benefits such as salaries, wages, short-term compensated absences, performance incentives

etc., and the expected cost of bonus, ex-gratia are recognized during the period in which the employee renders related service.

d) Other Employee Benefits

Entitlements to annual leave and sick leave are recognized when they accrue to employees. Sick leave can only be availed while annual leave can either be availed or encashed subject to a restriction on the maximum number of accumulation of leave. The Company determines the liability for such accumulated leaves using the Projected Accrued Benefit method with actuarial valuations being carried out at each Balance Sheet date.

j. Job Expenses

The expenses incurred on various jobs by our customers and others for which the claims bills are received in succeeding years have been provided for on estimate basis. The claim exceeding the amount of provisions are accounted for in the year in which settled.

k. Claims realised

Claims realised for material lost or damaged are credited to Purchases in the year of settlement.

l. Borrowing Cost

Borrowing cost includes interest, amortization of ancillary costs incurred in connection with the arrangement of borrowings. Borrowing costs, if any, directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalized, (if any). All other borrowing costs are expensed in the period in which they occur.

m. Income Taxes

Income tax is comprised of current and deferred tax. Income tax expense is recognized in the Statement of Profit and Loss, except to the extent it relates to items directly recognized in equity or in other comprehensive income.

Current tax:

Current tax is the amount of income taxes payable in respect of taxable profit for a period. Taxable profit differs from 'profit before tax' as reported in the Statement of Profit and Loss because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible under the Income Tax Act, 1961.

Current tax is measured using tax rates that have been enacted by the end of reporting period for the amounts expected to be recovered from or paid to the taxation authorities.

Deferred tax :

Deferred tax is recognized using balance sheet approach on temporary differences between the tax bases of assets and liabilities and carrying amounts of assets and liabilities for financial reporting purpose at reporting date. Deferred income tax assets and liabilities are measured using tax rates and tax laws that have been enacted or substantively enacted by the balance sheet date and are expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled.

Deferred tax assets are generally recognized for all deductible temporary differences to the extent it is probable that taxable profits will be available against which those deductible temporary difference can be utilized. In case of temporary differences that arise from initial recognition of assets or liabilities in a transaction (other than business combination) that affect neither the taxable profit nor the accounting profit, deferred tax assets are not recognized.

Deferred tax liabilities are generally recognized for all taxable temporary differences. However, in case of temporary differences that arise from initial recognition of assets or liabilities in a transaction (other than business combination) that affect neither the taxable profit nor the accounting profit, deferred tax liabilities are not recognized. Also, for temporary differences if any that may arise from initial recognition of goodwill, deferred tax liabilities are not recognized.

Off-setting of assets and liabilities:

The Company offsets current tax assets and current tax liabilities, where it has a legally enforceable right to set off the recognized amounts and where it intends either to settle on a net basis, or to realize the asset and settle the liability simultaneously.

In case of deferred tax assets and deferred tax liabilities, the same are offset if the Company has a legally enforceable right to set off corresponding current tax assets against current tax liabilities and the deferred tax assets and deferred

tax liabilities relate to income taxes levied by the same tax authority on the Company.

n. Provisions and Contingent Liabilities

The Company recognizes provisions when a present obligation (legal or constructive) as a result of a past event exists and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. The amount recognized as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding to settle such obligation and the amount of such obligation can be reliably estimated.

A disclosure for a contingent liability is made when there is a possible obligation or a present obligation that may, but probably will not require an outflow of resources embodying economic benefits or the amount of such obligation cannot be measured reliably. When there is a possible obligation or a present obligation in respect of which likelihood of outflow of resources embodying economic benefits is remote, no provision or disclosure is made.

o. Segment Reporting

The Company is primarily engaged in the business of manufacture, supply and execution of Industrial Refrigeration and Air conditioning systems. As the basic nature of these activities is governed by the same set of risks and returns, therefore, has only one reportable segment.

p. Cash Flow statement

Cash flows are reported using the indirect method, whereby profit for the period is adjusted for the effects of transactions of a non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and item of income or expenses associated with investing or financing cash flows. The cash flows from operating, investing and financing activities of the Company are segregated.

q. Foreign Currency Initial Recognition:

The financial statements are presented in Indian rupees, which is the functional currency of the Company and the currency of the primary economic environment in which the Company operates.

Transactions and balances

Transactions in foreign currencies are initially recorded by the Company at its functional currency spot rates at the date the transaction first qualifies for recognition. Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency spot rates of exchange at the reporting date. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are generally recognized in the Statement of profit or loss.

Foreign exchange differences regarded as an adjustment to borrowing costs are presented in the statement of profit and loss, within finance costs. All other foreign exchange gains and losses are presented in the statement of profit and loss on a net basis within other gains/ (losses).

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value is determined. The gain or loss arising on translation of non-monetary items measured at fair value is treated in line with the recognition of the gain or loss on the change in fair value of the item (i.e., translation differences on items whose fair value gain or loss is recognized in OCI or profit or loss are also recognized in OCI or profit or loss, respectively)

r. Earnings per Share

Basic earnings per share is calculated by dividing the net profit attributable to the equity holders of the company by the weighted average number of ordinary shares outstanding during the period.

For the purpose of calculating diluted earnings per share, the net profit or loss for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares.

s. Lease

Right of Use Assets

The Company recognizes a right-of-use asset, on a lease-by-lease basis, to measure that right-of-use asset an amount equal to the lease liability, adjusted by the amount of any prepaid or accrued lease payments relating to that lease recognised in the balance sheet immediately before the date of initial application.

The cost of right-of-use assets includes the amount of lease liabilities recognised. Initial direct costs incurred and lease payments made at or before the commencement date less any lease incentives received, the recognised right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term. Right-of-use assets are subject to impairment test.

Lease Liabilities

The Company recognise a lease liability at the present value of the remaining lease payments, discounted using the lessee's incremental borrowing rate

The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on a lease by lease basis

In calculating the present value of lease payments, the Company uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable.

Short-term Leases and leases of low-value assets

The company applies the short-term lease recognition exemption to its short-term leases (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases that are considered of low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

t. Fair Value Measurements

The Company measures financial instruments at fair value in accordance with the accounting policies mentioned above.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability.

OR

- In the absence of principal market, in the most advantageous market for the asset or liability. The principal or most advantageous market must be accessible by the Company.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole;

- Level 1- Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level 2- Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3- Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

u. Recent accounting pronouncements

The Ministry of Corporate Affairs ("MCA") notifies new standards / amendments under Companies (Indian Accounting Standards) Rules as issued from time to time. During the year ended 31st March 2026, MCA has notified the Companies (Indian Accounting Standards) Amendment Rules, 2025 applicable to the company w.e.f 1st April 2025.

1. Ind AS 21- The Effects of changes in Foreign Exchange Rates:- The Company has reviewed the amendment and based on its evaluation has determined that it does not have any impact in its financial statements.
2. Ind AS 1- Presentation of Financial Statements:-The amendment relating to classification of liabilities as current or non current and non current liabilities with covenants. The Company has reviewed the amendment and based on its evaluation has determined that it does not have any impact in its financial statements.

3. Ind AS 7- Statement of Cash Flows and Ind AS 107-Financial Instruments-Require detailed disclosure for supplier finance arrangements and effect of such arrangements on Cash Flows. The company has determined that it does not have any impact in its financial statements.
4. Ind AS 12-Income Tax related to mandatory disclosure of impact OECD Pillar Two Model Rules and temporary exemption from deferred tax ,recognition on the same. The company has reviewed the amendment relation to application of Pillar to rules and determine that the same does not have any material financial impact on the company.

Standards notified but not yet effected

MCA notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time .MCA has notified amendments to IND AS1-Presentation of Financial Statements w.e.f 1st April 2026.

2. PROPERTY, PLANT AND EQUIPMENT

(₹ in Lakhs)

Particulars	Freehold Land@	Building@	Tubewell	Jig & Dies	Plant & Machinery @	Electrical Fitting & Installation	Furniture & Fixture	Office Equipment	Refrigeration Equipments	Motor Vehicles	Total
Gross Carrying Value											
As at 01st April, 2024	8.69	188.82	4.43	91.38	3,435.77	44.55	80.15	76.14	80.35	416.29	4,426.57
Additions during the year	-	115.98	-	27.51	885.10	-	7.91	14.62	8.85	89.58	1,149.55
Disposals/written off during the year	-	-	-	-	-	-	-	0.65	-	40.53	41.18
Other adjustments	-	-	-	-	-	-	-	-	-	-	-
As at 31st March, 2025	8.69	304.80	4.43	118.89	4,320.87	44.55	88.06	90.11	89.20	465.34	5,534.94
Additions during the year	-	-	-	44.27	207.78	-	1.82	8.67	4.76	64.07	331.37
Disposals/written off during the year	-	-	-	-	27.87	-	3.04	14.78	2.15	21.97	69.81
Other adjustments	-	-	-	-	-	-	-	-	-	-	-
As at 31st March, 2026	8.69	304.80	4.43	163.16	4,500.78	44.55	86.84	84.00	91.81	507.44	5,796.50
Accumulated Depreciation											
As at 01st April, 2024	-	133.06	4.21	35.13	2,581.32	41.09	72.23	62.10	68.96	293.07	3,291.17
Charge for the year	-	7.58	-	13.24	239.81	0.87	3.71	10.08	7.15	43.33	325.77
Disposals/written off during the year	-	-	-	-	-	-	-	0.61	-	38.72	39.33
As at 31st March, 2025	-	140.64	4.21	48.37	2,821.13	41.96	75.94	71.57	76.11	297.68	3,577.61
Charge for the year	-	13.39	-	17.79	302.07	0.37	4.03	9.22	6.10	63.44	416.41
Disposals/written off during the year	-	-	-	-	26.67	-	3.00	13.74	2.00	20.87	66.28
As at 31st March, 2026	-	154.03	4.21	66.16	3,096.53	42.33	76.97	67.05	80.21	340.25	3,927.74
Net Carrying Value											
As at 31st March, 2025	8.69	164.16	0.22	70.52	1,499.74	2.59	12.12	18.54	13.09	167.66	1,957.33
As at 31st March, 2026	8.69	150.77	0.22	97.00	1,404.25	2.22	9.87	16.95	11.60	167.19	1,868.76

@ Certain property, plant and equipment are pledged against borrowings, the details relating which have been described in note no. 17 and 19.

Refer note no 59(e) for title deeds of the immovable properties

2A. Capital work in progress (CWIP)

Particular	(₹ in Lakhs)
As at 01st April, 2024	1.94
Additions during the year	749.89
Less: Amount Capitalized in Property, Plant & Equipment	(751.83)
As at 31st March, 2025	-
Additions during the year	264.34
Less: Amount Capitalized in Property, Plant & Equipment	95.10
As at 31st March, 2026	169.24

Ageing of Capital Work in Progress is as below :

(₹ in Lakhs)

Particular	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
As at 31st March, 2025					
Projects in progress	-	-	-	-	-
Projects temporarily suspended	-	-	-	-	-
Total	-	-	-	-	-
As at 31st March, 2026					
Projects in progress	169.24	-	-	-	169.24
Projects temporarily suspended	-	-	-	-	-
Total	169.24	-	-	-	169.24

There are no capital work in progress where completion is overdue against original planned timelines or where estimated cost exceeded its original planned cost as on 31st March 2025 and 31st March 2026.

3. OTHER INTANGIBLE ASSETS

(₹ in Lakhs)

Particulars	EDP Software	Design & Development	Total
Gross Carrying Value (Cost)			
As at 01st April, 2024	198.87	64.23	263.10
Additions during the year	21.15	-	21.15
Disposals during the year	-	-	-
Other adjustments	-	-	-
As at 31st March, 2025	220.02	64.23	284.25
Additions during the year	4.76	-	4.76
Disposals during the year	-	-	-
Other adjustments	-	-	-
As at 31st March, 2026	224.78	64.23	289.01
Accumulated Amortisation			
As at 01st April, 2024	194.24	59.22	253.46
Charge for the year	5.39	2.46	7.85
On disposals	-	-	-
As at 31st March, 2025	199.63	61.68	261.31
Charge for the year	9.44	2.19	11.63
On disposals	-	-	-
As at 31st March, 2026	209.07	63.87	272.94
Net Carrying Value			
As at 31st March, 2025	20.39	2.55	22.94
As at 31st March, 2026	15.71	0.36	16.07

3.1 Amount spent for EDP software would be utilised for 3 years from the date of its occurrence and amount spent on Design and Development would be utilized for 5 years from the date of its occurrence.

3.2 The Amortisation of the above mentioned intangible assets would be on the basis of stated useful life as assessed by management.

3A. Intangible assets under development

Particular	(₹ in Lakhs)
Balance as at 01st April, 2024	4.55
Additions during the year	24.98
Less: Amount Capitalized in Property, Plant & Equipment	4.55
Balance as at 31st March, 2025	24.98
Additions during the year	7.60
Less: Amount Capitalized in Property, Plant & Equipment	-
Balance as at 31st March, 2026	32.58

Ageing of Intangible assets under development :

(₹ in Lakhs)

Particular	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
As at 31st March, 2025					
Projects in progress	24.98	-	-	-	24.98
Projects temporarily suspended	-	-	-	-	-
Total	24.98	-	-	-	24.98
As at 31st March, 2026					
Projects in progress	7.60	24.98	-	-	32.58
Projects temporarily suspended	-	-	-	-	-
Total	7.60	24.98	-	-	32.58

There are no Intangible Assets under development where completion is overdue against original planned timelines or where estimated cost exceeded its original planned cost as on 31st March 2026 and 31st March 2025.

4. NON-CURRENT INVESTMENTS - NON TRADE INVESTMENTS

(₹ in Lakhs)

S.No.	PARTICULARS	Face Value (Rs.)	Units	As at 31st March, 2026	Units	As at 31st March, 2025
(i)	UNQUOTED-LONG TERM INVESTMENTS					
	Investment in Joint Venture (at cost)					
	Equity Shares of Mycom-FIL India Private Limited@	10	2,45,00,000.00	2,450.00	45,00,000.00	450.00
(ii)	QUOTED-LONG TERM INVESTMENTS					
(a)	Investment in Equity Shares (at Fair Value Through Profit & Loss)					
	Equity Shares of I T C Ltd	1.00	1,100.00	3.16	1,100.00	4.51
	Equity Shares of Canara Bank	2.00	55,500.00	68.57	55,500.00	49.41
	Equity Shares of ONGC	5.00	19,350.00	55.07	19,350.00	47.68
	Equity Shares of Tata Consultancy Services Ltd	1.00	1,408.00	33.22	1,408.00	50.75
	Equity Shares of Tata Steel Ltd.	1.00	6,000.00	11.51	6,000.00	9.26
	Equity Shares of HDFC Bank Ltd.	1.00	1,136.00	8.31	568.00	10.39
	Equity Shares of Gas Authority of India Ltd.	10.00	3,198.00	4.40	3,198.00	5.84
	Equity Shares of Hero Motocorp Ltd.	2.00	150.00	7.59	150.00	5.58
	Equity Shares of Larsen & Toubro Ltd.	2.00	120.00	4.21	120.00	4.19
	Equity Shares of Hindustan Zinc Ltd.	2.00	2,000.00	10.04	2,000.00	9.24
	Equity Shares of Dr. Reddy's Laboratories	1.00	1,000.00	12.55	1,000.00	11.44
	Equity Shares of Hindalco Industries Ltd	1.00	700.00	6.19	700.00	4.78
	Equity Shares Incred Holdings Ltd	10.00	17,000.00	25.16	17,000.00	25.16
	Equity Shares of Indusind Bank	10.00	150.00	1.13	150.00	0.97
	Equity Shares of Indian Oil Corporation	10.00	1,500.00	2.03	1,500.00	1.92
	Equity Shares of ITC Hotels Ltd	1.00	110.00	0.15	110.00	0.22
	Equity Shares of NSDL Ltd	2.00	5,000.00	39.56	-	-
	Equity Shares of Maruti Suzuki India Ltd	5.00	50.00	6.15	50.00	5.76
(b)	Investment in Equity Schemes of Mutual Fund (at Fair Value Through Profit & Loss)					
	Canara Robeco Equity Diversified- Regular Growth		364.53	1.10	364.53	1.13
	Canara Robeco Emerging Equities - Regular Growth		542.87	1.19	542.87	1.27
	Canara Robeco Consumer Trends Fund - Regular Growth (Formerly Known As Canara Robeco F.O.R.C.E Fund - Regular Growth)		1,157.60	1.07	1,157.60	1.16
	Canara Robeco Blue Chip Equity Fund Regular Growth (Formerly Known As Canara Robeco Large Cap + Fund - Regular Growth)		2,026.68	1.13	2,026.68	1.19
	Canara Robeco Equity Hybrid Fund Regular Growth (Formerly Known As Canara Robeco Balance- Regular Growth)		305.66	1.02	305.66	1.03
	Kotak Bluechip Fund		3,205.98	16.50	3,205.98	17.00
	Motilal Oswal Growth Opportunities Fund-Series II		9,77,031.32	127.59	9,77,031.32	136.21
	Mirae Asset Large Cap Fund		37,282.35	37.16	37,282.35	39.01
	360 One Equity Opportunities Fund		8,69,257.32	123.46	8,69,257.32	130.83
	Motilal Oswal Growth Anchors Fund		6,96,681.35	113.05	6,96,681.35	120.98
	Canara Robeco Multi Cap Fund Regular Growth Plan		2,99,985.00	38.55	2,99,985.00	39.12
	ICICI Prudential Multi Asset Fund Growth		29,880.99	226.09	27,128.70	195.26
	Nuvama Crossover Opportunities Fund Series III		11,35,853.56	108.40	11,39,189.98	124.30
	ICICI Prudential Balanced Advantage Fund-Growth		45,629.28	32.76	45,629.28	31.65

FRICK INDIA LIMITED

	Ask Growth India Fund	-	-	9,886.35	111.61
	HDFC Flexi Cap Fund - Regular Plan-Growth	5,852.22	106.37	2,769.21	51.13
	SBI Contra Fund	8,476.07	29.41	2,827.47	10.14
	Rukam Capital Fund II	156.34	156.34	44.01	44.01
	HDFC Focused 30 Fund	52,774.78	110.06	4,740.56	10.14
	Parag Parikh Flexicap Fund	99,010.28	77.49	12,758.52	10.06
	Canara Robeco Balanced Advantage Fund - Regular Growth	2,99,985.00	28.26	2,99,985.00	29.16
	IDFC Arbitrage Fund - Growth - (Direct Plan)	2,58,664.41	95.18	2,58,664.41	89.27
	Nippon India Large Cap Fund	87,674.72	71.46	-	-
	ICICI Prudential Large Cap Fund	73,540.16	73.44	-	-
	Canara Robeco Banking and Financial Services Fund Regular	4,99,975.00	48.90	-	-
	Canara Robeco Manufacturing Fund	2,99,985.00	34.02	2,99,985.00	32.64
(c)	Investment In Debts Funds				
	(At Fair Value Through Profit & Loss)				
	HDFC Liquid Fund - Regular Plan - Growth	2.00	0.11	398.18	20.07
	ICICI PRUDENTIAL LIQUID FUND	24.24	0.10	5,275.46	20.06
	Nippon India ETF Liquid Bees	0.60	0.01	811.38	8.11
	Aditya Birla Sun Life Liquid Fund Growth Regular Plan	-	-	27.74	0.11
	Tata Overnight Fund Reg Growth	-	-	8,123.76	108.73
	SBI Overnight Fund Regular Growth	-	-	2,747.97	112.67
	Canara Robeco Banking and PSU Debt Fund	24,59,692.62	304.83	24,59,692.62	291.20
	IDFC Crisil Gilt 2027 Index Fund	28,51,066.75	382.33	28,51,066.75	358.52
	ICICI Prudential Constant Maturity Gilt Fund Growth	5,11,386.59	127.85	5,11,386.59	123.56
	Axis Nifty AAA Bond Plus SdI Apr 2026 50:50 Etf Fof Collection A/C	4,89,360.77	61.82	4,89,360.77	58.32
	SBI CPSE Bond Plus SDL Sep 2026 50:50 Index Fund	24,18,828.94	309.20	24,18,828.94	289.80
	Nippon India AAA PSU Bd SdI Sep 26 S	4,92,673.58	62.46	4,92,673.58	58.58
	Infrastructure Yield Plus II A	2,684.00	296.32	1,909.00	211.71
	Nippon India Nivesh Lakshya Fund	13,55,974.73	235.95	13,55,974.73	240.15
	SBI Liquid Fund	2.34	0.10	499.64	20.06
	Parag Parikh Liquid Fund	5.88	0.09	1,406.50	20.06
	HDFC Nifty G-Sec Sep 2032 Index Regular Growth	11,19,704.84	141.41	22,82,603.71	277.95
	UTI Ultra Short Duration Fund - Regular Plan	502.13	22.16	502.13	20.91
	Sbi Magnum Gilt Fund	1,81,364.91	120.00	1,81,364.91	118.48
(d)	Investment in Bonds/Debenture				
	(at Fair Value Through Profit & Loss)				
	India Infrastructure Finance Company Ltd. Tax Free Bonds	5,500.00	65.51	5,500.00	67.73
	National Highwaya Authority Of India	857.00	9.25	857.00	9.22
	Ntpc Tax Free Bonds	1,900.00	22.21	1,900.00	23.01
	National Housing Bank Tax Free Bonds	361.00	22.02	361.00	23.10
	7.20% Power Finance Corporation Ltd. 2035	10.00	98.10	10.00	99.91
	Edel Finance Co. Ltd.	97.00	99.42	-	-
	The Andhra Pradesh Mineral Development Corporation Limited 2032 (Secured)	50.00	51.09	-	-
	7.26 G-Sec 2033	2,00,000.00	205.00	2,00,000.00	206.10
	TOTAL		7,046.34		4,713.52
Aggregate amount of market value of quoted investments			4,596.34	4263.52	
Aggregate amount of book value of unquoted investments			2,450.00	450.00	
Aggregate provision for impairment in value of Investments					
@ Refer note no. 54					

5. NON CURRENT FINANCIAL ASSETS-LOANS

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
(Unsecured and Considered Good)		
Loans to Employees	37.17	25.66
TOTAL	37.17	25.66

6. NON CURRENT FINANCIAL ASSETS-OTHERS

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Fixed Deposit with Banks including accrued interest Rs. 166.39 Lakhs (P.Y. Rs. 60.17 Lakhs) (with remaining maturity of more than 12 months)#	3,670.96	5,680.74
(Unsecured and Considered Good)		
Earnest Money deposit	29.79	49.70
Security Deposit	93.48	89.44
TOTAL	3,794.23	5,819.88

Includes deposits pledged with bank to the extent of Rs. 2173.72 lakhs (Previous Year Rs 4659.63 lakhs) against overdraft & margin money for performance guarantees issued.

7. DEFERRED TAX ASSETS (NET)

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Deferred Tax Assets		
Provision for gratuity	269.55	195.20
Disallowance u/s 43B	66.03	56.19
Provision for Warranty Expenses	30.19	28.46
Property, Plant and Equipments	1.07	-
Provision for Doubtful Debts	108.04	113.24
Sub Total	474.88	393.09
Deferred Tax Liabilities		
Property, Plant and Equipments	-	(20.30)
Fair Value of Investments	(76.78)	(86.94)
Sub Total	(76.78)	(107.24)
TOTAL	398.10	285.85

8. OTHER NON CURRENT ASSETS

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Capital Advance	298.38	299.58
Advance to staff	-	1.01
Prepaid Expenses	11.28	22.27
TOTAL	309.66	322.86

9. INVENTORIES

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
(Valued at lower at cost and net realisable value)		
-Raw materials & Components	8,013.16	4,183.38
-W.I.P. Factory	3,164.43	1,270.25
-Finished Goods	603.59	313.48
-Stores & Spare Parts	834.56	663.70
TOTAL	12,615.74	6,430.80

The above assets are pledged against borrowings, the details relating which have been described in note no. 19.

10. TRADE RECEIVABLES

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
- Considered Good - Unsecured	8,524.86	10,876.89
- Credit impaired	233.78	254.44
	8,758.64	11,131.33
Less: Allowance for expected credit losses	233.78	254.44
TOTAL	8,524.86	10,876.89

The above assets are pledged against borrowings, the details relating which have been described in note no. 19.

10.1 Ageing of Trade Receivables is as under:**As at 31st March, 2026**

(₹ in Lakhs)

Particular	Not Due	Outstanding for following periods from due date of payment					Total
		Less than 6 Months	6 Months-1 Years	1-2 Years	2-3 Years	More than 3 Years	
(i) Undisputed Trade Receivables							
-Considered good	4,231.10	2,793.99	349.94	355.55	-	-	7,730.58
-Which have significant increase in credit risk	-	-	-	-	248.32	278.50	526.82
-Credit Impaired	-	-	18.42	39.51	54.52	121.33	233.78
(ii) Disputed Trade Receivables							
-Considered good	-	-	-	-	-	-	-
-Which have significant increase in credit risk	-	-	-	-	60.61	206.85	267.46
-Credit Impaired	-	-	-	-	-	-	-
	4,231.10	2,793.99	368.36	395.06	363.45	606.68	8,758.64
Less: Allowance for credit losses	-	-	18.42	39.51	54.52	121.33	233.78
Total Trade Receivables	4,231.10	2,793.99	349.94	355.55	308.93	485.35	8,524.86

As at 31st March, 2025

(₹ in Lakhs)

Particular	Not Due	Outstanding for following periods from due date of payment					Total
		Less than 6 Months	6 Months-1 Years	1-2 Years	2-3 Years	More than 3 Years	
(i) Undisputed Trade Receivables							
-Considered good	4,321.10	4,508.52	922.19	388.68	-	-	10,140.49
-Which have significant increase in credit risk	-	-	-	-	209.77	245.33	455.10
-Credit Impaired	-	-	48.54	46.69	40.79	118.42	254.44
(ii) Disputed Trade Receivables							
-Considered good	-	-	-	31.53	-	-	31.53
-Which have significant increase in credit risk	-	-	-	-	21.37	228.40	249.77
-Credit Impaired	-	-	-	-	-	-	-
	4,321.10	4,508.52	970.73	466.90	271.93	592.15	11,131.33
Less: Allowance for credit losses	-	-	48.54	46.69	40.79	118.42	254.44
Total Trade Receivables	4,321.10	4,508.52	922.19	420.21	231.14	473.73	10,876.89

11. CASH AND CASH EQUIVALENTS

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
(a) CASH AND CASH EQUIVALENTS		
(i) Balance with Banks		
-Current Account	129.86	2,229.90
(ii) Fixed Deposit with Banks including accrued interest Rs. 0.04 Lakhs (P.Y. Rs. 0.05 Lakhs) (with original maturity of 3 months or less)	4.16	3.99
(iii) Cash on Hand	3.86	3.78
TOTAL	137.88	2,237.67

11A. OTHER BANK BALANCES

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
(i) Earmarked-Unclaimed Dividend Accounts	9.70	9.46
(ii) Fixed Deposit with Banks including accrued interest Rs. 392.00 Lakhs (P.Y. Rs. 210.80 Lakhs) (with original maturity of more than 3 months but remaining maturity of 12 months or less#)	9,128.21	6,512.72
TOTAL	9,137.91	6,522.18

Includes deposits pledged with Bank to the extent of Rs. 4929.10 lakhs (Previous Year Rs. 5843.92 lakhs) against overdraft & margin money for guarantees issued.

12. CURRENT FINANCIAL ASSETS-LOANS

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
(Unsecured and Considered Good)		
Loans to Employees	68.59	53.05
TOTAL	68.59	53.05

13. CURRENT FINANCIAL ASSETS-OTHERS

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Security Deposit	21.38	31.87
Earnest Money deposit	71.94	20.19
Other Recoverable (Refer Note No. 53)	181.10	181.10
	274.42	233.16
Less: Provision against other recoverable (Refer Note No. 53)	181.10	181.10
TOTAL	93.32	52.06

14. OTHER CURRENT ASSETS

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Advances to Staff and Erectors	41.35	51.91
Advances to Suppliers	1,362.32	1,319.95
Balances with Govt. Authorities	853.99	531.64
Prepaid Expenses	114.07	126.61
Others	0.64	-
	2,372.37	2,030.11
Less: Provision against advance to Staff and Erectors	14.41	14.41
TOTAL	2,357.96	2,015.70

15. EQUITY SHARE CAPITAL

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Authorised		
Equity Shares		
2,00,00,000 (P.Y. 2,00,00,000*) Equity Shares of Rs. 10/- each	2,000.00	2,000.00
Issued, Subscribed & fully paid up		
59,99,750 (P.Y. 59,99,750) Equity Shares of Rs. 10/- each	599.98	599.98
TOTAL	599.98	599.98

*The shareholders on 17th September 2024 through postal ballot has approved the increase in authorised share capital of the company from ₹ 300.00 lakhs divided into 30,00,000 nos. equity shares of ₹ 10 each to ₹ 2,000.00 lakhs divided into 2,00,00,000 nos. equity shares of ₹ 10 each in the previous year

15.1 The reconciliation of the number of shares outstanding is set out below:

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
	No. of Shares	No. of Shares
Equity Shares at the beginning of the year	59,99,750	5,99,975
Add: Shares issued during the year		53,99,775
Less: Shares cancelled during the year	-	-
Equity Shares at the end of the year	59,99,750	59,99,750

15.2 Terms/rights attached to Equity Shares

The Company has only one class of equity shares having face value of Rs 10/- per share. Each equity shareholder is entitled to one vote per share.

In the event of winding up of the Company, the equity shareholders shall be entitled to be receive remaining assets of the Company after payment of all liabilities in the ratio of the amount of capital paid upon such equity shares.

15.3 For the period of five years immediately preceding the balance sheet date:

- The company has not allotted any shares pursuant to contracts without payment being received in cash.
- The Company has allotted 53,99,775 fully paid-up shares of face value Rs. 10 each in the ratio of nine equity shares for every one equity shares held, pursuant to bonus issue approved by the shareholders through postal ballot on 17.09.2024.
- The company has not bought back any shares.

15.4 The details of shareholders holding more than 5% Shares in the company as given below:

Name of Share Holders	As at 31st March, 2026		As at 31st March, 2025	
	No. of Shares	%	No. of Shares	%
Mr.Jasmohan Singh (Joint Holder)*	12,80,010	21.33	12,80,010	21.33
Mr. Jasmohan Singh (Joint Holder) **	8,97,090	14.95	8,97,090	14.95
Dr. Jang Bahadur Singh *	12,00,010	20.00	12,00,010	20.00
Mr. Mahendra Girdharilal	3,23,629	5.39	3,23,640	5.39

*In terms of the Settlement Agreement dated 22.12.2011 upheld by the orders dated 15.10.2012 and 06.10.2014 of Hon'ble Superior Court, Massachusetts, USA and order 13.05.2016 of Appellate Court, USA and the share transfer form executed by Dr. Jang Bahadur Singh in terms of order dated 05.03.2015 and 08.06.2016 of Hon'ble Superior Court, Massachusetts, USA, 12,00,010 shares of the Company (i.e. 20% of the Paid up Share Capital) have been transferred in favour of Mr. Jasmohan Singh, jointly holding for himself along with Mr. Gurmohan Singh, Ms. Jasleen Kaur and Ms. Gurleen Kaur and Mr. Jasmohan Singh individually holds 80000 Equity Shares as on 31st March 2026 and as on 31st March 2025.

**Due to the demise of Mrs. Pamela Manmohan Singh w/o. late Shri Manmohan Singh, the Joint holding of Equity Shares of 8,97,090 is now in the favour of existing survivor Mr. Jasmohan Singh, jointly holding for himself along with Mr. Gurmohan Singh, Ms. Jasleen Kaur and Ms. Gurleen Kaur.

15.5 The details of Shareholding of Promoters is as below:**Shares held by promoters at 31st March 2026**

S.No.	Promoter Name	No. of Shares	% of total Shares	% Change during the year 2025-26
1	Jasmohan Singh (Joint Shareholding)	20,97,100	34.95%	-
2	Jasmohan Singh	80,000	1.33%	-
3	Jasleenkaur G Dhody	98,350	1.64%	-
4	Gurleen Kaur	33,000	0.55%	-
5	Gurmohan Singh	28,010	0.47%	-
6	Jagmit Singh	48,505	0.81%	-0.02%
7	Sonu Singh	38,005	0.63%	-
8	Jang Bahadur Singh	12,00,010	20.00%	-
9	Indraveer Singh	5,000	0.08%	-
10	M S Kold Hold Industries (P) Ltd	1,18,650	1.98%	-
		37,46,630	62.45%	-0.02%

Shares held by promoters at 31st March 2025

S.No.	Promoter Name	No. of Shares	% of total Shares	% Change during the year 2024-25
1	Jasmohan Singh (Joint Shareholding)	20,97,100	34.95%	-
2	Jasmohan Singh	80,000	1.33%	-
3	Jasleenkaur G Dhody	98,350	1.64%	-
4	Gurleen Kaur	33,000	0.55%	-
5	Gurmohan Singh	28,010	0.47%	-
6	Jagmit Singh	49,505	0.83%	0.21%
7	Sonu Singh	38,005	0.63%	0.15%
8	Lali Sarbjit Singh	-	0.00%	-0.43%
9	Jang Bahadur Singh	12,00,010	20.00%	-
10	Indraveer Singh	5,000	0.08%	-
11	M S Kold Hold Industries (P) Ltd	1,18,650	1.98%	-
		37,47,630	62.46%	-0.07%

15.6 Dividend

i) The Board of Directors of the Company has recommended a dividend of Rs. 0.40 per equity share of Rs. 24 Lakhs for the financial year ended 31st March 2026, subject to approval of members in the ensuing Annual General Meeting.

ii) During the previous financial year 2024-25, the Board of directors of the Company have declared final dividend of Rs. 0.40 per equity shares

16. Other Equity

(₹ in Lakhs)

Particulars	Reserve & Surplus			Total
	Retained Earnings	General Reserve	Items that will not be reclassified to profit or loss (Remeasurement of Defined Benefit Obligation/Plan (net of tax))	
Balance as at 1st April, 2024	-	27,424.84	(113.07)	27,311.77
Profit for the year	3,483.68	-	-	3,483.68
Dividend	(24.00)	-	-	(24.00)
Transfer to Equity share capital on bonus issue	-	(539.98)	-	(539.98)
Transfer from Retained Earnings	(3,459.68)	3,459.68	-	-
Other Comprehensive income for the year	-	-	(11.76)	(11.76)
As at 31st March, 2025	-	30,344.53	(124.83)	30,219.71
Profit for the year	2,022.40	-	-	2,022.40
Dividend	(24.00)	-	-	(24.00)
Transfer from Retained Earnings	(1,998.40)	1,998.40	-	-
Other Comprehensive income for the year	-	-	15.29	15.29
As at 31st March, 2026	-	32,342.94	(109.54)	32,233.40

Nature of Reserves:-

A. Retained Earning - The balance consist of surplus retained from earned profits after payment of dividend and taxes thereon.

B. General Reserve- Amount transferred/ apportioned from retained earning is in accordance with Companies Act, 2013 wherein apportion of profit is apportioned to General Reserve, before Company can declare dividend.

C. Re-measurement of the net defined benefit plans- Actuarial gains & losses for defined benefit plans are recognised

17. NON-CURRENT BORROWINGS

(₹ in Lakhs)

Particulars	Non Current		Current*	
	As at 31st March, 2026	As at 31st March, 2025	As at 31st March, 2026	As at 31st March, 2025
(i) Secured Borrowings				
(a) Term Loan from Kotak Mahindra Prime Ltd	11.16	16.33	5.16	4.70
(b) Term Loan from Canara Bank	69.96	88.74	18.62	16.95
TOTAL	81.12	105.07	23.78	21.65

* Amount payable during next 12 months, included under the head "Current Financial Liabilities-Borrowings" Note no.19

17.1 Term Loan consist to the extent of

a) Term Loan from Kotak Mahindra Prime Ltd. includes

(i) Rs. 11.00 Lakhs Payable in Monthly installment for 5 Years commencing from 5th April 2023 which is secured against KIA Seltos HTKPLUS 1.5 DSL AT valued at Rs.14.07 Lakhs. Borrowings outstanding as on 31.03.2026 is Rs. 4.97 Lakhs, which includes current maturity of Rs. 2.37 Lakhs (Previous Year Rs. 7.14 Lakhs including current maturity of Rs 2.17 Lakhs).

(ii) Rs. 14.92 Lakhs Payable in Monthly installment for 5 Years commencing from 1st November 2024 which is secured against KIA Seltos HTK MT Petrol Car valued at Rs.18.34 Lakhs. Borrowings outstanding as on 31.03.2026 is Rs.11.35 Lakhs, which includes current maturity of Rs. 2.79 Lakhs (Previous Year Rs.13.89 Lakhs including current maturity of Rs 2.53 Lakhs).

b) Term Loan from Canara Bank includes

(i) Rs. 60 Lakhs Payable in Monthly installment for 7 Years commencing from 29th Dec. 2023 which is secured against BMW 630I GT LCI M SPORT valued at Rs. 75.41 Lakhs. Borrowings outstanding as on 31.03.2026 is Rs. 43.72 Lakhs, which includes current maturity of Rs. 8.14 Lakhs (Previous Year Rs. 51.19 Lakhs including current maturity of Rs. 7.39 Lakhs).

(ii) Rs. 28 Lakhs Payable in Monthly installment for 5 Years commencing from 4th February 2025 which is secured against TOYOTA HYCROSS ZX(O) valued at Rs. 35.22 Lakhs. Borrowings outstanding as on 31.03.2026 is Rs. 22.43 Lakhs, which includes current maturity of Rs. 5.24 Lakhs (Previous Year Rs. 27.25 Lakhs including current maturity of Rs. 4.78 Lakhs).

(iii) Rs. 28 Lakhs Payable in Monthly installment for 5 Years commencing from 4th February 2025 which is secured against TOYOTA HYCROSS ZX(O) valued at Rs. 35.11 Lakhs. Borrowings outstanding as on 31.03.2026 is Rs. 22.43 Lakhs, which includes current maturity of Rs. 5.24 Lakhs (Previous Year Rs. 27.25 Lakhs including current maturity of Rs. 4.78 Lakhs).

18. NON-CURRENT PROVISIONS

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Provisions for Employees Benefit @		
Provision for Gratuity	872.34	631.57
Provision for Earned Leave	109.74	84.61
TOTAL	982.08	716.18

@ Refer Note No. 39

19. CURRENT BORROWINGS

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Secured		
(i) Working Capital Loans		
(a) From Banks		
Overdraft from Canara Bank	2,082.65	-
Overdraft from HDFC Bank	291.27	229.23
Loan against Buyer's Credit	-	333.00
(ii) Current Maturities of Long Term Borrowings (refer note no. 17):		
(a) Term Loan from Canara Bank and Kotak Mahindra Prime Ltd	23.78	21.65
TOTAL	2,397.70	583.88

19.1 Working Capital Loans referred above to the extent of:

a) Rs. 2373.92 Lakhs (Previous Year Rs. 229.23 Lakhs) pertain to Overdraft Limits utilised from bank secured against pledge of our own FDR amounting to Rs. 3907.73 Lakhs (Previous Year Rs. 4286.56 Lakhs);

b) Rs. Nil (Previous Year Rs. 333.00 Lakhs) pertain to Buyer's Credit from bank which is primary secured against stocks & books debts and collateral against land & building (Industrial Property i.e. land and building in the name of the company situated at 21.5 KM, Main Mathura Road, Faridabad, measuring 19 acres 6 kanals and 2 marlas (79975.33 sq. mts) and plant & machinery.

c) The company has been sanctioned working capital limit in excess of Rs. 5 crore, in aggregate, at points of time during the year, from bank on the basis of security of current assets. The quarterly returns/ statements filed by the company with the bank, are generally in agreement with the unaudited books of accounts of the company of the respective quarters and differences, if any are not material.

20. CURRENT TRADE PAYABLES

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Total outstanding dues of micro and small enterprises@	79.53	66.27
Total outstanding dues of creditors other than micro and small enterprises@	3,762.89	2,011.20
TOTAL	3,842.42	2,077.47

@ Refer note no. 35

20.1 Ageing of Trade Payables is as under:

(₹ in Lakhs)

Particular	Not Due	Outstanding for following periods from due date of payment				
		Less than 1 year	1-2 Years	2-3 Years	More than 3 Years	Total
As at 31st March 2026						
(i) Undisputed dues-Micro and Small Enterprises	66.39	13.14	-	-	-	79.53
(ii) Undisputed dues-Others	2,136.08	1,580.57	11.81	18.36	16.07	3,762.89
(iii) Disputed dues- Micro and Small Enterprises	-	-	-	-	-	-
(iv) Disputed dues-Others	-	-	-	-	-	-
Total	2,202.47	1,593.71	11.81	18.36	16.07	3,842.42

As at 31st March 2025						
(i) Undisputed dues-Micro and Small Enterprises	9.17	57.10	-	-	-	66.27
(ii) Undisputed dues-Others	1,144.53	767.65	22.53	7.50	68.99	2,011.20
(iii) Disputed dues- Micro and Small Enterprises	-	-	-	-	-	-
(iv) Disputed dues-Others	-	-	-	-	-	-
Total	1,153.70	824.75	22.53	7.50	68.99	2,077.47

21. OTHER CURRENT FINANCIAL LIABILITIES

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
(i) Interest Accrued	0.30	0.52
(ii) Unclaimed/Unpaid Dividends@	9.70	9.46
(iii) Other Liabilities		
(a) Payables to employees	581.69	487.93
(b) Payable to JV Mycom-FIL	-	450.00
(c) Payable to supplier against services	797.61	457.92
(d) Other Payables	122.19	117.52
TOTAL	1,511.49	1,523.35

@ Will be transferred to investor education and protection fund as and when due (read with note no. 48).

22. OTHER CURRENT LIABILITIES

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
(i) Advances from Customers	4,432.59	4,174.69
(ii) Statutory Dues	179.08	676.90
(iii) Other Liabilities	50.89	21.65
TOTAL	4,662.56	4,873.24

23. CURRENT PROVISIONS

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
(i) Provisions for Employees Benefit@		
Provision for Gratuity	198.65	144.03
Provision for Earned Leave	73.47	62.88
(ii) Other Provisions		
Provision for Warranty Expenses @@	119.96	113.07
TOTAL	392.08	319.98

@ Refer Note No. 39

@ Refer Note No.52

24. CURRENT TAX LIABILITIES / (ASSET) (NET)

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Income Tax Liabilities / (Asset) (Net)	(94.42)	342.51
TOTAL	(94.42)	342.51

25. REVENUE FROM OPERATIONS

(₹ in Lakhs)

Particulars	For the year ended 31st march, 2026	For the year ended 31st march, 2025
Sales of Products	45,025.53	39,587.78
Sales of Services	2,345.45	3,398.25
Other Operating Income	281.81	708.41
TOTAL	47,652.79	43,694.44

i) Disaggregated revenue information

(₹ in Lakhs)

India	43,523.79	40,585.95
Outside India	4,129.00	3,108.49
Total revenue from contracts with customers	47,652.79	43,694.44

ii) Reconciliation of Gross Revenue with the Revenue from Contracts with Customers

(₹ in Lakhs)

Gross Revenue	47,652.79	43,694.44
Less: Discounts, rebates, price concessions & incentives	-	-
Net Revenue recognised from Contracts with Customers	47,652.79	43,694.44

iii) Assets & Liabilities related to Contracts with Customers

(₹ in Lakhs)

Particulars	For the year ended 31st march, 2026	For the year ended 31st march, 2025
Contract Assets-Trade Receivable	8,524.86	10,876.89
Contract Liabilities-Advance from customers	4,432.59	4,174.69

iv) The Company provides agreed upon performance warranty for selected range of products. The amount of liability towards such warranty is as stated in Note no. 52.

26. OTHER INCOME

(₹ in Lakhs)

Particulars	For the year ended 31st March, 2026	For the year ended 31st March, 2025
Interest on fixed deposit	853.97	698.20
Interest on Income Tax Refund	0.83	0.55
Interest Income on Investment	41.74	28.51
Dividend Received	14.33	15.52
Profit on Sale of property, plant & equipments	4.69	2.00
Profit on sale of Investment	18.76	62.90
(Net of loss of Rs.2,42 lakhs (PY Rs. 0.87 lakhs)		
Miscellaneous Income	8.35	1.51
Unrealised Gain due to change in Fair Value of Investment (Net)	9.92	203.74
Gain on Foreign Exchange Fluctuation (Net)	5.93	46.60
Interest Income on Govt Bonds	8.62	8.62
TOTAL	967.14	1,068.15

27. COST OF MATERIAL CONSUMED

(₹ in Lakhs)

Particulars	For the year ended 31st March, 2026	For the year ended 31st March, 2025
Raw Material and Components Consumed	34,965.11	28,248.90
Stores and Spares Parts Consumed	611.79	516.61
TOTAL	35,576.90	28,765.51

28. CHANGES IN INVENTORIES OF FINISHED GOODS, WORK IN PROGRESS

(₹ in Lakhs)

Particulars	For the year ended 31st March, 2026	For the year ended 31st March, 2025
Inventories at the beginning of the year		
Work in progress	1,270.24	1,911.45
Finished Goods	313.48	250.22
	1,583.72	2,161.67
Inventories at the end of the year		
Work in progress	3,164.43	1,270.24
Finished Goods	603.59	313.48
	3,768.02	1,583.72
Increase / (Decrease) in Stocks	2,184.30	(577.95)

29.EMPLOYEE BENEFITS EXPENSES

(₹ in Lakhs)

Particulars	For the year ended 31st March, 2026	For the year ended 31st March, 2025
Salaries, Wages, Bonus, Gratuity & Allowances	6,282.58	5,802.15
Contribution to Provident and other funds	337.00	336.24
Staff Welfare Expenses	233.40	188.94
TOTAL	6,852.98	6,327.33

29A.EXCEPTIONAL ITEMS

(₹ in Lakhs)

Particulars	For the year ended 31st March, 2026	For the year ended 31st March, 2025
Impact of New Labour Codes @	322.36	-
TOTAL	322.36	-

@ With effect from November 21, 2025, The Government of India has consolidated multiple existing labour legislations into a unified framework comprising four Labour Codes collectively referred to as the New Labour Codes'. However, the corresponding Rules under these New Labour Codes are yet to be notified. The Company has estimated and recorded past service cost on account of gratuity and compensated absences of Rs. 322.36 lakhs. The Company continues to monitor the finalization of Central/State Rules and clarifications from the Government of India on several aspects of the New Labour Codes and would provide appropriate accounting effect based on such developments and consequent Management decisions in this regard.

30. FINANCE COST

(₹ in Lakhs)

Particulars	For the year ended 31st March, 2026	For the year ended 31st March, 2025
Interest on Term Loans	9.25	7.32
Interest to Bank on Overdraft	21.90	58.72
Interest on Statutory dues	179.85	45.00
Bank Charges	71.97	90.34
Bank Commission on Bank Guarantees	91.20	62.83
TOTAL	374.17	264.21

31. OTHER EXPENSES

(₹ in Lakhs)

Particulars	For the year ended 31st March, 2026	For the year ended 31st March, 2025
Power & Fuel	288.61	262.02
Rates & Taxes	299.93	33.70
Rent	93.69	55.39
Insurance	79.29	75.79
Repair to Plant & Machinery	114.90	62.11
Repair to Buildings	48.45	56.10
Office Maintenance	23.34	10.29
Vehicle Running & Maintenance	51.00	39.64
Electricity & Water Charges	6.85	5.83
Travelling & Other Incidental Expenses	902.39	901.46
Property, plant & Equipments Discarded	2.09	-
Sundry Administrative Expenses	53.41	76.28
Jobs Outside - Other Expenses	52.18	77.73
Bad Debts / Irrecoverable Advances written off	63.50	21.14
Provision/Allowance for expected credit losses	-	43.14
Legal, Professional & Consultancy Charges@	485.43	376.31
Advertisement, Publicity & Sales Promotion	82.62	98.09
Freight & Forwarding (including ocean freight)	976.23	762.16
FOC and Warranty Expenses	561.90	594.54
Commission and Agency Fee	165.07	110.10
Directors' Sitting Fee	26.95	42.35

Loose Tools Consumed	13.10	48.40
Printing & Stationery	22.48	16.91
Communication Expenses	28.16	28.69
Donation	3.03	0.53
Corporate Social Responsibility (Refer note no. 44)	80.61	76.61
TOTAL	4,525.21	3,875.31

@ Includes Auditors Remunerations, Refer note no 34

32. CONTINGENT LIABILITIES AND COMMITMENTS

(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
(i) (a) Contingent Liabilities		
Sales Tax/VAT/WCT in respect of matters in appeals	2.19	2.19
Other Matters-Income tax*	268.31	138.38
(b) Commitments		
Contracts remaining to be executed on capital account (Net of Advances)	519.89	805.04
Other commitments	-	2,000.00

*The Company received demand notices under Section 147 r.w.s 143(3) of the Income Tax Act, 1961, and u/s 271DA of the Income Tax Act, 1961 pursuant to a search and seizure operation conducted u/s 132 at the premises of a customer of the Company for a demand of Rs. 268.31 lakhs (PY.138.38 lakhs) towards penalty u/s 115BBE/271DA, disallowance u/s 14A, and certain expense disallowances. The Company has contested the order before CIT(A) and, based on legal advice, believes that the grounds raised by the Department are not sustainable and the matter will not have a material impact on its financial position.

33. EXPENDITURE ON RESEARCH AND DEVELOPMENT DURING THE YEAR

(₹ in Lakhs)

Particulars	2025-26	2024-25
Capital Expenditure	-	-
Revenue Expenditure *		
Employee Cost	89.41	83.59
Cost of Materials	201.27	134.36
Other Expenses	8.61	8.95
Total	299.29	226.90

* Included in respective revenue accounts and as certified by the management.

34. AMOUNT PAID TO AUDITORS (EXCLUDING TAXES)

(₹ in Lakhs)

Particulars	2025-26	2024-25
Audit Fee	13.00	13.00
Tax Audit Fees	0.75	0.75
Certification/Other Services	0.67	1.73
	14.42	15.48

35. THE MICRO, SMALL AND MEDIUM ENTERPRISES DEVELOPMENT (MSMED) ACT, 2006

Disclosure under the Micro, Small and Medium Enterprises Development Act, 2006 are provided as under for the year 2025-26, to the extent the Company has received intimation from the "Suppliers" (as certified by the management) regarding their status under the Act.

(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Principal amount remaining unpaid to any supplier	79.53	66.27
Interest due thereon remaining unpaid to any supplier	-	-
Interest paid by the Company in terms of Section 16 of MSMED Act, 2006, along with the amount of the payment made to the suppliers beyond the appointed day during the year	Nil	Nil
Principal amount	-	-
Interest	-	-
Interest due and payable for the period of delay in making payment (which has been paid but beyond the appointed day during the year) but without adding the interest specified under MSMED Act, 2006	Nil	Nil

Interest accrued and remaining unpaid	Nil	Nil
Further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise for the purpose of disallowance of a deductible expenditure under section 23 of the MSMED Act, 2006.	Nil	Nil

36. EARNINGS PER SHARE

(₹ in Lakhs)

Particulars	2025-26	2024-25
a. Profit after Tax as per statement of profit and loss	2,022.40	3,483.68
b. Weighted average number of Equity Shares outstanding (No's)	59,99,750	59,99,750
c. Earnings Per Share (EPS) in rupees (face value – Rs.10 per share)		
a) Basic EPS	33.71	58.06
b) Diluted EPS	33.71	58.06

37. FINANCIAL RISK MANAGEMENT**Financial Risk Factors**

The Company's financial liabilities comprise borrowings and trade & other payables. The main purpose of these financial liabilities is to manage finances for the Company's operations. The Company has loan and other receivables, trade receivables, cash and short-term deposits that arise directly from its operation. The company's activities are exposed to a variety of financial risk from its normal business operation. The key financial risks include market risk (including foreign currency risk, interest rate risk and other price risk), credit risk and liquidity risk.

I. Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate due to fluctuation in market prices. Market risk comprise three types of risk: currency rate risk, interest rate risk and other price related risks.

Financial instruments affected by market risk includes borrowings, investments, trade payables, trade receivables and loans.

(a) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Borrowings at variable rates exposes to cash flow risk. With all other variables held constant, the following table demonstrates composition of fixed and floating rate borrowing of the company and impact of floating rate borrowings on company's profitability.

Particulars	As at March 31, 2026		As at March 31, 2025	
	(Rs. in Lakhs)	% of Total	(Rs. in Lakhs)	% of Total
Fixed Rate Borrowings	104.90	4.23	126.72	18.39
Variable Rate Borrowings	2,373.92	95.77	562.22	81.61
Total Borrowings	2,478.82	100.00	688.94	100.00

Sensitivity on variable rate borrowings

Particulars	Impact on Profit & Loss Account		Impact on Equity	
	31-Mar-26	31-Mar-25	31-Mar-26	31-Mar-25
Interest Rate Increase by 0.25%	(5.93)	(1.41)	(5.93)	(1.41)
Interest Rate decrease by 0.25%	5.93	1.41	5.93	1.41

(b) Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Company operates internationally and have foreign currency trade payables and receivables and is therefore, exposed to foreign exchange risk. The Company's foreign currency risk are identified, measured and managed at periodic interval in accordance with Company's Policies.

The carrying amounts of the Company's foreign currency denominated monetary assets and monetary liabilities, not hedged by derivative instruments, at the end of the reporting period are as follows:

Exposure in foreign Currency not hedged as at March 31, 2026:-

Particulars	USD	EURO	Total
Financial Assets			
Trade receivables	72.28	-	72.28
Financial liabilities			
Trade payables	(394.84)	(6.94)	(401.78)
Net assets / (liabilities)	(322.56)	(6.94)	(329.50)

Exposure in foreign Currency not hedged as at March 31, 2025:-

(₹ in Lakhs)

Particulars	USD	JPY	Total
Financial Assets			
Trade receivables	422.52	-	422.52
Financial liabilities			
Trade payables	(188.23)	(415.74)	(603.96)
Borrowings	(333.00)	-	(333.00)
Net assets / (liabilities)	(98.71)	(415.74)	(514.44)

Foreign Currency Sensitivity

The following table demonstrates the sensitivity to a reasonably possible change in foreign currency to the Indian rupees with all other variables held constant. The impact on company's profit before tax is due to changes in the foreign exchange rate for:

(₹ in Lakhs)

Particulars	As at March 31, 2026		As at March 31, 2025	
	0.25% Increase	0.25% decrease	0.25% Increase	0.25% decrease
USD Sensitivity	(0.81)	0.81	(0.25)	0.25
JPY Sensitivity	(0.02)	0.02	(1.04)	1.04
Increases/ (decrease) in profit or loss	(0.82)	0.82	(1.29)	1.29

Summary of exchange difference accounted in statement of Profit and Loss:

(₹ in Lakhs)

Particulars	2025-26	2024-25
Net foreign exchange (gain) / losses shown As Other Income	(5.93)	(46.60)

(c) Other price Risk

Other price risk is the risk that fair value of a financial instrument will fluctuate due to change in market trade price. Other Price risk arises from financial assets such as Investment in Equity Instruments, Mutual funds and bonds valued at Fair values. The carrying value of such Financial Instruments are:-

(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Investments in Shares	299.00	247.10
Investments in Mutual Funds	3,724.74	3,587.35
Investment in Bonds/Debenture	572.60	429.07

II. Credit risk

Credit risk arises from the possibility that counter party may not be able to settle their obligation as agreed. Credit risk primarily arises from financial assets such as trade receivables, other balance with banks, loans and other receivables.

Trade Receivables: - The maximum exposure to credit risk is from trade receivable which are unsecured. The company periodically assesses the credit quality of counter parties, taking into the financial condition, current economic trends, past experiences and other factors.

The company has a well-defined sales policy to minimize its risk or credit defaults. Outstanding receivables are regularly monitored and assessed. Impairment analysis is performed based on historical data at each reporting date on an individual basis.

Financial assets are written off when there is no reasonable expectation of recovery, such as customer failing to engage in a repayment plan with the company. Where financial assets have been written off, the company continues to engage in enforcement activity to attempt to recover the receivable due. Where recoveries are made, these are recognised in Profit or loss.

Other Financial Assets: Credit Risk arising from investment in mutual funds and other balance with bank is limited and there is no collateral held against these because the counterparties are banks and recognised financial institutions with high credit rating assigned by the international credit rating agencies.

The ageing analysis of the trade receivables:

(₹ in Lakhs)

Particulars	Neither due nor impaired	Past due			Total
		Up to 6 months	6 to 12 months	Above 12 months	
As at March 31, 2026					
Unsecured	4,231.10	2,793.99	368.36	1,365.19	8,758.64
Less: Allowance for expected credit losses			(18.42)	(215.36)	(233.78)
Net Total	4,231.10	2,793.99	349.94	1,149.83	8,524.86
As at March 31, 2025					
Unsecured	4,321.10	4,508.52	970.73	1,330.98	11,131.33
Less: Allowance for expected credit losses			(48.54)	(205.90)	(254.44)
Net Total	4,321.10	4,508.52	922.19	1,125.08	10,876.89

Movement in the allowance in Doubtful Debts:

(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Balance at beginning of the year	254.44	211.30
Add: Provided during the year	-	43.14
Less: Reversal of Provision	(20.66)	-
Balance at the end of the year	233.78	254.44

III. Liquidity Risk

Liquidity risk is the risk, where the company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The company's approach is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when due.

The table below provides details regarding the remaining contractual maturities of financial liabilities at the reporting date based on contractual undiscounted payments:

(₹ in Lakhs)

Particulars	Carrying Amount	Less than 1 year	1 to 5 years	Total
As at March 31, 2026				
Borrowings-Non-Current	104.90	23.78	81.12	104.90
Borrowings-Current	2,373.92	2,373.92	-	2,373.92
Trade payables	3,842.42	3,842.42	-	3,842.42
Other financial liabilities	1,511.49	1,511.49	-	1,511.49
Total	7,832.73	7,751.61	81.12	7,832.73
As at March 31, 2025				
Borrowings-Non-Current	126.72	21.65	105.07	126.72
Borrowings-Current	562.23	562.23	-	562.23
Trade payables	2,077.47	2,077.47	-	2,077.47
Other financial liabilities	1,523.35	1,523.35	-	1,523.35
Total	4,289.77	4,184.70	105.07	4,289.77

38. FAIR VALUE OF FINANCIAL ASSETS AND LIABILITIES

Set out below, is a comparison by class of the carrying amounts and fair value of the financial instruments of the company's:-

(a) Financial Assets:-

(₹ in Lakhs)

Particulars	As at March 31, 2026		As at March 31, 2025	
	Carrying Amount	Fair value	Carrying Amount	Fair value
Financial assets				
(a) At Fair value through Profit and Loss				
Investment in Shares	299.00	299.00	247.10	247.10
Investment in mutual funds	3,724.74	3,724.74	3,587.35	3,587.35
Investments in Bonds/Debentures	572.60	572.60	429.07	429.07
	4,596.34	4,596.34	4,263.52	4,263.52
(b) At Amortized Cost				
Cash and bank balances including FDRs	12,946.75	12,946.75	14,440.59	14,440.59
Trade Receivables	8,524.86	8,524.86	10,876.89	10,876.89

FRICK INDIA LIMITED

Loans	105.76	105.76	78.71	78.71
Investment in Joint Venture	2,450.00	2,450.00	450.00	450.00
Other Financial Assets	216.60	216.60	191.21	191.21
	24,243.97	24,243.97	26,037.39	26,037.40

(b) Financial Liabilities

(₹ in Lakhs)

Particulars	As at March 31, 2026		As at March 31, 2025	
	Carrying Amount	Fair value	Carrying Amount	Fair value
Financial Liabilities				
<u>At Amortized Cost</u>				
Borrowings	2,478.82	2,478.82	688.95	688.95
Trade payables	3,842.42	3,842.42	2,077.47	2,077.47
Other financial liabilities	1,511.49	1,511.49	1,523.35	1,523.35
	7,832.73	7,832.73	4,289.77	4,289.77

The following methods and assumptions were used to estimate the fair values:

1. Cash and short-term deposits, trade receivables, loans, trade payables, and other current financial assets and liabilities approximate their carrying amounts largely due to the short-term maturities of these instruments.
2. Fair value of Investments in quoted mutual funds and equity shares are based on quoted market price at the reporting date.

Fair Value Hierarchy

All financial assets and liabilities for which fair value is measured in the financial statements are categorized within the fair value hierarchy, described as follows:

Level 1 - Quoted prices in active markets.

Level 2 - Inputs other than quoted prices included within Level 1 that are observable, either directly or indirectly.

Level 3 - Inputs for assets or liabilities that are not based on observable market data.

The following table presents the fair value measurement hierarchy of financial assets and liabilities, which have been measured subsequent to initial recognition at fair value.

(₹ in Lakhs)

Particulars	Level 1	Level 3
<u>31st March, 2026</u>		
Financial Assets		
Quoted Equity Shares	299.00	-
Mutual Funds	3,724.74	-
Bonds/Debenture	572.60	-
<u>31st March, 2025</u>		
Financial Assets		
Quoted Equity Shares	247.10	-
Mutual Funds	3,587.35	-
Bonds/Debenture	429.07	-

39. The disclosures required under IND AS 19 "Employee Benefits" are as given below:

(a) Defined Benefit Plan and Other employees benefits

The Company provide gratuity, a defined benefit plan covering the eligible employees. The Company also provide the leave encashment to eligible employees as other employee benefit.

(i) The following provisions towards gratuity liability and leave encashment liability based on the projected unit credit (PUC) actuarial method as per actuarial valuation have been made by the Company. For summarizing the components of net benefit expense recognized in the statement of profit and loss and amounts recognized in the balance sheet for the respective plans, the details are as under

(₹ in Lakhs)

Particulars	Gratuity (Defined Benefit Plan)		Leave Encashment	
	(Non- Funded)		(Non- Funded)	
	2025-26	2024-25	2025-26	2024-25
I. Change in the Present Value of Obligation				
1. Present Value of Defined Benefit Obligation at the beginning	775.60	705.53	147.49	138.49

2. Current Service Cost	92.29	86.97	53.23	55.82
3. Interest Expense or Cost	56.53	48.09	7.92	7.30
4. Re-measurement (or actuarial) (gain) / loss arising from:	-	-	-	-
- change in demographic assumptions	-	-	-	-
- change in financial assumptions	-	-	-	-
- experience variance (i.e. actual experience vs assumptions)	35.15	4.25	-	-
-Difference in P.V of Obligation	(55.58)	11.46	-	-
-others	-	-	17.57	20.99
5. Past Service Cost	270.70	-	51.66	-
6. Benefit Paid	(103.69)	(80.70)	(94.66)	(75.11)
7. Present Value of Obligation as at the end	1,071.00	775.60	183.21	147.49
II. Change in the Fair Value of Plan Assets				
1. Fair value of plan assets at the beginning of the year	NIL	NIL	NIL	NIL
2. Investment Income	NIL	NIL	NIL	NIL
3. Employer's Contribution	NIL	NIL	NIL	NIL
4. Benefits Paid	NIL	NIL	NIL	NIL
5. Return on plan assets, excluding amount recognised in net interest expense	NIL	NIL	NIL	NIL
6. Fair value of plan assets as at the end	NIL	NIL	NIL	NIL
III. Expenses recognised in the Statement of Profit and Loss				
1. Current Service Cost	92.29	86.97	53.23	55.82
2. Past Service Cost	270.70	-	51.66	-
3. Net Interest income / (cost) on the Net Defined Benefit Liability (Asset)	56.53	48.09	7.92	7.30
4. Net Actuarial Gain/Loss	-	-	-	-
5. Expenses recognised in the statement of Profit and Loss	419.52	135.06	112.81	63.12
IV. Other Comprehensive Income				
1. Actuarial (Gains) / Losses				
2. change in financial assumptions				
3. - experience variance (i.e. actual experience vs assumptions)	35.15	4.25		
-Difference in P.V of Obligation	(55.58)	11.46	NIL	NIL
4. Return on plan assets, excluding amount recognised in net interest expense	NIL	NIL		
5. Components of defined benefit costs recognised in other comprehensive income	(20.43)	15.71		
V. Actuarial Assumptions :				
1. Discount Rate	7.84%	6.97%	7.84%	6.97%
2. Expected rate of return on plan assets	NA	NA	NA	NA
3. Mortality	IAL (2012-14) Ultimate	IAL (2012-14) Ultimate	IAL (2012-14) Ultimate	IAL (2012-14) Ultimate
4. Salary Escalation	7.50%	7.50%	7.50%	7.50%

ii. Sensitivity analysis

Reasonably possible changes at the year end, to one of the relevant actuarial assumptions, holding other assumptions constant, would have affected the defined benefit obligation as the amounts shown below:

(₹ in Lakhs)

Particulars	Leave Encashment				Gratuity			
	As at March 31, 2026		As at March 31, 2025		As at March 31, 2026		As at March 31, 2025	
	Decrease	Increase	Decrease	Increase	Decrease	Increase	Decrease	Increase
Imputed Rate of return (- / + 1%)	7.84	(6.89)	6.15	(5.39)	64.41	(57.13)	47.72	(42.17)
Salary Growth Rate (- / + 1%)	(6.97)	7.79	(5.41)	6.06	(53.42)	56.79	(40.88)	44.80

Attrition Rate (- / + 1%)	(0.23)	0.20	0.28	(0.24)	(2.61)	2.17	3.17	(2.95)
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iii. The estimates of future salary increase, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market

(b) Defined Contribution Plans - Employer's Contributions to Provident charged off during the 12 months ended 31st March, 2026 of Rs 310.13 Lakhs (Previous Year: Rs.302.87 lakhs) has been included under the head Employee Benefits Expense. (Refer Note 29)

40. INCOME TAX

A. Amount recognised in Statement of Profit and loss

(₹ in Lakhs)

Particulars	2025-26	2024-25
Current Income Tax		
- Current year	835.00	1,215.00
- Adjustment in respect of current income tax of earlier year	(15.44)	(9.22)
Total	819.56	1,205.78
Deferred Tax		
- Relating to origination and reversal of temporary differences	(117.39)	(70.80)
Income tax expense reported in the statement of profit or loss	702.17	1,134.98

B. Income Tax recognised in other comprehensive Income

(₹ in Lakhs)

Particulars	2025-26	2024-25
Income Tax Re-measurement losses on defined benefit plan	(5.14)	3.95
Total	(5.14)	3.95

C. Reconciliation of effective tax rate

(₹ in Lakhs)

Particulars	2025-26	2024-25
Accounting profit before income tax	2,724.57	4,618.66
At applicable Statutory Income Tax Rate @ 25.168%	685.72	1,162.43
Exempt Income	(2.17)	(2.17)
Donation	0.76	0.08
CSR Expenditure	20.29	19.28
Impact of income taxable with special rate (capital gain)	(6.08)	(22.36)
Impact of earlier years tax	(15.43)	(9.22)
Others	19.09	(13.06)
Reported income tax Expense	702.17	1,134.98
Effective Tax Rate	25.77%	24.57%

41. Capital Risk Management

The Company's policy is to maintain an adequate capital base so as to maintain creditor and market confidence and to sustain future development. Capital includes issued capital, share premium and all other equity reserves attributable to equity holders. In order to strengthen the capital base, the company may use appropriate means to enhance or reduce capital, as the case may be

(₹ in Lakhs)

	2025-26	2024-25
Borrowings (i)	2,478.82	688.95
Less: cash and bank balance (ii)	5,834.23	3,927.58
Net debt(A)	(3,355.41)	(3,238.63)
Equity (B) (iii)	32,833.38	30,819.69
Capital and Net debt (C=A+B)	29,477.97	27,581.06
Gearing Ratio (%) (A/C)	(11.38)	(11.74)

(i) Borrowings includes current maturities (refer note no. 17 and 19).

(ii) Cash and bank balances included cash and cash equivalents, balances in bank deposits (other than earmarked deposits) (refer note no. 6,11 and 11(A)).

(iii) Equity includes all capital and other equity (refer note no. 15 and 16).

42. RELATED PARTIES

A. List of Related Parties:-**i. Joint Venture**

1. Mycom-FIL India Pvt Ltd. (w.e.f. 27.02.2025)

ii. Enterprises over which Key Management Personnel (KMP) of the reporting entity and its subsidiaries and their relatives exercise significant influence and with whom transaction have taken place during the year:-

1. Freeze King Industries Private Ltd (ceased w.e.f. 02.01.2026)

iii. Key Managerial Personnel (KMP)**Executive Director**

Mr Jasmohan Singh, Chairman & Managing Director

Non-Executive Directors

Ms Jasleen Kaur

Ms Gurleen Kaur

Mr G.B. Rao (Independent Director)

Mr Vidyanidhi Dalmia (Independent Director)

Mr Harbhajan Singh (Independent Director)

Mr Suresh Chandra (Independent Director)

Executives

Mr Hiroyuki Egashira, Chief Executive Officer

Mr Sharad Bhatnagar, Chief Finance Officer (Up to 31.10.2025)

Mr Mukesh Goyal, Chief Finance Officer (w.e.f. 01.11.2025)

Mr Amit Singh Tomar, Company Secretary

iv. Relative of Key Managerial Personnel

Mr. Indraveer Singh (S/o Sh. Jasmohan Singh)

B. The following transactions were carried out with the related parties:

(₹ in Lakhs)				
Particulars	Joint Venture	Key Managerial Personnel	Relative of KMP	Enterprise over which control exist
<u>1. Purchase of Material</u>				
- Freeze King Industries Pvt Ltd				134.41 (175.01)
<u>2. Sale of Material</u>				
- Freeze King Industries Pvt Ltd				7.70 (13.21)
<u>3. Remuneration/Salary</u>				
- Mr Indraveer Singh			26.61 (18.23)	
<u>4. Remuneration to KMP's*</u>				
- Mr. Jasmohan Singh, Mr Hiroyuki Egashira, Mr. Mukesh Goyal, Mr. Sharad Bhatnagar, Mr. Amit Singh Tomar		467.23 (358.10)		
<u>5. Professional charges paid</u>				
- Ms Gurleen Kaur		9.00 (9.00)		
<u>6. Sitting Fees</u>				
- Mr. G.B. Rao, Mr Vidyanidhi Dalmia, Mr Harbhajan Singh & Mr Suresh Chandra		26.95 (42.35)		
<u>7. Investment</u>				
- Mycom-FIL India Pvt. Ltd.	2,000.00 (450.00)			

C. Outstanding balances:

(₹ in Lakhs)

Particulars	Joint Venture	Key Managerial Personnel	Relative of KMP	Enterprise over which control exist
Remuneration/Salary		17.00 (16.01)	1.37 (0.96)	
Professional Charges			0.68 (0.68)	
Investment Payables	- (450.00)			

Note: Figures in bracket represents previous year amount, wherever applicable.

Purchases, Sales and Services transaction amount reported above are inclusive of taxes

* exclude Fees paid to directors.

The remuneration to key managerial personnel includes the followings:

(₹ in Lakhs)

Particulars	For the Year ended 31st March 2026	For the Year ended 31st March 2025
Short-term employee benefits #	443.95	336.79
Post-employment benefits	-	-
- Defined contribution plan \$	23.28	21.31
- Defined benefit plan ^	-	-
- Other long-term benefits ^	-	-
Total	467.23	358.10

Including Salary, bonus, commission on accrual basis and value of perquisites.

^ Excluding liability for Gratuity and Leave Encashment. As the liability for gratuity and leave encashment are provided on actuarial basis for the Company as a whole, amounts accrued pertaining to key managerial personnel are not included above.

\$ including PF and any other benefit

43. SEGMENT REPORTING

The Company has only one business segment i.e. manufacture, supply and execution of industrial refrigeration and air conditioning equipment and one geographical reportable segment i.e. Operations mainly within India. The performance is reviewed by the Board of Directors (Chief operating decision makers).

The information relating to revenue from external customers and location of non-current assets of its single reportable segment has been disclosed as below:-

a) Revenue from operations

(₹ in Lakhs)

Revenue from operation	2025-26	2024-25
India	43523.79	40585.95
Outside India	4129.00	3108.49
Total	47652.79	43694.44

b) Non Current Assets

All non-current assets of the company are located in India

c) Informations about major customers

No customer individually accounted for more than 10% of the Revenue

44. CORPORATE SOCIAL RESPONSIBILITY

(₹ in Lakhs)

Particulars	2025-26	2024-25
(i) Amount required to be spent by the company during the year	86.39	70.83
(ii) Set-off of excess amount spent towards CSR in previous financial year	5.78	-
(iii) Net amount required to be spent by the Company	80.61	70.83
(iv) Amount Spent/provision made during the year: *		
a) Construction/acquisition of any assets	-	-
b) On purposes other than (a) above	80.61	76.61

(v) Shortfall /(excess) at the end of the year	-	(5.78)
(vi) Reason for shortfall	NA	NA
(vii) Nature of CSR activities	Education, Health etc.	
(viii) Details of related party transactions	-	-

45. DIVIDEND REMITTED IN FOREIGN CURRENCY

(₹ in Lakhs)

Particulars	For the Year ended 31st March 2026	For the Year ended 31st March 2025
i) Gross Dividend**	4.80	4.80
ii) Tax Deducted at Source	1.00	1.00
iii) Net Dividend remitted**	3.80	3.80
iv) Years to which dividend related	2024-25	2023-24
v) Numbers of shares on which dividend paid	12,00,010	1,20,001
vi) Number of Non- resident shareholders	1	1

**In terms of the Settlement Agreement dated 22.12.2011 upheld by the orders dated 15.10.2012 and 06.10.2014 of Hon'ble Superior Court, Massachusetts, USA and order 13.05.2016 of Appellate Court, USA and the share transfer from executed by Dr. Jang Bahadur Singh in terms of order dated 05.03.2015 and 08.06.2016 of Hon'ble Superior Court, Massachusetts, USA, 12,00,010 shares of the Company (i.e. 20% of the paid up Share Capital) have been transferred in favour of Mr. Jasmohan Singh, jointly holding for himself along with Mr. Gurmohan Singh, Ms. Jasleen Kaur and Ms. Gurleen Kaur.

46. Balance of certain advances, trade payables (including MSME), other payable and trade receivables are in process of confirmation/reconciliation. Management believe that on reconciliation/confirmation there will not be any material impact on standalone financial statement.

47. Physical verification of Stores & Spare Parts and consumable items is in process as the items are numerous. However, considering the past experience management is of the view that on final assessment there would not be any material impact.

48. The Company is required to transfer shares corresponding to dividends remaining unpaid/unclaimed for seven consecutive years to the Investor Education and Protection Fund (IEPF) in accordance with section 124 of the Company Act, 2013 and the applicable Rules. During FY 2017-18 to FY 2025-26, the Company received claim from certain shareholders relating to unpaid dividends of earlier years. Accordingly, verification and identification of eligible shareholders have been undertaken, particularly in cases involving changes in shareholders particulars, consequently, the Company has not filed form IEPF-4 for transfer of the relevant shares to the IEPF. The management is taking appropriate steps to complete the verification process and comply with the applicable provisions of the Act.

49. The Company had initially filed Form FC-GPR with the Reserve Bank of India through its Authorized Dealer (AD) Bank on October 29, 2024, following the allotment of bonus equity shares of the Company dated October 4, 2024, in compliance with FEMA regulations. In this regard post approval company will be able to file annual return in Form FLA(Foreign Liabilities and Assets) as required under FEMA regulations, the Company has re-filed Form FC-GPR on May 26, 2026 and pending for approval before the Reserve Bank of India.

50. Information under section 186(4) of the Companies Act, 2013

There are no investments made by the Company other than those stated under note no. 4 of the standalone financials statement. Further there are no loans given or guarantees given, which are covered under section 186(4) of the Companies Act, 2013.

51. Compliance with audit trail for accounting software

The Company has used an accounting software for maintaining its books of accounts during the year ended 31st March 2026, which has a feature of recording audit trail (edit log) facility except (a) at application level it could not be ascertained if the audit trail had operated throughout the year (b) audit trail is not enabled at the database level. Further, during the year audit trail feature has not been tempered with and the audit trail has been preserved by the Company as per the statutory requirements for record retention.

52. DETAILS OF OTHER PROVISIONS

-Warranty Expenses

(₹ in Lakhs)

Particulars	2025-26	2024-25
Balance as at the beginning of the year	113.07	95.31
Addition during the year	119.96	113.07
Utilised/ reversed during the year	113.07	95.31
Balance at the end of the year	119.96	113.07

The Company provides product warranty to its customers. Provision is made for estimated warranty claims in respect of product sold which are still under warranty at the end of the reporting period. Management estimates the provision based on historical warranty claim information and any recent trend that may suggest future claims could differ from historical amounts.

186.82 lakhs (market value as on 31-03-2022) along with bank balance of Rs. 24.76 lakhs deposited by the company, which had been pledged by the KSBL without the knowledge and approval of the company. As per the Circular issued by Securities Exchange Board of India (SEBI) dated June 20, 2019, brokers cannot pledge client's securities to raise loans / funds for themselves / itself use and brokers are required to segregate client's funds with it's own fund as well securities.

Accordingly, the company has done communications in the year 2021 and 2022 to NSE (being Nodal Agency) for return of the securities and deposit amount held in the name of the company from KSBL.

Pending receipt of original shares/ claimed equal number of shares along with bank balance or amount of Rs.181.10 lakhs (net of amount received of Rs. 30.49 lakhs), the company has adjusted the amount from investment and the same is shown under other financial assets (current). Further the company has filed the case against KSBL and NSE before SEBI on 21.03.2023. During the earlier year Company has made provision in this regard.

54. During the previous year, the Company has entered into joint venture agreement with M/s Mayekawa Mfg. Co. Ltd., Japan (Mayekawa) on January 13, 2025 and incorporated a new company Mycom-FIL India Private Limited (a joint Venture entity) (JV Company) on 27th February 2025. As on 31st March 2026 the total paid equity share capital of JV company is Rs 5,000.00 lakhs, in the proportion of Mayekawa- Rs. 2550 lakhs (51%) and FIL-Rs. 2450 lakhs (49%) and as on 31st March 2025 the total paid equity share capital of JV company is Rs. 1,000.00 lakhs, in the proportion of Mayekawa- Rs. 550 lakhs (55%) and FIL- Rs. 450 lakhs (45%).

55. Information Related to Consolidated financials

The company's shares are listed on Metropolitan Stock Exchange of India and the Company has prepared consolidated financial as required under IND AS 110, Sections 129 of Companies Act, 2013 and as per the listing requirements. The consolidated financial statement is available on company's web site for public use.

56. Impairment Review

During the year assets are tested for impairment whenever there are any internal or external indicators of impairment. The testing did not result in any impairment in the carrying amount of assets.

Impairment tests is performed at the level of Cash Generating Units (CGU) within the Company at which the assets are monitored for internal management purposes, within an operating segment. The impairment assessment is based on higher of value in use and value from sale consideration. The measurement of cash generating units value in use is determined based on financial plans, sale orders in place that have been used by the management for internal purposes. Key assumptions used in value in use calculations are (i) operating margins (earnings before interest and taxes), (ii) discount rates and (iii) growth rates.

57. The Annual GST Return for the year 31st March 2026 is pending for the filling as the due date is 31st December 2026. In view of the management on final reconciliation the impact will not be material.

58. Ratios

Ratio	Numerator	Denominator	2025-26	2024-25	% Variance	Reason for variance
Current Ratio (in times)	Current Assets	Current Liabilities	2.58	2.90	11.06%	N.A.
Debt-Equity Ratio (in times)	Total Debt (Non Current Borrowings+ Current Borrowings)	Shareholder's Equity	0.08	0.02	37.73%	Due to increase in proceed from borrowings
Debt Service Coverage Ratio (in times)	Earning Available for Debt i.e. PBT+Depreciation & Amortisation+Interest on Borrowings+Other non cash adjustments)	Interest on borrowings+loan repaid during the year	58.88	54.53	.97%	N.A.
Return of Equity Ratio (%)	Profit After Tax	Average Shareholder's Equity	6.35%	11.97%	46.93%	Due to decrease in profit
Inventory Turnover Ratio (in times)	Net Sales	Average Inventory	5.00	5.74	12.82%	N.A.
Trade Receivables Turnover Ratio (in times)	Net Sales	Average Trade Receivables	4.91	3.93	24.85%	N.A.

Trade Payables Turnover Ratio (in times)	Net Purchase	Average Trade Payables	12.79	11.53	10.93%	N.A.
Net Capital Turnover Ratio (in times)	Net Sales	Average Working Capital (Current Assets-Current Liabilities)	2.46	2.20	11.96%	N.A.
Net Profit Ratio (in %)	Profit After Tax	Net Sales	4.24%	7.97%	46.77%	Due to decrease in profit
Return on Capital Employed (%)	EBIT i.e. (Profit before tax+Interest on borrowings)	Capital Employed i.e. (Net Worth+Total Debts-Intangible Assets-Deferred tax assets)	7.90%	15.03%	47.40%	Due to decrease in profit
Return on Investment (%)	Profit/(Loss) on sale of Investments	Purchase Cost of Investments sold	13.26%	42.78%	-68.99%	Due to decrease in profit on investment

59. Other Statutory Information in terms of the schedule III of the Companies Act, 2013

(a) Details of Benami properties

The Company do not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any benami property.

(b) Relationship with struck off companies

The Company does not have any transactions with companies struck off under section 248 of the Companies Act, 2013 or section 560 of Companies Act, 1956.

(c) Utilization of funds

(i) The Company have not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:

(a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or

(b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.

(ii) The Company have not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:

(a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or

(b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

(d) Core Investment Company (CIC)

The Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India. Based on the information and explanations provided by the management of the Company, the Group has no CICs as part of the Group.

(e) Title Deeds of Immovable Properties

The title deeds of all the Immovable Properties, (other than Immovable Properties where the company as the lessee and the lease agreements are duly executed in favour of the company) disclosed in the standalone financial statements included in property, plant & equipment are held in the name of the company as at the balance sheet date.

(f) Registration of charges or satisfaction with Registrar of Companies (ROC)

The Company do not have any charges or satisfaction which is yet to be registered with ROC beyond the statutory period.

(g) Details of crypto / virtual currency

The Company have not traded or invested in crypto currency or virtual currency during the year ended 31 March 2026 and 31 March 2025.

(h) Undisclosed income

The Company have not entered in to any transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessment under the Income Tax Act, 1961 such as search or survey or any other relevant provisions of the Income Tax Act, 1961.

(i) Compliance with number of layers of Companies

The Company has no subsidiary therefore compliance u/s (87) of section 2 of the Act read with Companies (Restriction on number of Layers) Rules, 2017 related to the number of layers is not applicable to the Company.

(j) Statement filed with Banks

The company has been sanctioned working capital limit in excess of Rs. 5 crore, in aggregate, at points of time during the year, from bank on the basis of security of current assets. The quarterly returns/ statements filed by the company with the bank, are generally in agreement with the unaudited books of accounts of the company of the respective quarters and differences, if any are not material.

(k) Wilful defaulter

The Company is not declared wilful defaulter by any bank or financial Institution or government or any government authority.

(l) Scheme of arrangement

The Company has not entered into any scheme of arrangement which has an accounting impact on current financial year.

60. Previous figures have been regrouped/rearranged to make it comparable with current year figures.

As per our report of even date

For Lodha & Co LLP
Chartered Accountants
Firm Regn. No.301051E/E300284

Gaurav Lodha
Partner
M.No. 507462

Place: New Delhi
Date: 27-05-2026

Jasmohan Singh
Chairman & Managing Director
DIN - 00383412

Hiroyuki Egashira
Chief Executive Officer

Amit Singh
Company Secretary
ICSI M.No. A 46813

**For and on behalf of the Board
Frick India Limited**

Vidyanidhi Dalmia
Director
DIN - 00008900

Mukesh Goyal
Chief Financial Officer
ICAI M.No. 411966

INDEPENDENT AUDITOR'S REPORT**To the Members of Frick India Limited****Report on the Audit of the Consolidated Financial Statements****Opinion**

We have audited the accompanying consolidated financial statements of Frick India Limited (hereinafter referred to as "the Company") and its joint venture, which comprise the Consolidated Balance Sheet as at 31st March 2026, the Consolidated Statement of Profit and Loss (including other comprehensive income), the Consolidated Statement of Changes in Equity, the Consolidated Statement of Cash Flow for the year then ended, notes to the consolidated financial statements including material accounting policies and other explanatory information (hereinafter referred to as 'consolidated financial statements').

In our opinion and to the best of our information and according to the explanations given to us and based on the consideration of the audit report of the other auditor on separate financial statements and on the other financial information of the joint venture, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013, (as amended) ('the Act') in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the consolidated state of affairs (consolidated financial position) of the Company and its joint venture as at 31st March 2026, and their consolidated profit including other comprehensive income (consolidated financial performance), the consolidated statement of changes in equity and its consolidated cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the consolidated financial statements in accordance with the Standards on Auditing (SAs), as specified under Section 143(10) of the Act. Our responsibilities under those standards are further described in the 'Auditor's Responsibilities for the Audit of the Consolidated Financial Statements' section of our report. We are independent of the Company and its joint venture in accordance with the 'Code of Ethics' issued by the Institute of Chartered Accountants of India ('ICAI') together with the ethical requirements that are relevant to our audit of the consolidated financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the code of ethics. We believe that the audit evidence we have obtained and the audit evidence obtained by the other auditor in terms of their report referred to in "Other Matters" paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the consolidated financial statements.

Key Audit Matters

Key Audit Matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements for the financial year ended 31st March 2026. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined that there are no key audit matters to be communicated in our report.

Information Other than the Consolidated Financial Statements and Auditor's Report thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Annual report, but does not include the consolidated financial statements and our auditor's report thereon. Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement therein, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Management and those charge with governance for the Consolidated Financial Statements

The Company's Board of Directors is responsible for the preparation and presentation of these Consolidated financial

statements in terms of the requirements of the Act that give a true and fair view of the consolidated financial position, consolidated financial performance including other comprehensive income, consolidated cash flows and consolidated statement of changes in Equity of the Company and its joint venture in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards specified under Section 133 of the Act. The respective Board of Directors of the Company and of its joint venture are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and its joint venture and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring accuracy and completeness of the accounting records, relevant to the preparation and presentation of the consolidated financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Directors of the Company, as aforesaid.

In preparing the consolidated financial statements, the respective Board of Directors of the Company and of its joint venture are responsible for assessing the ability of the Company and its joint venture to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the respective Board of Directors either intends to liquidate the Company and its joint venture or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the Company and of its joint venture are responsible for overseeing the financial reporting process of the Company and its joint venture.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company and its joint venture, incorporated in India (based on the auditor's report of the Joint Venture) has adequate internal financial controls with reference to consolidated financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors.
- Conclude on the appropriateness of the Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Company and its joint venture to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company and its joint venture to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

- Obtain sufficient appropriate audit evidence regarding the financial statement and information of the Company and its joint venture to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the consolidated financial statements of which we are the independent auditors. For the other entities included in the consolidated financial statements, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

We communicate with those charged with governance of the Company regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matters

The accompanying consolidated financial statements include the Company's share of total net profit / (loss) after tax of ₹ (98.11) lakhs, and total comprehensive income/(loss) of ₹ (98.11) lakhs for the year ended 31st March 2026, as considered in the consolidated financial statements in respect of a joint venture. These amounts represent the balancing figures between the audited figures for the financial year commencing from 27th February 2025 to 31st March 2026 and the unaudited figures for the period from 27th February 2025 to 31st March 2025, which have been approved and furnished to us by the Management. The financial statements of the said joint venture for the period ended 31st March 2026 have been audited by another auditor, whose report has been furnished to us by the Company's Management and our opinion on the consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of the said joint venture, is based solely on the report of such other auditor and the procedures performed by us as stated in the paragraph above.

Our opinion on the consolidated financial statement is not modified in respect of the above matter with respect to our reliance on the work done and the report of the other auditor.

Report on Other Legal and Regulatory Requirements

1. As required by paragraph 3(xxi) of the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, based on our audit and on the consideration of report of the other auditor on separate financial statements and other financial information of a joint venture, incorporated in India, as noted in the 'Other Matters' paragraph, we report that there are no qualifications or adverse remarks by the respective auditors in the CARO 2020 reports of the Company and its joint venture included in the Consolidated Financial Statements.
2. As required by Section 143(3) of the Act, based on our audit and on the consideration of the report of the other auditor on separate financial statements and other financial information of a joint venture incorporated in India, whose financial statements have been audited under the Act, we report, to the extent applicable, that:
 - (a) We/ the other auditors whose report we have relied upon have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements;
 - (b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books and the reports of the other auditors except for the matters stated in paragraph 2(h)(vi) below on reporting under Rule 11(g) of the

Companies (Audit and Auditors) Rules, 2014 (as amended) ("the Rules");

- (c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss including other comprehensive income, the Consolidated Statement of Changes in Equity and the Consolidated Statement of Cash Flows dealt with by this Report are in agreement with the relevant books of account and records maintained for the purpose of preparation of the consolidated financial statements.
- (d) In our opinion, the aforesaid consolidated financial statements comply with the Indian Accounting Standards specified under Section 133 of the Act, read with Companies (Indian Accounting Standards) Rules, 2015, as amended;
- (e) On the basis of the written representations received from the directors of the Company as on 31st March 2026 taken on record by the Board of Directors of the Company and the report of the statutory auditor of the joint venture incorporated in India, none of the directors of the Company and the joint venture incorporated in India is disqualified as on 31st March 2026 from being appointed as a director in terms of Section 164(2) of the Act;
- (f) With respect to the maintenance of accounts and other matters connected therewith, reference is made to our remarks in paragraph 2(h)(vi) below on reporting under Rule 11(g) of the Rules.
- (g) With respect to the adequacy of the internal financial controls with reference to consolidated financial statements and the operating effectiveness of such controls, refer to our separate report in Annexure B, which is based on the auditor's reports of the Company and the joint venture incorporated in India.
- (h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us and based on the consideration of the report of the other auditor on separate financial statements as also the other financial information of a joint venture, as noted in the Other Matters paragraph above:
 - i. The consolidated financial statements disclose the impact of pending litigations on the consolidated financial position of the Company and its joint venture - Refer Note 32 to the consolidated financial statements
 - ii. Provision has been made in the consolidated financial statements, as required under the applicable law or accounting standards, for material foreseeable losses, if any, on long-term contracts including derivative contracts;
 - iii. In reference to the transferring of amount required to be transferred to the Investor Education and Protection Fund by the Company, during the year ended 31st March 2026, attention is invited to note no. 48 of the consolidated financial statements, regarding receiving of several request(s) by the Company during the financial years 2017-18 to 2025-26 from certain shareholders claiming their unpaid dividend for past years. For the reasons stated in the said note the Company has not filed Form IEPF-4 for filing of Statement of shares transfer to IEPF relating to dividend remaining unpaid / unclaimed for a period of seven consecutive years. Further there was no amount which was required to be transferred to the Investor Education and Protection Fund by the joint venture incorporated in India during the year ended 31st March 2026.
 - iv.
 - (a) The respective managements of the Company and the joint venture which is a company incorporated in India whose financial statements have been audited under the Act has represented to us and the other auditor of the joint venture that, to the best of their knowledge and belief, as disclosed in Note No. 58(c)(i) of the consolidated financial statements, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company or the joint venture to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company or the joint venture ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - (b) The respective managements of the Company and the joint venture which is a company incorporated in India whose financial statements have been audited under the Act has represented to us and the other auditor of the joint venture that, to the best of their knowledge and belief, as disclosed in Note No. 58(c)(ii) of the consolidated financial statements, no funds have been received by the Company or the joint venture from any person(s) or entities, including foreign entities ("Funding Parties"), with the

understanding, whether recorded in writing or otherwise, that the Company or the joint venture shall, whether directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and

- (c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances performed by us and that performed by the auditor of the joint venture which is a company incorporated in India whose financial statements have been audited under the Act, nothing has come to our or other auditor's notice that has caused us or the other auditor to believe that the representations under sub-clause (a) and (b) contain any material misstatement.
- v. The dividend declared and paid by the Company during the year is in accordance with Section 123 of the Act, as applicable. No dividend has been declared or paid during the year by its joint venture, incorporated in India. As stated in Note No. 15.6 to the consolidated financial statements, the Board of Directors of the Company has proposed a final dividend for the year which is subject to the approval of the members at the ensuing Annual General Meeting, the dividend proposed is in accordance with Section 123 of the Act, as applicable.
- vi. Based on our examination, which included test checks and those performed by the auditor of the joint venture which is a company incorporated in India whose financial statements have been audited under the Act, the Company and the joint venture have used accounting software for maintaining their respective books of accounts during the year ended 31st March 2026, which has a feature of recording audit trail (edit logs) facility and the same was enabled on relevant transactions recorded in the accounting software except in case of the Company: (a) at application level it could not be ascertained if the audit trail had operated throughout the year (b) the audit trail is not enabled at the database level.

Further, during the course of performing our audit procedures and those performed by other auditor, we and the other auditor did not come across any instance of the audit trail feature being tampered with and to the extent audit trail was enabled, it has been preserved as per statutory requirements for record retention.

- 3. In our opinion and to the best of our information and according to the explanations given to us, the managerial remuneration for the year ended 31st March 2026 has been paid/ provided for by the Company to its directors in accordance with the provisions of Section 197 read with Schedule V to the Act. Further according to the information and explanations provided to us by the management of the Company, and the financial statements of the joint venture, which is a company incorporated in India, the joint venture has not paid / provided any managerial remuneration.

For Lodha & Co LLP,
Chartered Accountants
Firm Registration No. 301051E/E300284

(Gaurav Lodha)
Partner
Membership No. 507462
UDIN: 265077462EAFRJS8786
Place: New Delhi
Date: 27-05-2026

ANNEXURE "B" TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in paragraph (g) under 'Report on Other Legal and Regulatory Requirements' section of our report of even date on the consolidated financial statements of Frick India Limited for the year ended 31st March 2026)

Report on the Internal Financial Controls with reference to Consolidated Financial Statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

In conjunction with our audit of the Consolidated Financial Statements of Frick India Limited (hereinafter referred as to as "the Company") as of and for the year ended 31st March 2026, we have audited the internal financial controls with reference to consolidated financial statements of the Company and its joint venture which is a company incorporated in India, as of that date.

Management's Responsibility for Internal Financial Controls

The respective Board of Directors of the Company and its joint venture, are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the respective companies considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the 'Guidance Note') issued by the Institute of Chartered Accountants of India (the 'ICAI'). These responsibilities include design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of the company's business, including adherence to the respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor's Responsibility

Our responsibility is to express an opinion on the internal financial controls with reference to financial statements of the Company and its joint venture, which are companies incorporated in India, based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both issued by the ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to consolidated financial statements and their operating effectiveness. Our audit of internal financial controls with reference to consolidated financial statements included obtaining an understanding of internal financial controls with reference to consolidated financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal controls based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the Financial Statements, whether due to fraud or error.

We believe that the audit evidence we have obtained and the audit evidence obtained by the other auditor in terms of their report referred to in the Other Matters paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls system with reference to consolidated financial statements of the Company.

Meaning of Internal Financial Controls with reference to Consolidated Financial Statements

A company's internal financial control with reference to consolidated financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to consolidated financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with reference to Consolidated Financial Statements

Because of the inherent limitations of internal financial controls with reference to consolidated financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to consolidated financial statements to future periods are subject to the risk that the internal financial control with reference to consolidated financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us and based on the consideration of report of other auditor, as referred to the Other Matters paragraph below, the Company and its joint venture, which are companies incorporated in India, have maintained, in all material respects, adequate internal financial controls system with reference to consolidated financial statements and such internal financial controls with reference to consolidated financial statements were operating effectively as at 31st March 2026, based on the internal control over financial reporting criteria established by the respective companies considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the ICAI.

Other Matters

Our report under section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls with reference to consolidated financial statements of the Company in so far as it relates to a joint venture, which is a company incorporated in India, is based solely on the corresponding report of the auditor of such joint venture.

For Lodha & Co LLP,
Chartered Accountants
Firm Registration No. 301051E/E300284

(Gaurav Lodha)
Partner
Membership No. 507462
Place: New Delhi
Date: 27-05-2026

Consolidated Balance Sheet as at 31st March, 2026

(₹ in Lakhs)

Particulars	Note No.	As at 31st March, 2026	As at 31st March, 2025
ASSETS			
(1) Non-current assets			
(a) Property, Plant and Equipment	2	1,868.76	1,957.33
(b) Capital work-in-progress	2A	169.24	-
(c) Other Intangible assets	3	16.07	22.94
(d) Intangible assets under development	3A	32.58	24.98
(e) Financial Assets			
(i) Investments	4	4,596.34	4,263.52
(ii) Loans	5	37.17	25.66
(iii) Other Financial Assets	6	3,794.23	5,819.88
(f) Deferred tax assets (Net)	7	398.10	285.85
(g) Other Non Current Assets	8	309.66	322.86
Total Non-Current Assets		11,222.15	12,723.02
(2) Current assets			
(a) Inventories	9	12,615.74	6,430.80
(b) Financial Assets			
(i) Trade receivables	10	8,524.86	10,876.89
(ii) Cash and Cash Equivalents	11	137.88	2,237.67
(iii) Bank balances other than (iii) Above	11A	9,137.91	6,522.18
(iv) Loans	12	68.59	53.05
(v) Other Financial Assets	13	93.32	52.06
(c) Current Tax Assets (Net)	24	94.42	-
(d) Other current assets	14	2,357.96	2,015.70
Total Current Assets		33,030.68	28,188.35
Total Assets		44,252.83	40,911.37
EQUITY AND LIABILITIES			
EQUITY			
(a) Equity Share Capital	15	599.98	599.98
(b) Other Equity	16	32,117.19	30,201.61
Total Equity		32,717.17	30,801.59
LIABILITIES			
(1) Non-Current Liabilities			
(a) Financial Liabilities			
(i) Borrowings	17	81.12	105.07
(b) Provisions	18	982.08	716.18
Total Non-Current Liabilities		1,063.20	821.25
(2) Current Liabilities			
(a) Financial Liabilities			
(i) Borrowings	19	2,397.70	583.88
(ii) Trade payables	20		
Total outstanding dues of micro enterprises and small enterprises		79.53	66.27
Total outstanding dues of creditors other than micro enterprises and small enterprises		3,762.89	2,011.20
(iii) Other Financial Liabilities	21	1,511.49	1,523.35
(b) Other current liabilities	22	4,662.56	4,873.24
(c) Provisions	23	392.08	319.98
(d) Current Tax Liabilities (Net)	24	-	342.51
Total Current Liabilities		12,806.25	9,720.43
Total Equity and Liabilities		46,586.62	41,343.27
Material Accounting Policies	1		

The accompanying notes referred to above form an integral part of the consolidated financial statements.

As per our report of even date

For and on behalf of the Board
Frick India LimitedFor Lodha & Co LLP
Chartered Accountants
Firm Regn. No.301051E/E300284Jasmohan Singh
Chairman & Managing Director
DIN - 00383412Vidyanidhi Dalmia
Director
DIN - 00008900Gaurav Lodha
Partner
M.No. 507462Hiroyuki Egashira
Chief Executive OfficerMukesh Goyal
Chief Financial Officer
ICAI M.No. 411966Place: New Delhi
Date: 27-05-2026Amit Singh
Company Secretary
ICSI M.No. A 46813

Consolidated Statement of Profit and Loss for the year ended 31st March, 2026

(₹ in Lakhs)

Particulars	Note No.	For the year ended 31st March, 2026	For the year ended 31st March, 2025
I. Revenue from operations	25	47,652.79	43,694.44
II. Other Income	26	967.14	1,068.15
III. Total Income (I +II)		48,619.93	44,762.59
Expenses:			
Cost of materials consumed	27	35,576.90	28,765.51
Changes in inventories of finished goods, work-in-progress	28	(2,184.30)	577.95
Employee benefit expense	29	6,852.98	6,327.33
Finance costs	30	374.17	264.21
Depreciation & Amortization expenses	2&3	428.04	333.62
Other Expenses	31	4,525.21	3,875.31
IV. Total Expenses		45,573.00	40,143.93
V. Profit before exceptional items and tax (III-IV)		3,046.93	4,618.66
VI. Exceptional Items	29A	322.36	-
VII. Profit before tax (V-VI)		2,724.57	4,618.66
VIII. Share of (loss) of a joint venture		(98.11)	(18.10)
VII. Profit before tax (V-VI)		2,626.46	4,600.56
VIII. Tax expense:			
(1) Current tax		835.00	1,215.00
(2) Deferred tax		(117.39)	(70.80)
(3) Income Tax for earlier years		(15.44)	(9.22)
Total tax expense		702.17	1,134.98
IX. Profit after tax (VII-VIII)		1,924.29	3,465.58
X. Other comprehensive income			
Items that will not be reclassified to profit and loss			
- Remeasurement of defined benefit plan		20.43	(15.71)
- Income Tax effect on above		(5.14)	3.95
Total Other comprehensive income (X)		15.29	(11.76)
XI. Total Comprehensive income (IX+X)		1,939.58	3,453.82
XII. Earning per equity share (Face Value Rs.10/- each):	36		
(1) Basic		32.07	57.76
(2) Diluted		32.07	57.76
Material Accounting Policies	1		

The accompanying notes referred to above form an integral part of the consolidated financial statements.

As per our report of even date

For and on behalf of the Board
Frick India Limited

For Lodha & Co LLP
Chartered Accountants
Firm Regn. No.301051E/E300284

Jasmohan Singh
Chairman & Managing Director
DIN - 00383412

Vidyanidhi Dalmia
Director
DIN - 00008900

Gaurav Lodha
Partner
M.No. 507462

Hiroyuki Egashira
Chief Executive Officer

Mukesh Goyal
Chief Financial Officer
ICAI M.No. 411966

Place: New Delhi
Date: 27-05-2026

Amit Singh
Company Secretary
ICSI M.No. A 46813

Consolidated statement of changes in equity for the year ended 31st March, 2026

A. Equity Share Capital

(₹ in Lakhs)

Particulars	Balance as at 1st April, 2024	Changes in Equity Share Capital during 2024-25	Balance as at 31st March, 2025	Changes in Equity Share Capital during 2025-26	Balance as at 31st March, 2026
Equity Share Capital	60.00	539.98	599.98	-	599.98

B. Other Equity

(₹ in Lakhs)

Particulars	Reserve & Surplus			Total
	Retained Earnings	General Reserve	Items that will not be Reclassified to profit or loss	
Balance as at 1st April, 2024	-	27,424.84	(113.07)	27,311.77
Profit for the year	3,465.58	-	-	3,465.58
Dividend	(24.00)	-	-	(24.00)
Transfer to Equity share capital on bonus issue	-	(539.98)	-	(539.98)
Transfer from Retained Earnings	(3,441.58)	3,441.58	-	-
Other Comprehensive income for the year (Net of Taxes)	-	-	(11.76)	(11.76)
Balance as at 31st March, 2025	-	30,326.44	(124.83)	30,201.61
Profit for the year	1,924.29	-	-	1,924.29
Dividend	(24.00)	-	-	(24.00)
Transfer from Retained Earnings	(1,900.29)	1,900.29	-	-
Other Comprehensive income for the year (Net of Taxes)	-	-	15.29	15.29
Balance as at 31st March, 2026	-	32,226.73	(109.54)	32,117.19

The accompanying notes referred to above form an integral part of the consolidated financial statements.

As per our report of even date

For and on behalf of the Board
Frick India LimitedFor Lodha & Co LLP
Chartered Accountants
Firm Regn. No.301051E/E300284Jasmohan Singh
Chairman & Managing Director
DIN - 00383412Vidyanidhi Dalmia
Director
DIN - 00008900Gaurav Lodha
Partner
M.No. 507462Hiroyuki Egashira
Chief Executive OfficerMukesh Goyal
Chief Financial Officer
ICAI M.No. 411966Place: New Delhi
Date: 27-05-2026Amit Singh
Company Secretary
ICSI M.No. A 46813

Consolidated statement of Cash flows for the year ended on 31st March, 2026

(₹ in Lakhs)

Particular	For the year ended 31st March, 2026	For the year ended 31st March, 2025
A) CASH FLOW FROM OPERATING ACTIVITIES		
Net profit before tax	2,626.46	4,600.56
Adjustments for :		
Depreciation	416.41	325.77
Amortization Expenses	11.63	7.85
(Profit)/Loss on sale of Property, Plant & Equipment (Net)	(4.69)	(2.00)
Property, Plant & Equipment Discarded	2.09	-
Bad debts	63.50	21.14
Provision for expected credit losses (reversed)/created	(20.67)	43.14
Unrealised (gain)/loss on Foreign Exchange Fluctuation (Net)	4.70	22.83
Liability no longer required written back	(102.59)	(586.64)
Share of (profit)/loss of Joint Venture	98.11	18.10
Interest Received	(904.34)	(735.33)
Dividend Received	(14.33)	(15.52)
(Profit)/Loss on sale of Investment (Net) - Non Current	(18.76)	(62.90)
Unrealised (gain)/Loss of investment (Net)	(9.92)	(203.74)
Finance Cost	374.17	264.21
Operating profit before working capital changes	2,521.77	3,697.47
Adjustments for :		
(Increase)/Decrease in Trade Receivables	2,312.36	389.21
(Increase)/Decrease in Inventories	(6,184.96)	2,363.21
(Increase)/Decrease in Other financial assets and other assets	(382.67)	(8.86)
Increase/(Decrease) in Other financial liabilities, provision and other liabilities	1,995.55	1,113.66
Cash generated from operations	262.05	7,554.69
Direct Taxes paid	(1,261.48)	(1,358.70)
NET CASH GENERATED FROM OPERATING ACTIVITIES (A)	(999.43)	6,195.99
B) CASH FLOW FROM INVESTING ACTIVITIES		
Interest Received	616.26	858.24
Dividend Received	14.33	15.52
Purchase of Property, Plant & Equipment (Including CWIP)	(499.43)	(1,147.61)
Purchase of Intangible Assets (Including CWIP)	(12.35)	(41.58)
Sale of Property, Plant & Equipment	6.14	3.85
Movement in other Bank Balances	(317.87)	(2,190.09)
(Purchase)/Sales of Investments	(2,304.14)	(216.31)
NET CASH FROM/ (USED IN) INVESTING ACTIVITIES (B)	(2,497.06)	(2,717.98)
C) CASH FLOW FROM FINANCING ACTIVITIES		
Dividend paid	(24.00)	(24.00)
Finance Cost	(369.17)	(229.21)
Proceeds/(Repayment) from/of short term borrowings	1,811.68	(1,460.68)
Proceeds/(Repayments) from/of long term borrowings	(21.81)	57.84
NET CASH FROM/ (USED IN) FINANCING ACTIVITIES (C)	1,396.70	(1,656.05)
NET CASH FLOW DURING THE YEAR (A+B+C)	(2,099.79)	1,821.96
CASH & CASH EQUIVALENTS (OPENING BALANCE)	2,237.67	415.71
CASH & CASH EQUIVALENTS (CLOSING BALANCE)	137.88	2,237.67
(Refer Note No.11 to the Consolidated Financial Statements)		

Notes: a) Total Liabilities from Financing Activities

Particular	As at 31st March, 2026		As at 31st March, 2025	
	Long Term	Short Term	Long Term	Short Term
Opening	126.72	562.23	68.88	2,009.43
Cash Flow Changes				
Inflow/(Repayments)	(21.81)	1,811.68	57.84	(1,447.20)
Non-Cash Flow Changes	-	-	-	-
Closing	104.91	2,373.91	126.72	562.23

b) Previous year's figures have been re-grouped / re-arranged wherever necessary.

As per our report of even date

For and on behalf of the Board
Frick India LimitedFor Lodha & Co LLP
Chartered Accountants
Firm Regn. No.301051E/E300284Jasmohan Singh
Chairman & Managing Director
DIN - 00383412Vidyanidhi Dalmia
Director
DIN - 00008900Gaurav Lodha
Partner
M.No. 507462Hiroyuki Egashira
Chief Executive OfficerMukesh Goyal
Chief Financial Officer
ICAI M.No. 411966Place: New Delhi
Date: 27-05-2026Amit Singh
Company Secretary
ICSI M.No. A 46813

Notes to the Consolidated Financial Statements as at and for the year ended 31st March, 2026

1. COMPANY OVERVIEW AND MATERIAL ACCOUNTING POLICIES

I. Company Overview

Frick India Limited (the 'Company') is a public limited Company domiciled in India with its registered office located at 21.5 Km., Main Mathura Road, Faridabad -121003. (Haryana). Its shares are listed on the Metropolitan Stock Exchange of India Limited. The Company is engaged in the business of manufacturing of industrial refrigeration & air-conditioning equipment.

These Consolidated financial statements were approved and adopted by board of directors of the Company in their meeting held on May 27th, 2026

II. Basis of Preparation of Consolidated financial statements and Significant accounting judgements, estimates and assumptions

(i) Basis of Preparation of Consolidated financial statements:

The consolidated financial statements related to Frick India Limited (hereinafter referred to as the Company) and its joint venture.

These consolidated financial statements have been prepared in accordance with the Indian Accounting Standards (hereinafter referred to as the 'Ind AS') as notified by Ministry of Corporate Affairs pursuant to section 133 of the Companies Act, 2013 read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 (as amended) and other relevant provisions of the Companies Act, 2013 and relevant amendment rules issued thereafter. The Company has consistently applied the accounting policies used in the preparation of its consolidated financial statements.

These consolidated financial statements have been prepared and presented under historical cost convention on accrual basis, except for the items that have been measured at fair value as required by relevant Ind AS. The consolidated financial statements are presented in Indian Rupees which is the Company's functional and presentation currency and all amounts are rounded to the nearest lakhs and two decimals thereof, except as otherwise stated.

(ii) Significant accounting judgements, estimates and assumptions

The preparation of these consolidated financial statements requires management to make judgments, estimates and assumptions that affect the application of accounting policies, the accounting disclosures made and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Continuous evaluation is done of the estimates and judgments based on historical experience and other factors, including expectations of future events that are believed to be reasonable. Revisions to accounting estimates are recognised prospectively.

(iii) Principal of Consolidation:

The consolidated financial statements have been prepared on the following basis:

- The consolidated financial statements incorporate the financial statements of the Company and its joint venture. It also includes the Company's share of profits, net assets and retained post-acquisition reserves of joint venture that are consolidated using the equity method of consolidation. The entities whose accounts are included in the consolidated financial statements are detailed in note no. 55.
- The Control is achieved when the Company is exposed to or has rights to the variable returns of the entity and the ability to affect those returns through its power over the entity. Significant influence is achieved when the Company has power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.
- The financials statements of joint venture acquired or disposed off during the year are included in the consolidated statement of profit and loss from the effective date of acquisition or up to the effective date of disposal, as appropriate.
- In case of Joint Venture, where Company holds directly or indirectly 20% or more equity or / and exercises significant influence, investments are accounted for by using equity method in accordance with Ind AS 28 "Investments in Associates and Joint Ventures". Post acquisition, the Company accounts for its share in the change in net assets of the Joint Venture (after eliminating unrealised profits and losses resulting from transactions between the Company and

its Joint Venture to the extent of its share), through its statement of profit and loss, other comprehensive income and through its reserves for the balance.

- Goodwill for Joint Venture is not separately recognised but included in the value of investments.

III. Material Accounting Policies

Material accounting policies of the financial statements of the Company and jointly controlled entities are set out in their respective standalone financial statements. The material accounting policies applied by the Company in the preparation of its consolidated financial statements are listed below. Such accounting policies have been applied consistently to all the periods presented in these consolidated financial statements, unless otherwise indicated.

a. Property, Plant and Equipment

(i) Recognition and Measurement

Property, plant and equipment are measured at acquisition cost net of tax/duty credits availed, (if any), less accumulated depreciation and accumulated impairment losses, (if any). Cost includes expenses directly attributable to bringing the Asset to their location and conditions necessary for it to be capable of operating in the manner intended by the management. Property, plant and equipment which are not ready for intended use as on the date of Balance Sheet are disclosed as "Capital work-in-progress". Advances paid towards the acquisition of property, plant and equipment outstanding at each balance sheet date is classified as capital advances under other non-current assets.

Subsequent cost are included in the asset's carrying amount or recognized as separate asset, as appropriate, only when it is probable that is future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. All other repairs and maintenance are charged to Statement of profit or loss during the period in which they are incurred.

The cost and related accumulated depreciation are eliminated from the financial statements, upon sale and disposition of the assets and the resultant gains or losses are recognized in the statement of profit and loss.

Assets costing Rs. 7500/- or less are charged to revenue in the year of purchase.

The Depreciation methods, useful lives and residual values are reviewed at the end of each financial year. If any of these expectations differ from previous estimates, such change is accounted for as a change in an accounting estimate.

(ii) Depreciation

Depreciation on Property, Plant and Equipment has been provided on written down value method as per the useful life of assets, as estimated by the management, which is in line with Schedule II to the Companies Act, 2013. The estimated useful lives of the assets are as follows:

Building	30/60 years
Jig & Dies	8-15 years
Plant and Equipments	15 years
Electrical Fitting & installation	10 years
Furniture and fixtures	10 years
Vehicles	8/10 years
Office equipment	5 years
Computers	3/6 years
Refrigeration equipments	5 years

b. Intangible Assets

Intangible Assets are recognised, if the future economic benefits attributable to the assets are expected to flow to the company and cost of the asset can be measured reliably. Such intangible assets are measured at cost less any accumulated amortization and impairment losses, if any.

Intangible assets with finite lives are amortised on a straight-line basis over the period of their expected useful life. Estimated useful life by major class of intangible assets are as follows:

Computer Software: 3 years

Design & Development: 5 years

The amortization period and the amortization method for an intangible asset with finite useful life is reviewed at the end of each financial year. If any of these expectations differ from previous estimates, such change is accounted for as a change in an accounting estimate.

c. Research and development

Revenue Expenditure pertaining to research is charged to the statement of profit & Loss.

Development costs of products are charged to the statement of profit and loss unless a product's technological and commercial feasibility has been established, in which case such expenditure is capitalized.

d. Inventories

Inventories are valued as under:

- a. Raw materials, components, construction materials, stores, spares and loose tools at lower of cost or net realisable value.
- b. Work-in-progress at lower of material cost plus labour cost or net realisable value.
- c. Finished goods are valued at lower of cost or net realisable value. Cost includes related overheads.
- d. Contract jobs in progress at sites are valued at lower of Cost or net realisable value.

Cost is computed on first in first out basis. The net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and estimated costs necessary to make the sale.

e. Cash and Cash Equivalents

Cash and Cash equivalents includes cash and cheques in hand, bank balances, demand deposits with banks where the original maturity is three months or less and other short term highly liquid investments that are readily convertible into cash and which are subject to an insignificant risk of changes in value.

f. Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and financial liability or equity instrument of another entity.

a) Financial Assets

The Company recognizes financial assets when it becomes a party to the contractual provisions of the instrument.

Financial assets include cash and cash equivalents, trade and other receivables, investments in securities and other eligible current and non-current assets.

Initial Measurement

At initial recognition, all financial assets are measured at fair value. Transaction costs that are directly attributable to the acquisition of financial assets, which are not at fair value through profit or loss, are added to the fair value of underlying financial assets on initial recognition. Trade receivables that do not contain a significant financing component are initially measured at their transaction price.

Subsequent Measurement

Such financial assets are subsequently classified under following three categories according to the purpose for which they are held. The classification is reviewed at the end of each reporting period.

i. Financial assets at amortised cost

At the date of initial recognition, are held to collect contractual cash flows of principal and interest on principal amount outstanding on specified dates. These financial assets are intended to be held until maturity. Therefore, they are subsequently measured at amortised cost by applying the Effective Interest Rate (EIR) method to the gross carrying amount of the financial asset. The EIR amortisation is included as interest income in the profit or loss. The losses arising from impairment are recognised in the profit or loss.

ii. Financial assets at Fair value through other comprehensive Income

At the date of initial recognition, are held to collect contractual cash flows of principal and interest on principal amount outstanding on specified dates, as well as held for selling. Therefore, they are subsequently measured at each reporting date at fair value, with all fair value movements recognised in Other Comprehensive Income (OCI).

to Statement of Profit and Loss.

iii . Financial assets at Fair value through profit or loss

At the date of initial recognition, financial assets are held for trading, or which are measured neither at Amortised Cost nor at Fair Value through OCI. Therefore, they are subsequently measured at each reporting date at fair value, with all fair value movements recognised in the Statement of Profit and Loss.

Trade Receivables

A Receivable is classified as a 'trade receivable' if it is in respect to the amount due from customers on account of goods sold or services rendered in the ordinary course of business. All debts and advances are reviewed by the management at the year end by taking into account their age, performance of job, complaints received from customers and other factors. Provision is made by the management after taking into consideration all relevant facts.

Investment in equity Shares

Investments in Equity Securities are subsequently measured at fair value through Profit and Loss. Any subsequent fair value gain or loss is recognized through Profit or Loss.

Investments in mutual Funds

Investments in Mutual Funds are subsequently measured at fair value through Profit and Loss. Any subsequent fair value gain or loss is recognized through Profit or Loss Account.

Investments in bonds/Debenture

Investments in bonds/Debenture are subsequently measured at fair value through Profit and Loss. Any subsequent fair value gain or loss is recognized through Profit or Loss Account

Derecognition

The company derecognizes a financial asset when the contractual rights to the cash flows from the financial asset expire or it transfers the financial asset and the transfer qualifies for derecognition under Ind AS 109.

Impairment

The Company recognizes loss allowances using the expected credit loss (ECL) model for the financial assets which are not fair valued through profit or loss. Loss allowance for trade receivables with no significant financing component is measured at an amount equal to lifetime ECL. For all other financial assets, expected credit losses are measured at an amount equal to the 12-month ECL, unless there has been a significant increase in credit risk from initial recognition in which case those are measured at lifetime ECL. The amount of expected credit losses (or reversal) that is required to adjust the loss allowance at the reporting date to the amount that is required to be recognized is recognized as an impairment gain or loss in profit or loss.

b) Financial Liabilities

The Company recognizes financial liabilities when it becomes a party to the contractual provisions of the instrument.

Financial liabilities include long-term and short-term loans and borrowings, trade and other payables and other eligible current and non-current liabilities.

Initial Measurement

All financial liabilities are recognized initially at fair value. Transaction costs that are directly attributable to the release of financial liabilities, which are not at fair value through profit or loss, are added to the fair value of underlying financial liabilities on initial recognition. Trade payables that do not contain a significant financing component are initially measured at their transaction price.

Subsequent Measurement

The measurement of financial liabilities depends on their classification, as described below:

i. Financial liabilities at Fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading. The Company has not designated any financial liabilities upon initial measurement recognition at fair value through profit or loss. Financial liabilities at fair value through profit or loss are at each reporting date with all the changes recognized in the Statement of Profit and Loss.

ii. Financial liabilities measured at amortised cost

After initial recognition, interest bearing loans and borrowings are subsequently measured at amortised cost using the effective interest rate method ("EIR"). Amortised cost is calculated by taking into account any discount or premium on acquisition and fee or costs that are an integral part of the EIR. The EIR amortisation is included in finance costs in the Statement of Profit and Loss.

Loans and borrowings

Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in profit or loss over the period of the borrowings using the effective interest method.

Borrowings are classified as current liabilities unless the Company has an unconditional right to defer settlement of the liability for at least twelve months after the reporting period.

Trade and other payables

A payable is classified as 'trade payable' if it is in respect of the amount due on account of goods purchased or services received in the normal course of business. These amounts represent liabilities for goods and services provided to the Company prior to the end of financial year which are unpaid. Trade and other payables are presented as current liabilities unless payment is not due within 12 months after the reporting period.

Derecognition

A Financial Liability is derecognized when the obligation under the liability is discharged or cancelled or expires.

g. Impairment of Non-Financial Assets

The carrying amount of Property, plant and equipments, Intangible assets are reviewed at each Balance Sheet date to assess impairment if any, based on internal / external factors. An asset is treated as impaired, when the carrying cost of asset exceeds its recoverable value, being higher of value in use and net selling price. An impairment loss is recognised as an expense in the Statement of Profit and Loss in the year in which an asset is identified as impaired. The impairment loss recognised in prior accounting period is reversed, if there has been an improvement in recoverable amount.

h. Revenue Recognition

Revenue from contracts with customers is recognized when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Company expects to be entitled in exchange for those goods or services.

An entity shall account for a contract with a customer when all of the following criteria are met:

- the parties to the contract have approved the contract (in writing, orally or in accordance with other customary business practices) and are committed to perform the irrevocable obligations;
- the entity can identify each party's rights regarding the goods or services to be transferred;
- the entity can identify the payment terms for the goods or services to be transferred;
- the contract has commercial substance (i.e. the risk, timing or amount of the entity's future cash flows is expected to change as a result of the contract); and
- it is probable that the entity will collect the consideration to which it will be entitled in exchange for the goods or services that will be transferred to the customer.

In evaluating whether collectability of an amount of consideration is probable, an entity shall consider only the customer's ability and intention to pay that amount of consideration when it is due. The amount of consideration to which the entity will be entitled may be less than the price stated in the contract if the consideration is variable because the entity may offer the customer a price concession.

Sale of goods

Revenue from sale of product is recognised at the point in time when control of the asset is transferred to the customer, usually on dispatch of the goods from the factory/storage area/port respectively. Revenue from the sale of goods is measured at the fair value of the consideration received or receivable, net of returns and allowances, trade discounts and volume rebates.

Other income

- a. Interest income is accrued on a time basis by reference to the principal outstanding and the effective interest rate.

b. Dividend income is accounted in the period in which the right to receive the same is established, which is generally when shareholders approve the same

c. Export Incentives, interest on bonds/debenture and Insurance Claims are accounted for on receipt basis.

d. Other items of income are accounted as and when the right to receive such income arises and it is probable that the economic benefits will flow to the company and the amount of income can be measured reliably.

i. Employee Benefits

a) Defined contribution plans

Contributions to defined contribution schemes such as employees' state insurance, labour welfare fund, employee pension scheme, provident fund etc. are charged as an expense based on the amount of contribution required to be made as and when services are rendered by the employees. The above benefits are classified as Defined Contribution Schemes as the Company has no further defined obligations beyond the monthly contributions.

b) Defined benefit plans

Retirement benefits in the form of gratuity are considered as defined benefit plan and determined on actuarial valuation using the Projected Unit Credit Method at the balance sheet date. Actuarial Gains or Losses through re-measurement of the net obligation of a defined benefit liability or asset is recognized in Other Comprehensive Income. Such re-measurements are not reclassified to Statement of Profit and Loss in subsequent periods. Other costs are accounted for in Statement of Profit and Loss.

c) Short Term Employee Benefits

All employee benefits payable wholly within twelve months of rendering the service are classified as short term employee benefits.

Benefits such as salaries, wages, short-term compensated absences, performance incentives etc., and the expected cost of bonus, ex-gratia are recognized during the period in which the employee renders related service.

d) Other Employee Benefits

Entitlements to annual leave and sick leave are recognized when they accrue to employees. Sick leave can only be availed while annual leave can either be availed or encashed subject to a restriction on the maximum number of accumulation of leave. The Company determines the liability for such accumulated leaves using the Projected Accrued Benefit method with actuarial valuations being carried out at each Balance Sheet date.

j. Job Expenses

The expenses incurred on various jobs by our customers and others for which the claims bills are received in succeeding years have been provided for on estimate basis. The claim exceeding the amount of provisions are accounted for in the year in which settled.

k. Claims realised

Claims realised for material lost or damaged are credited to Purchases in the year of settlement.

l. Borrowing Cost

Borrowing cost includes interest, amortization of ancillary costs incurred in connection with the arrangement of borrowings. Borrowing costs, if any, directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalized, (if any). All other borrowing costs are expensed in the period in which they occur.

m. Income Taxes

Income tax is comprised of current and deferred tax. Income tax expense is recognized in the Statement of Profit and Loss, except to the extent it relates to items directly recognized in equity or in other comprehensive income.

Current tax:

Current tax is the amount of income taxes payable in respect of taxable profit for a period. Taxable profit differs from 'profit before tax' as reported in the Statement of Profit and Loss because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible under the Income Tax Act, 1961.

Current tax is measured using tax rates that have been enacted by the end of reporting period for the amounts expected to be recovered from or paid to the taxation authorities.

Deferred tax:

Deferred tax is recognized using balance sheet approach on temporary differences between the tax bases of assets and liabilities and carrying amounts of assets and liabilities for financial reporting purpose at reporting date. Deferred income tax assets and liabilities are measured using tax rates and tax laws that have been enacted or substantively enacted by the balance sheet date and are expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled.

Deferred tax assets are generally recognized for all deductible temporary differences to the extent it is probable that taxable profits will be available against which those deductible temporary difference can be utilized. In case of temporary differences that arise from initial recognition of assets or liabilities in a transaction (other than business combination) that affect neither the taxable profit nor the accounting profit, deferred tax assets are not recognized.

Deferred tax liabilities are generally recognized for all taxable temporary differences. However, in case of temporary differences that arise from initial recognition of assets or liabilities in a transaction (other than business combination) that affect neither the taxable profit nor the accounting profit, deferred tax liabilities are not recognized. Also, for temporary differences if any that may arise from initial recognition of goodwill, deferred tax liabilities are not recognized.

Off-setting of assets and liabilities:

The Company offsets current tax assets and current tax liabilities, where it has a legally enforceable right to set off the recognized amounts and where it intends either to settle on a net basis, or to realize the asset and settle the liability simultaneously.

In case of deferred tax assets and deferred tax liabilities, the same are offset if the Company has a legally enforceable right to set off corresponding current tax assets against current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same tax authority on the Company.

n. Provisions and Contingent Liabilities

The Company recognizes provisions when a present obligation (legal or constructive) as a result of a past event exists and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. The amount recognized as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding to settle such obligation and the amount of such obligation can be reliably estimated.

A disclosure for a contingent liability is made when there is a possible obligation or a present obligation that may, but probably will not require an outflow of resources embodying economic benefits or the amount of such obligation cannot be measured reliably. When there is a possible obligation or a present obligation in respect of which likelihood of outflow of resources embodying economic benefits is remote, no provision or disclosure is made.

o. Segment Reporting

The Company is primarily engaged in the business of manufacture, supply and execution of Industrial Refrigeration and Air conditioning systems. As the basic nature of these activities is governed by the same set of risks and returns, therefore, has only one reportable segment.

p. Cash Flow statement

Cash flows are reported using the indirect method, whereby profit for the period is adjusted for the effects of transactions of a non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and item of income or expenses associated with investing or financing cash flows. The cash flows from operating, investing and financing activities of the Company are segregated.

q. Foreign Currency**Initial Recognition:**

The financial statements are presented in Indian rupees, which is the functional currency of the Company and the currency of the primary economic environment in which the Company operates.

Transactions and balances

Transactions in foreign currencies are initially recorded by the Company at its functional currency spot rates at the date the transaction first qualifies for recognition. Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency spot rates of exchange at the reporting date. Foreign exchange gains and losses resulting from

the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are generally recognized in the Statement of profit or loss.

Foreign exchange differences regarded as an adjustment to borrowing costs are presented in the statement of profit and loss, within finance costs. All other foreign exchange gains and losses are presented in the statement of profit and loss on a net basis within other gains/ (losses).

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value is determined. The gain or loss arising on translation of non-monetary items measured at fair value is treated in line with the recognition of the gain or loss on the change in fair value of the item (i.e., translation differences on items whose fair value gain or loss is recognized in OCI or profit or loss are also recognized in OCI or profit or loss, respectively).

r. Earnings per Share

Basic earnings per share is calculated by dividing the net profit attributable to the equity holders of the company by the weighted average number of ordinary shares outstanding during the period.

For the purpose of calculating diluted earnings per share, the net profit or loss for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares.

s. Lease

Right of Use Assets

The Company recognizes a right-of-use asset, on a lease-by-lease basis, to measure that right-of-use asset an amount equal to the lease liability, adjusted by the amount of any prepaid or accrued lease payments relating to that lease recognised in the balance sheet immediately before the date of initial application.

The cost of right-of-use assets includes the amount of lease liabilities recognised. Initial direct costs incurred and lease payments made at or before the commencement date less any lease incentives received, the recognised right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term. Right-of-use assets are subject to impairment test.

Lease Liabilities

The Company recognise a lease liability at the present value of the remaining lease payments, discounted using the lessee's incremental borrowing rate .

The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on a lease by lease basis.

In calculating the present value of lease payments, the Company uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable.

Short-term Leases and leases of low-value assets

The company applies the short-term lease recognition exemption to its short-term leases (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases that are considered of low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

t. Fair Value Measurements

The Company measures financial instruments at fair value in accordance with the accounting policies mentioned above.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability.

OR

- In the absence of principal market, in the most advantageous market for the asset or liability. The principal or most advantageous market must be accessible by the Company.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as

a whole;

- Level 1- Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level 2- Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3- Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

u. Recent accounting pronouncements

The Ministry of Corporate Affairs ("MCA") notifies new standards / amendments under Companies (Indian Accounting Standards) Rules as issued from time to time. During the year ended 31st March 2026, MCA has notified the Companies (Indian Accounting Standards) Amendment Rules, 2025 applicable to the company w.e.f 1st April 2025.

1. Ind AS 21- The Effects of changes in Foreign Exchange Rates:- The Company has reviewed the amendment and based on its evaluation has determined that it does not have any impact in its financial statements.
2. Ind AS 1- Presentation of Financial Statements:-The amendment relating to classification of liabilities as current or non current and non current liabilities with covenants. The Company has reviewed the amendment and based on its evaluation has determined that it does not have any impact in its financial statements.
3. Ind AS 7- Statement of Cash Flows and Ind AS 107-Financial Instruments-Require detailed disclosure for supplier finance arrangements and effect of such arrangements or Cash Flows. The company has determined that it does not have any impact in its financial statements.
4. Ind AS 12-Income Tax related to mandatory disclosure of impact OECD Pillar Two Model Rules and temporary exemption from deferred tax recognition on the same. The company has reviewed the amendment relation to application of Pillar to rules and determine that the same does not have any material financial impact on the company.

Standards notified but not yet effected

MCA notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. MCA has notified amendments to IND AS1-Presentation of Financial Statements w.e.f 1st April 2026.

2. PROPERTY, PLANT AND EQUIPMENT

(₹ in Lakhs)

Particulars	Freehold Land@	Building @	Tubewell	Jig & Dies	Plant & Machinery@	Electrical Fitting & Installation	Furniture & Fixture	Office Equipment	Refrigeration Equipments	Motor Vehicles	Total
Gross Carrying Value											
As at 01st April, 2024	8.69	188.82	4.43	91.38	3,435.77	44.55	80.15	76.14	80.35	416.29	4,426.57
Additions during the year	-	115.98	-	27.51	885.10	-	7.91	14.62	8.85	89.58	1,149.55
Disposals/written off during the year	-	-	-	-	-	-	-	0.65	-	40.53	41.18
Other adjustments	-	-	-	-	-	-	-	-	-	-	-
As at 31st March, 2025	8.69	304.80	4.43	118.89	4,320.87	44.55	88.06	90.11	89.20	465.34	5,534.94
Additions during the year	-	-	-	44.27	207.78	-	1.82	8.67	4.76	64.07	331.37
Disposals/written off during the year	-	-	-	-	27.87	-	3.04	14.78	2.15	21.97	69.81
Other adjustments	-	-	-	-	-	-	-	-	-	-	-
As at 31st March, 2026	8.69	304.80	4.43	163.16	4,500.78	44.55	86.84	84.00	91.81	507.44	5,796.50
Accumulated Depreciation											
As at 01st April, 2024	-	133.06	4.21	35.13	2,581.32	41.09	72.23	62.10	68.96	293.07	3,291.17
Charge for the year	-	7.58	-	13.24	239.81	0.87	3.71	10.08	7.15	43.33	325.77
Disposals/written off during the year	-	-	-	-	-	-	-	0.61	-	38.72	39.33
As at 31st March, 2025	-	140.64	4.21	48.37	2,821.13	41.96	75.94	71.57	76.11	297.68	3,577.61
Charge for the year	-	13.39	-	17.79	302.07	0.37	4.03	9.22	6.10	63.44	416.41
Disposals/written off during the year	-	-	-	-	26.67	-	3.00	13.74	2.00	20.87	66.28
As at 31st March, 2026	-	154.03	4.21	66.16	3,096.53	42.33	76.97	67.05	80.21	340.25	3,927.74
Net Carrying Value											
As at 31st March, 2025	8.69	164.16	0.22	70.52	1,499.74	2.59	12.12	18.54	13.09	167.66	1,957.33
As at 31st March, 2026	8.69	150.77	0.22	97.00	1,404.25	2.22	9.87	16.95	11.60	167.19	1,868.76

Refer note no 58 (e) for title deeds of the immovable properties

2A. Capital work in progress (CWIP)

Particular	(₹ in Lakhs)
As at 01st April, 2024	1.94
Additions during the year	749.89
Less: Amount Capitalized in Property, Plant & Equipment	(751.83)
As at 31st March, 2025	-
Additions during the year	264.34
Less: Amount Capitalized in Property, Plant & Equipment	95.10
As at 31st March, 2026	169.24

Ageing of Capital Work in Progress is as below :

(₹ in Lakhs)

Particular	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
As at 31st March, 2025					
Projects in progress	-	-	-	-	-
Projects temporarily suspended	-	-	-	-	-
Total	-	-	-	-	-
As at 31st March, 2026					
Projects in progress	169.24	-	-	-	169.24
Projects temporarily suspended	-	-	-	-	-
Total	169.24	-	-	-	169.24

There are no capital work in progress where completion is overdue against original planned timelines or where estimated cost exceeded its original planned cost as on 31st March 2025 and 31st March 2026.

3. OTHER INTANGIBLE ASSETS

(₹ in Lakhs)

Particulars	EDP Software	Design & Development	Total
Gross Carrying Value (Cost)			
As at 01st April, 2024	198.87	64.23	263.10
Additions during the year	21.15	-	21.15
Disposals during the year	-	-	-
Other adjustments	-	-	-
As at 31st March, 2025	220.02	64.23	284.25
Additions during the year	4.76	-	4.76
Disposals during the year	-	-	-
Other adjustments	-	-	-
As at 31st March, 2026	224.78	64.23	289.01
Accumulated Amortisation			
As at 01st April, 2024	194.24	59.22	253.46
Charge for the year	5.39	2.46	7.85
On disposals	-	-	-
As at 31st March, 2025	199.63	61.68	261.31
Charge for the year	9.44	2.19	11.63
On disposals	-	-	-
As at 31st March, 2026	209.07	63.87	272.94
Net Carrying Value			
As at 31st March, 2025	20.39	2.55	22.94
As at 31st March, 2026	15.71	0.36	16.07

3.1 Amount spent for EDP software would be utilised for 3 years from the date of its occurrence and amount spent on Design and Development would be utilized for 5 years from the date of its occurrence.

3.2 The Amortisation of the above mentioned intangible assets would be on the basis of stated useful life as assessed by management.

3A. Intangible assets under development

Particular	(₹ in Lakhs)
Balance as at 01st April, 2024	4.55
Additions during the year	24.98
Less: Amount Capitalized in Property, Plant & Equipment	4.55
Balance as at 31st March, 2025	24.98
Additions during the year	7.60
Less: Amount Capitalized in Property, Plant & Equipment	-
Balance as at 31st March, 2026	32.58

Ageing of Intangible assets under development:

(₹ in Lakhs)

Particular	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
As at 31st March, 2025					
Projects in progress	24.98	-	-	-	24.98
Projects temporarily suspended	-	-	-	-	-
Total	24.98	-	-	-	24.98
As at 31st March, 2026					
Projects in progress	7.60	24.98	-	-	32.58
Projects temporarily suspended	-	-	-	-	-
Total	7.60	24.98	-	-	32.58

There are no Intangible Assets under development where completion is overdue against original planned timelines or where estimated cost exceeded its original planned cost as on 31st March 2026 and 31st March 2025.

4. NON-CURRENT INVESTMENTS - NON TRADE INVESTMENTS

(₹ in Lakhs)

S.No.	PARTICULARS	Face Value (Rs.)	Units	As at 31st March, 2026	Units	As at 31st March, 2025
(i)	UNQUOTED-LONG TERM INVESTMENTS Investment in Joint Venture accounted for using the equity method					
	Equity Shares of Mycom-FIL India Private Limited@	10	2,45,00,000.00	2,431.90	45,00,000.00	450.00
	Add: Share of Profit/(Loss) (Net)			(98.11)		(18.10)
				2,333.79		431.90
(ii)	QUOTED-LONG TERM INVESTMENTS					
(a)	Investment in Equity Shares (at Fair Value Through Profit & Loss)					
	Equity Shares of ITC Ltd	1.00	1,100.00	3.16	1,100.00	4.51
	Equity Shares of Canara Bank	2.00	55,500.00	68.57	55,500.00	49.41
	Equity Shares of ONGC	5.00	19,350.00	55.07	19,350.00	47.68
	Equity Shares of Tata Consultancy Services Ltd	1.00	1,408.00	33.22	1,408.00	50.75
	Equity Shares of Tata Steel Ltd.	1.00	6,000.00	11.51	6,000.00	9.26
	Equity Shares of HDFC Bank Ltd.	1.00	1,136.00	8.31	568.00	10.39
	Equity Shares of Gas Authority of India Ltd.	10.00	3,198.00	4.40	3,198.00	5.84
	Equity Shares of Hero Motocorp Ltd.	2.00	150.00	7.59	150.00	5.58
	Equity Shares of Larsen & Toubro Ltd.	2.00	120.00	4.21	120.00	4.19
	Equity Shares of Hindustan Zinc Ltd.	2.00	2,000.00	10.04	2,000.00	9.24
	Equity Shares of Dr. Reddy's Laboratories	1.00	1,000.00	12.55	1,000.00	11.44
	Equity Shares of Hindalco Industries Ltd	1.00	700.00	6.19	700.00	4.78
	Equity Shares Incred Holdings Ltd	10.00	17,000.00	25.16	17,000.00	25.16
	Equity Shares of Indusind Bank	10.00	150.00	1.13	150.00	0.97
	Equity Shares of Indian Oil Corporation	10.00	1,500.00	2.03	1,500.00	1.92
	Equity Shares of ITC Hotels Ltd.	1.00	110.00	0.15	110.00	0.22
	Equity Shares of NSDL Ltd.	2.00	5,000.00	39.56	-	-
	Equity Shares of Maruti Suzuki India Ltd.	5.00	50.00	6.15	50.00	5.76
(b)	Investment in Equity Schemes of Mutual Fund (at Fair Value Through Profit & Loss)					
	Canara Robeco Equity Diversified- Regular Growth		364.53	1.10	364.53	1.13
	Canara Robeco Emerging Equities - Regular Growth		542.87	1.19	542.87	1.27
	Canara Robeco Consumer Trends Fund - Regular Growth (Formerly Known As Canara Robeco F.O.R.C.E Fund - Regular Growth)		1,157.60	1.07	1,157.60	1.16
	Canara Robeco Blue Chip Equity Fund Regular Growth (Formerly Known As Canara Robeco Large Cap + Fund - Regular Growth)		2,026.68	1.13	2,026.68	1.19
	Canara Robeco Equity Hybrid Fund Regular Growth (Formerly Known As Canara Robeco Balance- Regular Growth)		305.66	1.02	305.66	1.03
	Kotak Bluechip Fund		3,205.98	16.50	3,205.98	17.00
	Motilal Oswal Growth Opportunities Fund-Series II		9,77,031.32	127.59	9,77,031.32	136.21
	Mirae Asset Large Cap Fund		37,282.35	37.16	37,282.35	39.01
	360 One Equity Opportunities Fund		8,69,257.32	123.46	8,69,257.32	130.83
	Motilal Oswal Growth Anchors Fund		6,96,681.35	113.05	6,96,681.35	120.98
	Canara Robeco Multi Cap Fund Regular Growth Plan		2,99,985.00	38.55	2,99,985.00	39.12
	ICICI Prudential Multi Asset Fund Growth		29,880.99	226.09	27,128.70	195.26
	Nuvama Crossover Opportunities Fund Series III		11,35,853.56	108.40	11,39,189.98	124.30

(c)	ICICI Prudential Balanced Advantage Fund-Growth	45,629.28	32.76	45,629.28	31.65
	Ask Growth India Fund	-	-	9,886.35	111.61
	HDFC Flexi Cap Fund - Regular Plan-Growth	5,852.22	106.37	2,769.21	51.13
	SBI Contra Fund	8,476.07	29.41	2,827.47	10.14
	Rukam Capital Fund II	156.34	156.34	44.01	44.01
	HDFC Focused 30 Fund	52,774.78	110.06	4,740.56	10.14
	Parag Parikh Flexicap Fund	99,010.28	77.49	12,758.52	10.06
	Canara Robeco Balanced Advantage Fund - Regular Growth	2,99,985.00	28.26	2,99,985.00	29.16
	IDFC Arbitrage Fund - Growth - (Direct Plan)	2,58,664.41	95.18	2,58,664.41	89.27
	Nippon India Large Cap Fund	87,674.72	71.46	-	-
	ICICI Prudential Large Cap Fund	73,540.16	73.44	-	-
	Canara Robeco Banking and Financial Services Fund Regular	4,99,975.00	48.90	-	-
	Canara Robeco Manufacturing Fund	2,99,985.00	34.02	2,99,985.00	32.64
	Investment In Debts Funds				
	(At Fair Value Through Profit & Loss)				
	HDFC Liquid Fund - Regular Plan - Growth	2.00	0.11	398.18	20.07
	ICICI PRUDENTIAL LIQUID FUND	24.24	0.10	5,275.46	20.06
	Nippon India ETF Liquid Bees	0.60	0.01	811.38	8.11
	Aditya Birla Sun Life Liquid Fund Growth Regular Plan	-	-	27.74	0.11
	Tata Overnight Fund Reg Growth	-	-	8,123.76	108.73
	SBI Overnight Fund Regular Growth	-	-	2,747.97	112.67
	Canara Robeco Banking and PSU Debt Fund	24,59,692.62	304.83	24,59,692.62	291.20
	IDFC Crisil Gilt 2027 Index Fund	28,51,066.75	382.33	28,51,066.75	358.52
	ICICI Prudential Constant Maturity Gilt Fund Growth	5,11,386.59	127.85	5,11,386.59	123.56
	Axis Nifty AAA Bond Plus Sdl Apr 2026 50:50 Etf Fof Collection A/C	4,89,360.77	61.82	4,89,360.77	58.32
	SBI CPSE Bond Plus SDL Sep 2026 50:50 Index Fund	24,18,828.94	309.20	24,18,828.94	289.80
	Nippon India AAA PSU Bd Sdl Sep 26 S	4,92,673.58	62.46	4,92,673.58	58.58
	Infrastructure Yield Plus II A	2,684.00	296.32	1,909.00	211.71
	Nippon India Nivesh Lakshya Fund	13,55,974.73	235.95	13,55,974.73	240.15
	SBI Liquid Fund	2.34	0.10	499.64	20.06
	Parag Parikh Liquid Fund	5.88	0.09	1,406.50	20.06
	HDFC Nifty G-Sec Sep 2032 Index Regular Growth	11,19,704.84	141.41	22,82,603.71	277.95
	UTI Ultra Short Duration Fund - Regular Plan	502.13	22.16	502.13	20.91
	SBI Magnum Gilt Fund	1,81,364.91	120.00	1,81,364.91	118.48
(d)	Investment in Bonds/Debenture				
	(at Fair Value Through Profit & Loss)				
	India Infrastructure Finance Company Ltd. Tax Free Bonds	5,500.00	65.51	5,500.00	67.73
	National Highway Authority of India	857.00	9.25	857.00	9.22
	NTPC Tax Free Bonds	1,900.00	22.21	1,900.00	23.01
	National Housing Bank Tax Free Bonds	361.00	22.02	361.00	23.10
	7.20% Power Finance Corporation Ltd. 2035	10.00	98.10	10.00	99.91
	Edel Finance Co. Ltd.	97.00	99.42	-	-
	The Andhra Pradesh Mineral Development Corporation Limited 2032 (Secured)	50.00	51.09	-	-
	7.26 G-Sec 2033	2,00,000.00	205.00	2,00,000.00	206.10
	TOTAL		6,930.13		4,695.42

Aggregate amount of market value of quoted investments

4,596.34

4,263.52

Aggregate amount of book value of unquoted investments

2,333.79

431.90

Aggregate provision for impairment in value of Investments

@ Refer note no. 54

5. NON CURRENT FINANCIAL ASSETS-LOANS

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
(Unsecured and Considered Good)		
Loans to Employees	37.17	25.66
TOTAL	37.17	25.66

6. NON CURRENT FINANCIAL ASSETS-OTHERS

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Fixed Deposit with Banks including accrued interest Rs. 166.39 Lakhs (P.Y. Rs. 60.17 Lakhs) (with remaining maturity of more than 12 months)#	3,670.96	5,680.74
(Unsecured and Considered Good)		
Earnest Money deposit	29.79	49.70
Security Deposit	93.48	89.44
TOTAL	3,794.23	5,819.88

Includes deposits pledged with bank to the extent of Rs. 2173.72 lakhs (Previous Year Rs. 4659.63 lakhs) against overdraft & margin money for performance guarantees issued.

7. DEFERRED TAX ASSETS (NET)

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Deferred Tax Assets		
Provision for gratuity	269.55	195.20
Disallowance u/s 43B	66.03	56.19
Provision for Warranty Expenses	30.19	28.46
Property, Plant and Equipments	1.07	-
Provision for Doubtful Debts	108.04	113.24
Sub Total	474.88	393.09
Deferred Tax Liabilities		
Property, Plant and Equipments	-	(20.30)
Fair Value of Investments	(76.78)	(86.94)
Sub Total	(76.78)	(107.24)
TOTAL	398.10	285.85

8. OTHER NON CURRENT ASSETS

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Capital Advance	298.38	299.58
Advance to staff	-	1.01
Prepaid Expenses	11.28	22.27
TOTAL	309.66	322.86

9. INVENTORIES

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
(Valued at lower at cost and net realisable value)		
-Raw materials & Components	8,013.16	4,183.38
-W.I.P. Factory	3,164.43	1,270.25
-Finished Goods	603.59	313.48
-Stores & Spare Parts	834.56	663.70
TOTAL	12,615.74	6,430.80

The above assets are pledged against borrowings, the details relating which have been described in note no. 19.

10. TRADE RECEIVABLES

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
- Considered Good - Unsecured	8,524.86	10,876.89
- Credit impaired	233.78	254.44
	8,758.64	11,131.33
Less: Allowance for expected credit losses	233.78	254.44
TOTAL	8,524.86	10,876.89

The above assets are pledged against borrowings, the details relating which have been described in note no. 19.

10.1 Ageing of Trade Receivables is as under:As at 31st March, 2026

(₹ in Lakhs)

Particular	Not Due	Outstanding for following periods from due date of payment					
		Less than 6 Months	6 Months- 1 Years	1-2 Years	2-3 Years	More than 3 Years	Total
(i) Undisputed Trade Receivables							
-Considered good	4,231.10	2,793.99	349.94	355.55	-	-	7,730.58
-Which have significant increase in credit risk	-	-	-	-	248.32	278.50	526.82
-Credit Impaired	-	-	18.42	39.51	54.52	121.33	233.78
(ii) Disputed Trade Receivables							
-Considered good	-	-	-	-	-	-	-
-Which have significant increase in credit risk	-	-	-	-	60.61	206.85	267.46
-Credit Impaired	-	-	-	-	-	-	-
	4,231.10	2,793.99	368.36	395.06	363.45	606.68	8,758.64
Less: Allowance for credit losses	-	-	18.42	39.51	54.52	121.33	233.78
Total Trade Receivables	4,231.10	2,793.99	349.94	355.55	308.93	485.35	8,524.86

As at 31st March, 2025

(₹ in Lakhs)

Particular	Not Due	Outstanding for following periods from due date of payment					
		Less than 6 Months	6 Months- 1Years	1-2 Years	2-3 Years	More than 3 Years	Total
(i) Undisputed Trade Receivables							
-Considered good	4,321.10	4,508.52	922.19	388.68	-	-	10,140.49
-Which have significant increase in credit risk	-	-	-	-	209.77	245.33	455.10
-Credit Impaired	-	-	48.54	46.69	40.79	118.42	254.44
(ii) Disputed Trade Receivables							
-Considered good	-	-	-	31.53	-	-	31.53
-Which have significant increase in credit risk	-	-	-	-	21.37	228.40	249.77
-Credit Impaired	-	-	-	-	-	-	-
	4,321.10	4,508.52	970.73	466.90	271.93	592.15	11,131.33
Less: Allowance for credit losses	-	-	48.54	46.69	40.79	118.42	254.44
Total Trade Receivables	4,321.10	4,508.52	922.19	420.21	231.14	473.73	10,876.89

11. CASH AND CASH EQUIVALENTS

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
(a) CASH AND CASH EQUIVALENTS		
(i) Balance with Banks		
- Current Account	129.86	2,229.90
(ii) Fixed Deposit with Banks including accrued interest Rs. 0.04 Lakhs (P.Y. Rs. 0.05 Lakhs) (with original maturity of 3 months or less)	4.16	3.99
(iii) Cash on Hand	3.86	3.78
TOTAL	137.88	2,237.67

11A. OTHER BANK BALANCES

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
(i) Earmarked-Unclaimed Dividend Accounts	9.70	9.46
(ii) Fixed Deposit with Banks including accrued interest Rs. 392.00 Lakhs (P.Y. Rs. 210.80 Lakhs) (with original maturity of more than 3 months but remaining maturity of 12 months or less#)	9,128.21	6,512.72
TOTAL	9,137.91	6,522.18

Includes deposits pledged with Bank to the extent of Rs. 4929.10 lakhs (Previous Year Rs. 5843.92 lakhs) against overdraft & margin money for guarantees issued.

12. CURRENT FINANCIAL ASSETS-LOANS

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
(Unsecured and Considered Good)		
Loans to Employees	68.59	53.05
TOTAL	68.59	53.05

13. CURRENT FINANCIAL ASSETS-OTHERS

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Security Deposit	21.38	31.87
Earnest Money deposit	71.94	20.19
Other Recoverable (Refer Note No. 53)	181.10	181.10
	274.42	233.16
Less: Provision against other recoverable (Refer Note No. 53)	181.10	181.10
TOTAL	93.32	52.06

14. OTHER CURRENT ASSETS

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Advances to Staff and Erectors	41.35	51.91
Advances to Suppliers	1,362.32	1,319.95
Balances with Govt. Authorities	853.99	531.64
Prepaid Expenses	114.07	126.61
Others	0.64	-
	2,372.37	2,030.11
Less: Provision against advance to Staff and Erectors	14.41	14.41
TOTAL	2,357.96	2,015.70

15. EQUITY SHARE CAPITAL

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Authorised		
Equity Shares		
2,00,00,000 (P.Y. 2,00,00,000*) Equity Shares of Rs. 10/- each	2,000.00	2,000.00
Issued, Subscribed & fully paid up		
59,99,750 (P.Y. 59,99,750) Equity Shares of Rs. 10/- each	599.98	599.98
TOTAL	599.98	599.98

*The shareholders on 17th September 2024 through postal ballot has approved the increase in authorised share capital of the company from ₹ 300.00 lakhs divided into 30,00,000 nos. equity shares of ₹ 10 each to ₹ 2,000.00 lakhs divided into 2,00,00,000 nos. equity shares of ₹ 10 each in the previous year

15.1 The reconciliation of the number of shares outstanding is set out below:

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
	No. of Shares	No. of Shares
Equity Shares at the beginning of the year	59,99,750	5,99,975
Add: Shares issued during the year		53,99,775
Less: Shares cancelled during the year	-	-
Equity Shares at the end of the year	59,99,750	59,99,750

15.2 Terms/rights attached to Equity Shares

The Company has only one class of equity shares having face value of Rs 10/- per share. Each equity shareholder is entitled to one vote per share.

In the event of winding up of the Company, the equity shareholders shall be entitled to be receive remaining assets of the Company after payment of all liabilities in the ratio of the amount of capital paid upon such equity shares.

15.3 For the period of five years immediately preceding the balance sheet date:

- The company has not allotted any shares pursuant to contracts without payment being received in cash.
- The Company has allotted 53,99,775 fully paid-up shares of face value Rs. 10 each in the ratio of nine - equity shares for every one equity shares held, pursuant to bonus issue approved by the shareholders through postal ballot on 17.09.2024.
- The company has not bought back any shares.

15.4 The details of shareholders holding more than 5% Shares in the company as given below:

(₹ in Lakhs)

Name of Share Holders	As at 31st March, 2026		As at 31st March, 2025	
	No. of Shares	%	No. of Shares	%
Mr.Jasmohan Singh (Joint Holder)*	12,80,010	21.33	12,80,010	21.33
Mr. Jasmohan Singh (Joint Holder) **	8,97,090	14.95	8,97,090	14.95
Dr. Jang Bahadur Singh *	12,00,010	20.00	12,00,010	20.00
Mr. Mahendra Girdharilal	3,23,629	5.39	3,23,640	5.39

*In terms of the Settlement Agreement dated 22.12.2011 upheld by the orders dated 15.10.2012 and 06.10.2014 of Hon'ble Superior Court, Massachusetts, USA and order 13.05.2016 of Appellate Court, USA and the share transfer form executed by Dr. Jang Bahadur Singh in terms of order dated 05.03.2015 and 08.06.2016 of Hon'ble Superior Court, Massachusetts, USA, 12,00,010 shares of the Company (i.e. 20% of the Paid up Share Capital) have been transferred in favour of Mr. Jasmohan Singh, jointly holding for himself along with Mr. Gurmohan Singh, Ms. Jasleen Kaur and Ms. Gurleen Kaur and Mr.Jasmohan Singh individually holds 80000 Equity Shares as on 31st March 2026 and as on 31st March 2025.

**Due to the demise of Mrs. Pamela Manmohan Singh w/o. late Shri Manmohan Singh, the Joint holding of Equity Shares of 8,97,090 is now in the favour of existing survivor Mr. Jasmohan Singh, jointly holding for himself along with Mr. Gurmohan Singh, Ms. Jasleen Kaur and Ms. Gurleen Kaur.

15.5 The details of Shareholding of Promoters is as below:

FRICK INDIA LIMITED

S.No.	Promoter Name	No. of Shares	% of total Shares	% Change during the year 2025-26
1	Jasmohan Singh (Joint Shareholding)	20,97,100	34.95%	-
2	Jasmohan Singh	80,000	1.33%	-
3	Jasleenkaur G Dhody	98,350	1.64%	-
4	Gurleen Kaur	33,000	0.55%	-
5	Gurmohan Singh	28,010	0.47%	-
6	Jagmit Singh	48,505	0.81%	-0.02%
7	Sonu Singh	38,005	0.63%	-
8	Jang Bahadur Singh	12,00,010	20.00%	-
9	Indraveer Singh	5,000	0.08%	-
10	M S Kold Hold Industries (P) Ltd	1,18,650	1.98%	-
		37,46,630	62.45%	-0.02%

Shares held by promoters at 31st March 2025

S.No.	Promoter Name	No. of Shares	% of total Shares	% Change during the year 2024-25
1	Jasmohan Singh (Joint Shareholding)	20,97,100	34.95%	-
2	Jasmohan Singh	80,000	1.33%	-
3	Jasleenkaur G Dhody	98,350	1.64%	-
4	Gurleen Kaur	33,000	0.55%	-
5	Gurmohan Singh	28,010	0.47%	-
6	Jagmit Singh	49,505	0.83%	0.21%
7	Sonu Singh	38,005	0.63%	0.15%
8	Lali Sarbjit Singh	-	0.00%	-0.43%
9	Jang Bahadur Singh	12,00,010	20.00%	-
10	Indraveer Singh	5,000	0.08%	-
11	M S Kold Hold Industries (P) Ltd	1,18,650	1.98%	-
		37,47,630	62.46%	-0.07%

15.6 Dividend

(i) The Board of Directors of the Company has recommended a dividend of Rs. 0.40 per equity share of Rs. 24 Lakhs for the financial year ended 31st March 2026, subject to approval of members in the ensuing Annual General Meeting.

(ii) During the previous financial year 2024-25, the Board of directors of the Company have declared final dividend of Rs. 0.40 per equity shares

16. Other Equity

(₹ in Lakhs)

Particulars	Reserve & Surplus			Total
	Retained Earnings	General Reserve	Items that will not be reclassified to profit or loss (Remeasurement of Defined Benefit Obligation/Plan (net of tax))	
Balance as at 1st April, 2024	-	27,424.84	(113.07)	27,311.77
Profit for the year	3,465.58	-	-	3,465.58
Dividend	(24.00)	-	-	(24.00)
Transfer to Equity share capital on bonus issue	-	(539.98)	-	(539.98)
Transfer from Retained Earnings	(3,441.58)	3,441.58	-	-
Other Comprehensive income for the year	-	-	(11.76)	(11.76)
As at 31st March, 2025	-	30,326.44	(124.83)	30,201.61
Profit for the year	1,924.29	-	-	1,924.29
Dividend	(24.00)	-	-	(24.00)
Transfer from Retained Earnings	(1,900.29)	1,900.29	-	-
Other Comprehensive income for the year	-	-	15.29	15.29
As at 31st March, 2026	-	32,226.73	(109.54)	32,117.19

Nature of Reserves:-

- A. Retained Earning - The balance consist of surplus retained from earned profits after payment of dividend and taxes thereon.
- B. General Reserve- Amount transferred/ apportioned from retained earning is in accordance with Companies Act, 2013 wherein apportion of profit is apportioned to General Reserve, before Company can declare dividend.
- C. Re-measurement of the net defined benefit plans- Actuarial gains & losses for defined benefit plans are recognised

17. NON-CURRENT BORROWINGS

(₹ in Lakhs)

Particulars	Non Current		Current*	
	As at 31st March, 2026	As at 31st March, 2025	As at 31st March, 2026	As at 31st March, 2025
(i) Secured Borrowings				
(a) Term Loan from Kotak Mahindra Prime Ltd	11.16	16.33	5.16	4.70
(b) Term Loan from Canara Bank	69.96	88.74	18.62	16.95
TOTAL	81.12	105.07	23.78	21.65

* Amount payable during next 12 months, included under the head "Current Financial Liabilities-Borrowings" Note no.19

17.1 Term Loan consist to the extent of**a) Term Loan from Kotak Mahindra Prime Ltd. includes**

(i) Rs. 11.00 Lakhs Payable in Monthly installment for 5 Years commencing from 5th April 2023 which is secured against KIA Seltos HTKPLUS 1.5 DSL AT valued at Rs. 14.07 Lakhs. Borrowings outstanding as on 31.03.2026 is Rs. 4.97 Lakhs, which includes current maturity of Rs. 2.37 Lakhs (Previous Year Rs. 7.14 Lakhs including current maturity of Rs 2.17 Lakhs).

(ii) Rs. 14.92 Lakhs Payable in Monthly installment for 5 Years commencing from 1st November 2024 which is secured against KIA Seltos HTK MT Petrol Car valued at Rs. 18.34 Lakhs. Borrowings outstanding as on 31.03.2026 is Rs.11.35 Lakhs, which includes current maturity of Rs. 2.79 Lakhs (Previous Year Rs.13.89 Lakhs including current maturity of Rs 2.53 Lakhs).

b) Term Loan from Canara Bank includes

(i) Rs. 60 Lakhs Payable in Monthly installment for 7 Years commencing from 29th Dec. 2023 which is secured against BMW 6301 GT LCI M SPORT valued at Rs. 75.41 Lakhs. Borrowings outstanding as on 31.03.2026 is Rs. 43.72 Lakhs, which includes current maturity of Rs. 8.14 Lakhs (Previous Year Rs. 51.19 Lakhs including current maturity of Rs. 7.39 Lakhs).

(ii) Rs. 28 Lakhs Payable in Monthly installment for 5 Years commencing from 4th February 2025 which is secured against TOYOTA HYCROSS ZX(O) valued at Rs. 35.22 Lakhs. Borrowings outstanding as on 31.03.2026 is Rs. 22.43 Lakhs, which includes current maturity of Rs. 5.24 Lakhs (Previous Year Rs. 27.25 Lakhs including current maturity of Rs. 4.78 Lakhs).

(iii) Rs. 28 Lakhs Payable in Monthly installment for 5 Years commencing from 4th February 2025 which is secured against TOYOTA HYCROSS ZX(O) valued at Rs. 35.11 Lakhs. Borrowings outstanding as on 31.03.2026 is Rs. 22.43 Lakhs, which includes current maturity of Rs. 5.24 Lakhs (Previous Year Rs. 27.25 Lakhs including current maturity of Rs. 4.78 Lakhs).

18. NON-CURRENT PROVISIONS

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Provisions for Employees Benefit @		
Provision for Gratuity	872.34	631.57
Provision for Earned Leave	109.74	84.61
TOTAL	982.08	716.18

@ Refer Note No. 39

19. CURRENT BORROWINGS

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Secured		
(i) Working Capital Loans		
(a) From Banks		
Overdraft from Canara Bank	2,082.65	-
Overdraft from HDFC Bank	291.27	229.23
Loan against Buyer's Credit	-	333.00
(ii) Current Maturities of Long Term Borrowings (refer note no. 17):		
(a) Term Loan from Canara Bank and Kotak Mahindra Prime Ltd	23.78	21.65
TOTAL	2,397.70	583.88

19.1 Working Capital Loans referred above to the extent of:

a) Rs. 2373.92 Lakhs (Previous Year Rs. 229.23 Lakhs) pertain to Overdraft Limits utilised from bank secured against pledge of our own FDR amounting to Rs. 3907.73 Lakhs (Previous Year Rs. 4286.56 Lakhs);

b) Rs. Nil (Previous Year Rs. 333.00 Lakhs) pertain to Buyer's Credit from bank which is primary secured against stocks & books debts and collateral against land & building (Industrial Property i.e. land and building in the name of the company situated at 21.5 KM, Main Mathura Road, Faridabad, measuring 19 acres 6 kanals and 2 marlas (79975.33 sq. mts) and plant & machinery.

c) The company has been sanctioned working capital limit in excess of Rs. 5 crore, in aggregate, at points of time during the year, from bank on the basis of security of current assets. The quarterly returns/ statements filed by the company with the bank, are generally in agreement with the unaudited books of accounts of the company of the respective quarters and differences, if any are not material.

20. CURRENT TRADE PAYABLES

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Total outstanding dues of micro and small enterprises@	79.53	66.27
Total outstanding dues of creditors other than micro and small enterprises@	3,762.89	2,011.20
TOTAL	3,842.42	2,077.47

@ Refer note no. 35

20.1 Ageing of Trade Payables is as under:

(₹ in Lakhs)

Particular	Not Due	Outstanding for following periods from due date of payment				
		Less than 1 year	1-2 Years	2-3 Years	More than 3 Years	Total
As at 31st March 2026						
(i) Undisputed dues-Micro and Small Enterprises	66.39	13.14	-	-	-	79.53
(ii) Undisputed dues-Others	2,136.08	1,580.57	11.81	18.36	16.07	3,762.89
(iii) Disputed dues- Micro and Small Enterprises	-	-	-	-	-	-
(iv) Disputed dues-Others	-	-	-	-	-	-
Total	2,202.47	1,593.71	11.81	18.36	16.07	3,842.42
As at 31st March 2025						
(i) Undisputed dues-Micro and Small Enterprises	9.17	57.10	-	-	-	66.27
(ii) Undisputed dues-Others	1,144.53	767.65	22.53	7.50	68.99	2,011.20
(iii) Disputed dues- Micro and Small Enterprises	-	-	-	-	-	-
(iv) Disputed dues-Others	-	-	-	-	-	-
Total	1,153.70	824.75	22.53	7.50	68.99	2,077.47

21. OTHER CURRENT FINANCIAL LIABILITIES

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
(i) Interest Accrued	0.30	0.52
(ii) Unclaimed/Unpaid Dividends@	9.70	9.46
(iii) Other Liabilities		
(a) Payables to employees	581.69	487.93
(b) Payable to JV Mycom-FIL	-	450.00
(c) Payable to supplier against services	797.61	457.92
(d) Other Payables	122.19	117.52
TOTAL	1,511.49	1,523.35

@ Will be transferred to investor education and protection fund as and when due (read with note no. 48).

22. OTHER CURRENT LIABILITIES

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
(i) Advances from Customers	4,432.59	4,174.69
(ii) Statutory Dues	179.08	676.90
(iii) Other Liabilities	50.89	21.65
TOTAL	4,662.56	4,873.24

23. CURRENT PROVISIONS

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
(i) Provisions for Employees Benefit@		
Provision for Gratuity	198.65	144.03
Provision for Earned Leave	73.47	62.88
(ii) Other Provisions		
Provision for Warranty Expenses @@	119.96	113.07
TOTAL	392.08	319.98

@ Refer Note No. 39

@ @ Refer Note No.52

24. CURRENT TAX LIABILITIES / (ASSET) (NET)

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Income Tax Liabilities / (Asset) (Net)	(94.42)	342.51
TOTAL	(94.42)	342.51

25. REVENUE FROM OPERATIONS

(₹ in Lakhs)

Particulars	For the year ended 31st March, 2026	For the year ended 31st March, 2025
Sales of Products	45,025.53	39,587.78
Sales of Services	2,345.45	3,398.25
Other Operating Income	281.81	708.41
TOTAL	47,652.79	43,694.44

i) Disaggregated revenue information

India	43,523.79	40,585.95
Outside India	4,129.00	3,108.49
Total revenue from contracts with customers	47,652.79	43,694.44

(₹ in Lakhs)

ii) Reconciliation of Gross Revenue with the Revenue from Contracts with Customers

Gross Revenue	47,652.79	43,694.44
Less: Discounts, rebates, price concessions & incentives	-	-
Net Revenue recognised from Contracts with Customers	47,652.79	43,694.44

iii) Assets & Liabilities related to Contracts with Customers

Particulars	For the year ended 31st March, 2026	For the year ended 31st March, 2025
Contract Assets-Trade Receivable	8,524.86	10,876.89
Contract Liabilities-Advance from customers	4,432.59	4,174.69

iv) The Company provides agreed upon performance warranty for selected range of products. The amount of liability towards such warranty is as stated in Note no. 52.

26. OTHER INCOME

(₹ in Lakhs)

Particulars	For the year ended 31st March, 2026	For the year ended 31st March, 2025
Interest on fixed deposit	853.97	698.20
Interest on Income Tax Refund	0.83	0.55
Interest Income on Investment	41.74	28.51
Dividend Received	14.33	15.52
Profit on Sale of property, plant & equipments	4.69	2.00
Profit on sale of Investment	18.76	62.90
(Net of loss of Rs.2,42 lakhs (PY Rs. 0.87 lakhs)		
Miscellaneous Income	8.35	1.51
Unrealised Gain due to change in Fair Value of Investment (Net)	9.92	203.74
Gain on Foreign Exchange Fluctuation (Net)	5.93	46.60
Interest Income on Govt Bonds	8.62	8.62
TOTAL	967.14	1,068.15

27. COST OF MATERIAL CONSUMED

(₹ in Lakhs)

Particulars	For the year ended 31st March, 2026	For the year ended 31st March, 2025
Raw Material and Components Consumed	34,965.11	28,248.90
Stores and Spares Parts Consumed	611.79	516.61
TOTAL	35,576.90	28,765.51

28. CHANGES IN INVENTORIES OF FINISHED GOODS, WORK IN PROGRESS

(₹ in Lakhs)

Particulars	For the year ended 31st March, 2026	For the year ended 31st March, 2025
Inventories at the beginning of the year		
Work in progress	1,270.24	1,911.45
Finished Goods	313.48	250.22
	1,583.72	2,161.67
Inventories at the end of the year		
Work in progress	3,164.43	1,270.24
Finished Goods	603.59	313.48
	3,768.02	1,583.72
Increase / (Decrease) in Stocks	2,184.30	(577.95)

29.EMPLOYEE BENEFITS EXPENSES

(₹ in Lakhs)

Particulars	For the year ended 31st March, 2026	For the year ended 31st March, 2025
Salaries, Wages, Bonus, Gratuity & Allowances	6,282.58	5,802.15
Contribution to Provident and other funds	337.00	336.24
Staff Welfare Expenses	233.40	188.94
TOTAL	6,852.98	6,327.33

29A.EXCEPTIONAL ITEMS

(₹ in Lakhs)

Particulars	For the year ended 31st March, 2026	For the year ended 31st March, 2025
Impact of New Labour Codes @	322.36	-
TOTAL	322.36	-

@ With effect from November 21, 2025, The Government of India has consolidated multiple existing labour legislations into a unified framework comprising four Labour Codes collectively referred to as the New Labour Codes'. However, the corresponding Rules under these New Labour Codes are yet to be notified. The Company has estimated and recorded past service cost on account of gratuity and compensated absences of Rs. 322.36 lakhs. The Company continues to monitor the finalization of Central/State Rules and clarifications from the Government of India on several aspects of the New Labour Codes and would provide appropriate accounting effect based on such developments and consequent Management decisions in this regard.

30. FINANCE COST

(₹ in Lakhs)

Particulars	For the year ended 31st March, 2026	For the year ended 31st March, 2025
Interest on Term Loans	9.25	7.32
Interest to Bank on Overdraft	21.90	58.72
Interest on Statutory dues	179.85	45.00
Bank Charges	71.97	90.34
Bank Commission on Bank Guarantees	91.20	62.83
TOTAL	374.17	264.21

31. OTHER EXPENSES

(₹ in Lakhs)

Particulars	For the year ended 31st March, 2026	For the year ended 31st March, 2025
Power & Fuel	288.61	262.02
Rates & Taxes	299.93	33.70
Rent	93.69	55.39
Insurance	79.29	75.79
Repair to Plant & Machinery	114.90	62.11
Repair to Buildings	48.45	56.10
Office Maintenance	23.34	10.29
Vehicle Running & Maintenance	51.00	39.64
Electricity & Water Charges	6.85	5.83
Travelling & Other Incidental Expenses	902.39	901.46
Property, plant & Equipments Discarded	2.09	-
Sundry Administrative Expenses	53.41	76.28
Jobs Outside - Other Expenses	52.18	77.73
Bad Debts / Irrecoverable Advances written off	63.50	21.14
Provision/Allowance for expected credit losses	-	43.14
Legal, Professional & Consultancy Charges@	485.43	376.31
Advertisement, Publicity & Sales Promotion	82.62	98.09
Freight & Forwarding (including ocean freight)	976.23	762.16
FOC and Warranty Expenses	561.90	594.54
Commission and Agency Fee	165.07	110.10

Directors' Sitting Fee	26.95	42.35
Loose Tools Consumed	13.10	48.40
Printing & Stationery	22.48	16.91
Communication Expenses	28.16	28.69
Donation	3.03	0.53
Corporate Social Responsibility (Refer note no. 44)	80.61	76.61
TOTAL	4,525.21	3,875.31

@ Includes Auditors Remunerations, Refer note no 34

32. CONTINGENT LIABILITIES AND COMMITMENTS

(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
(i) (a) Contingent Liabilities		
Sales Tax/VAT/WCT in respect of matters in appeals	2.19	2.19
Other Matters-Income tax*	268.31	138.38
(b) Commitments		
Contracts remaining to be executed on capital account (Net of Advances)	519.89	805.04
Other commitments	-	2,000.00

*The Company received demand notices under Section 147 r.w.s 143(3) of the Income Tax Act, 1961, and u/s 271DA of the Income Tax Act, 1961 pursuant to a search and seizure operation conducted u/s 132 at the premises of a customer of the Company for a demand of Rs. 268.31 lakhs (P.Y.138.38 lakhs) towards penalty u/s 115BBE/271DA, disallowance u/s 14A, and certain expense disallowances. The Company has contested the order before CIT(A) and, based on legal advice, believes that the grounds raised by the Department are not sustainable and the matter will not have a material impact on its financial position.

33. EXPENDITURE ON RESEARCH AND DEVELOPMENT DURING THE YEAR

(₹ in Lakhs)

Particulars	2025-26	2024-25
Capital Expenditure	-	-
Revenue Expenditure *		
Employee Cost	89.41	83.59
Cost of Materials	201.27	134.36
Other Expenses	8.61	8.95
Total	299.29	226.90

*Included in respective revenue accounts and as certified by the management.

34. AMOUNT PAID TO AUDITORS (EXCLUDING TAXES)

(₹ in Lakhs)

Particulars	2025-26	2024-25
Audit Fee	13.00	13.00
Tax Audit Fees	0.75	0.75
Certification/Other Services	0.67	1.73
Total	14.42	15.48

35. THE MICRO, SMALL AND MEDIUM ENTERPRISES DEVELOPMENT (MSMED) ACT, 2006

Disclosure under the Micro, Small and Medium Enterprises Development Act, 2006 are provided as under for the year 2025-26, to the extent the Company has received intimation from the "Suppliers" (as certified by the management) regarding their status under the Act.

(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Principal amount remaining unpaid to any supplier	79.53	66.27
Interest due thereon remaining unpaid to any supplier	-	-
Interest paid by the Company in terms of Section 16 of MSMED Act, 2006, along with the amount of the payment made to the suppliers beyond the appointed day during the year	Nil	Nil

Principal amount	-	-
Interest	-	-
Interest due and payable for the period of delay in making payment (which has been paid but beyond the appointed day during the year) but without adding the interest specified under MSMED Act, 2006	Nil	Nil
Interest accrued and remaining unpaid	Nil	Nil
Further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise for the purpose of disallowance of a deductible expenditure under section 23 of the MSMED Act, 2006.	Nil	Nil

36. EARNINGS PER SHARE

(₹ in Lakhs)

Particulars	2025-26	2024-25
a. Profit after Tax as per statement of profit and loss	1,924.29	3,465.58
b. Weighted average number of Equity Shares outstanding (No's)	59,99,750	59,99,750
c. Earnings Per Share (EPS) in rupees (face value – Rs.10 per share)		
a) Basic EPS	32.07	57.76
b) Diluted EPS	32.07	57.76

37. FINANCIAL RISK MANAGEMENT**Financial Risk Factors**

The Company's financial liabilities comprise borrowings and trade & other payables. The main purpose of these financial liabilities is to manage finances for the Company's operations. The Company has loan and other receivables, trade receivables, cash and short-term deposits that arise directly from its operation. The company's activities are exposed to a variety of financial risk from its normal business operation. The key financial risks include market risk (including foreign currency risk, interest rate risk and other price risk), credit risk and liquidity risk.

I. Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate due to fluctuation in market prices. Market risk comprise three types of risk: currency rate risk, interest rate risk and other price related risks.

Financial instruments affected by market risk includes borrowings, investments, trade payables, trade receivables and loans.

(a) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Borrowings at variable rates exposes to cash flow risk. With all other variables held constant, the following table demonstrates composition of fixed and floating rate borrowing of the company and impact of floating rate borrowings on company's profitability.

Particulars	As at March 31, 2026		As at March 31, 2025	
	(Rs. in Lakhs)	% of Total	(Rs. in Lakhs)	% of Total
Fixed Rate Borrowings	104.90	4.23	126.72	18.39
Variable Rate Borrowings	2,373.92	95.77	562.22	81.61
Total Borrowings	2,478.82	100.00	688.94	100.00

Sensitivity on variable rate borrowings

Particulars	Impact on Profit & Loss Account		Impact on Equity	
	31-Mar-26	31-Mar-25	31-Mar-26	31-Mar-25
Interest Rate Increase by 0.25%	(5.93)	(1.41)	(5.93)	(1.41)
Interest Rate decrease by 0.25%	5.93	1.41	5.93	1.41

(b) Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Company operates internationally and have foreign currency trade payables and receivables and is therefore, exposed to foreign exchange risk. The Company's foreign currency risk are identified, measured and managed at periodic interval in accordance with Company's Policies.

The carrying amounts of the Company's foreign currency denominated monetary assets and monetary liabilities, not hedged by derivative instruments, at the end of the reporting period are as follows:

Exposure in foreign Currency not hedged as at March 31, 2026:

(₹ in Lakhs)

Particulars	USD	EURO	Total
Financial Assets			
Trade receivables	72.28	-	72.28
Financial liabilities			
Trade payables	(394.84)	(6.94)	(401.78)
Net assets / (liabilities)	(322.56)	(6.94)	(329.50)

Exposure in foreign Currency not hedged as at March 31, 2025:

(₹ in Lakhs)

Particulars	USD	JPY	Total
Financial Assets			
Trade receivables	422.52	-	422.52
Financial liabilities			
Trade payables	(188.23)	(415.74)	(603.96)
Borrowings	(333.00)	-	(333.00)
Net assets / (liabilities)	(98.71)	(415.74)	(514.44)

Foreign Currency Sensitivity

The following table demonstrates the sensitivity to a reasonably possible change in foreign currency to the Indian rupees with all other variables held constant. The impact on company's profit before tax is due to changes in the foreign exchange rate for:

(₹ in Lakhs)

Particulars	As at March 31, 2026		As at March 31, 2025	
	0.25% Increase	0.25% decrease	0.25% Increase	0.25% decrease
USD Sensitivity	(0.81)	0.81	(0.25)	0.25
JPY Sensitivity	(0.02)	0.02	(1.04)	1.04
Increases/ (decrease) in profit or loss	(0.82)	0.82	(1.29)	1.29

Summary of exchange difference accounted in statement of Profit and Loss:

(₹ in Lakhs)

Particulars	2025-26	2024-25
Net foreign exchange (gain) / losses shown As Other Income	(5.93)	(46.60)

(c) Other price Risk

Other price risk is the risk that fair value of a financial instrument will fluctuate due to change in market trade price. Other Price risk arises from financial assets such as Investment in Equity Instruments (except investment in joint venture), Mutual funds and bonds valued at Fair values. The carrying value of such Financial Instruments are:-

(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Investments in Shares	299.00	247.10
Investments in Mutual Funds	3,724.74	3,587.35
Investment in Bonds/Debenture	572.60	429.07

II. Credit risk

Credit risk arises from the possibility that counter party may not be able to settle their obligation as agreed. Credit risk primarily arises from financial assets such as trade receivables, other balance with banks, loans and other receivables.

Trade Receivables: The maximum exposure to credit risk is from trade receivable which are unsecured. The company periodically assesses the credit quality of counter parties, taking into the financial condition, current economic trends, past experiences and other factors.

The company has a well-defined sales policy to minimize its risk or credit defaults. Outstanding receivables are regularly monitored and assessed. Impairment analysis is performed based on historical data at each reporting date on an individual basis.

Financial assets are written off when there is no reasonable expectation of recovery, such as customer failing to engage in a repayment plan with the company. Where financial assets have been written off, the company continues to engage in enforcement activity to attempt to recover the receivable due. Where recoveries are made, these are recognised in Profit or loss.

Other Financial Assets: Credit Risk arising from investment in mutual funds and other balance with bank is limited and there is no collateral held against these because the counterparties are banks and recognised financial institutions with high credit rating assigned by the international credit rating agencies.

The ageing analysis of the trade receivables:

(₹ in Lakhs)

Particulars	Neither due nor impaired	Past due			Total
		Up to 6 months	6 to 12 months	Above 12 months	
As at March 31, 2026					
Unsecured	4,231.10	2,793.99	368.36	1,365.19	8,758.64
Less: Allowance for expected credit losses	-	-	(18.42)	(215.36)	(233.78)
Net Total	4,231.10	2,793.99	349.94	1,149.83	8,524.86
As at March 31, 2025					
Unsecured	4,321.10	4,508.52	970.73	1,330.98	11,131.33
Less: Allowance for expected credit losses	-	-	(48.54)	(205.90)	(254.44)
Net Total	4,321.10	4,508.52	922.19	1,125.08	10,876.89

Movement in the allowance in Doubtful Debts:

(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Balance at beginning of the year	254.44	211.30
Add: Provided during the year	-	43.14
Less: Reversal of Provision	(20.66)	-
Balance at the end of the year	233.78	254.44

III. Liquidity Risk

Liquidity risk is the risk, where the company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The company's approach is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when due.

The table below provides details regarding the remaining contractual maturities of financial liabilities at the reporting date based on contractual undiscounted payments:

(₹ in Lakhs)

Particulars	Carrying Amount	Less than 1 year	1 to 5 years	Total
As at March 31, 2026				
Borrowings-Non-Current	104.90	23.78	81.12	104.90
Borrowings-Current	2,373.92	2,373.92	-	2,373.92
Trade payables	3,842.42	3,842.42	-	3,842.42
Other financial liabilities	1,511.49	1,511.49	-	1,511.49
Total	7,832.73	7,751.61	81.12	7,832.73
As at March 31, 2025				
Borrowings-Non-Current	126.72	21.65	105.07	126.72
Borrowings-Current	562.23	562.23	-	562.23
Trade payables	2,077.47	2,077.47	-	2,077.47
Other financial liabilities	1,523.35	1,523.35	-	1,523.35
Total	4,289.77	4,184.70	105.07	4,289.77

38. FAIR VALUE OF FINANCIAL ASSETS AND LIABILITIES

Set out below, is a comparison by class of the carrying amounts and fair value of the financial instruments of the company's:-

(₹ in Lakhs)

Particulars	As at March 31, 2026		As at March 31, 2025	
Financial assets	Carrying Amount	Fair Value	Carrying Amount	Fair Value
(a) At Fair value through Profit and Loss				
Investment in Shares	299.00	299.00	247.10	247.10
Investment in mutual funds	3,724.74	3,724.74	3,587.35	3,587.35
Investments in Bonds/Debentures	572.60	572.60	429.07	429.07
	4,596.34	4,596.34	4,263.52	4,263.52
(b) At Amortized Cost				
Cash and bank balances including FDRs	12,946.75	12,946.75	14,440.59	14,440.59
Trade Receivables	8,524.86	8,524.86	10,876.89	10,876.89
Loans	105.76	105.76	78.71	78.71
Investment in Joint Venture	2,333.79	2,333.79	431.90	431.90
Other Financial Assets	216.60	216.60	191.21	191.21
	24,127.76	24,127.76	26,019.29	26,019.30

(b) Financial Liabilities

(₹ in Lakhs)

Particulars	As at March 31, 2026		As at March 31, 2025	
Financial Liabilities	Carrying Amount	Fair value	Carrying Amount	Fair value
At Amortized Cost				
Borrowings	2,478.82	2,478.82	688.95	688.95
Trade payables	3,842.42	3,842.42	2,077.47	2,077.47
Other financial liabilities	1,511.49	1,511.49	1,523.35	1,523.35
	7,832.73	7,832.73	4,289.77	4,289.77

The following methods and assumptions were used to estimate the fair values:

1. Cash and short-term deposits, trade receivables, loans, trade payables, and other current financial assets and liabilities approximate their carrying amounts largely due to the short-term maturities of these instruments.
2. Fair value of Investments in quoted mutual funds and equity shares are based on quoted market price at the reporting date.

Fair Value Hierarchy

All financial assets and liabilities for which fair value is measured in the financial statements are categorized within the fair value hierarchy, described as follows:

Level 1 - Quoted prices in active markets.

Level 2 - Inputs other than quoted prices included within Level 1 that are observable, either directly or indirectly.

Level 3 - Inputs for assets or liabilities that are not based on observable market data.

The following table presents the fair value measurement hierarchy of financial assets and liabilities, which have been measured subsequent to initial recognition at fair value

(₹ in Lakhs)

Particulars	Level 1	Level 3
31st March, 2026		
Financial Assets		
Quoted Equity Shares	299.00	-
Mutual Funds	3,724.74	-
Bonds/Debenture	572.60	-
31st March, 2025		
Financial Assets		
Quoted Equity Shares	247.10	-
Mutual Funds	3,587.35	-
Bonds/Debenture	429.07	-

39. The disclosures required under IND AS 19 "Employee Benefits" are as given below:

(a) Defined Benefit Plan and Other employees benefits

The Company provide gratuity, a defined benefit plan covering the eligible employees. The Company also provide the leave encashment to eligible employees as other employee benefit.

(i) The following provisions towards gratuity liability and leave encashment liability based on the projected unit credit (PUC) actuarial method as per actuarial valuation have been made by the Company. For summarizing the components of net benefit expense recognized in the statement of profit and loss and amounts recognized in the balance sheet for the respective plans, the details are as under

(₹ in Lakhs)

Particulars	Gratuity (Defined Benefit Plan)		Leave Encashment	
	(Non- Funded)		(Non- Funded)	
	2025-26	2024-25	2025-26	2024-25
I. Change in the Present Value of Obligation				
1. Present Value of Defined Benefit Obligation at the beginning	775.60	705.53	147.49	138.49
2. Current Service Cost	92.29	86.97	53.23	55.82
3. Interest Expense or Cost	56.53	48.09	7.92	7.30
4. Re-measurement (or actuarial) (gain) / loss arising from:	-	-	-	-
- change in demographic assumptions	-	-	-	-
- change in financial assumptions	-	-	-	-
- experience variance (i.e. actual experience vs assumptions)	35.15	4.25	-	-
-Difference in P.V of Obligation	(55.58)	11.46	-	-
-others	-	-	17.57	20.99
5. Past Service Cost	270.70	-	51.66	-
6. Benefit Paid	(103.69)	(80.70)	(94.66)	(75.11)
7. Present Value of Obligation as at the end	1,071.00	775.60	183.21	147.49
II. Change in the Fair Value of Plan Assets				
1. Fair value of plan assets at the beginning of the year	NIL	NIL	NIL	NIL
2. Investment Income	NIL	NIL	NIL	NIL
3. Employer's Contribution	NIL	NIL	NIL	NIL
4. Benefits Paid	NIL	NIL	NIL	NIL
5. Return on plan assets, excluding amount recognised in net interest expense	NIL	NIL	NIL	NIL
6. Fair value of plan assets as at the end	NIL	NIL	NIL	NIL
III. Expenses recognised in the Statement of Profit and Loss				
1. Current Service Cost	92.29	86.97	53.23	55.82
2. Past Service Cost	270.70	-	51.66	-
3. Net Interest income / (cost) on the Net Defined Benefit Liability (Asset)	56.53	48.09	7.92	7.30
4. Net Actuarial Gain/Loss	-	-	-	-
5. Expenses recognised in the statement of Profit and	419.52	135.06	112.81	63.12
IV. Other Comprehensive Income				
1. Actuarial (Gains) / Losses				
2. change in financial assumptions				
3. - experience variance (i.e. actual experience vs assumptions)	35.15	4.25	NIL	NIL
-Difference in P.V of Obligation	(55.58)	11.46		
4. Return on plan assets, excluding amount recognised in net interest expense	NIL	NIL		

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5. Components of defined benefit costs recognised in other comprehensive income	(20.43)	15.71	NIL	NIL
V. Actuarial Assumptions :				
1. Discount Rate	7.84%	6.97%	7.84%	6.97%
2. Expected rate of return on plan assets	NA	NA	NA	NA
3. Mortality	IAL (2012-14) Ultimate	IAL (2012-14) Ultimate	IAL (2012-14) Ultimate	IAL (2012-14) Ultimate
4. Salary Escalation	7.50%	7.50%	7.50%	7.50%

ii. Sensitivity analysis

Reasonably possible changes at the year end, to one of the relevant actuarial assumptions, holding other assumptions constant, would have affected the defined benefit obligation as the amounts shown below:

(₹ in Lakhs)

Particulars	Leave Encashment				Gratuity			
	As at March 31, 2026		As at March 31, 2025		As at March 31, 2026		As at March 31, 2025	
	Decrease	Increase	Decrease	Increase	Decrease	Increase	Decrease	Increase
Imputed Rate of return (- / + 1%)	7.84	(6.89)	6.15	(5.39)	64.41	(57.13)	47.72	(42.17)
Salary Growth Rate (- / + 1%)	(6.97)	7.79	(5.41)	6.06	(53.42)	56.79	(40.88)	44.80
Attrition Rate (- / + 1%)	(0.23)	0.20	0.28	(0.24)	(2.61)	2.17	3.17	(2.95)

iii. The estimates of future salary increase, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market

(b) **Defined Contribution Plans** - Employer's Contributions to Provident charged off during the 12 months ended 31st March, 2026 of Rs 310.13 Lakhs (Previous Year: Rs. 302.87 lakhs) has been included under the head Employee Benefits Expense. (Refer Note 29)

40. INCOME TAX

A. Amount recognised in Statement of Profit and loss:

(₹ in Lakhs)

Particulars	2025-26	2024-25
Current Income Tax		
- Current year	835.00	1,215.00
- Adjustment in respect of current income tax of earlier year	(15.44)	(9.22)
Total	819.56	1,205.78
Deferred Tax		
- Relating to origination and reversal of temporary differences	(117.39)	(70.80)
Income tax expense reported in the statement of profit or loss	702.17	1,134.98

B. Income Tax recognised in other comprehensive Income:

(₹ in Lakhs)

Particulars	2025-26	2024-25
Income Tax Re-measurement losses on defined benefit plan	(5.14)	3.95
Total	(5.14)	3.95

C. Reconciliation of effective tax rate

(₹ in Lakhs)

Particulars	2025-26	2024-25
Accounting profit before income tax	2,724.57	4,618.66
At applicable Statutory Income Tax Rate @ 25.168%	685.72	1,162.43
Exempt Income	(2.17)	(2.17)
Donation	0.76	0.08
CSR Expenditure	20.29	19.28
Impact of income taxable with special rate (capital gain)	(6.08)	(22.36)
Impact of earlier years tax	(15.43)	(9.22)
Others	19.09	(13.06)
Reported income tax Expense	702.17	1,134.98

Effective Tax Rate	25.77%	24.57%
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41. Capital Risk Management

The Company's policy is to maintain an adequate capital base so as to maintain creditor and market confidence and to sustain future development. Capital includes issued capital, share premium and all other equity reserves attributable to equity holders. In order to strengthen the capital base, the company may use appropriate means to enhance or reduce capital, as the case may be

(₹ in Lakhs)

	2025-26	2024-25
Borrowings (i)	2,478.82	688.95
Less: cash and bank balance (ii)	5,834.23	3,927.58
Net debt(A)	(3,355.41)	(3,238.63)
Equity (B) (iii)	32,717.17	30,801.59
Capital and Net debt (C=A+B)	29,361.76	27,562.96
Gearing Ratio (%) (A/C)	(11.43)	(11.75)

(i) Borrowings includes current maturities (refer note no. 17 and 19).

(ii) Cash and bank balances included cash and cash equivalents, balances in bank deposits (other than earmarked deposits) (refer note no. 6, 11 and 11(A)).

(iii) Equity includes all capital and other equity (refer note no. 15 and 16).

42. RELATED PARTIES

A. List of Related Parties:

i. Joint Venture

1. Mycom-FIL India Pvt Ltd. (w.e.f. 27.02.2025)

ii. Enterprises over which Key Management Personnel (KMP) of the reporting entity and its subsidiaries and their relatives exercise significant influence and with whom transaction have taken place during the year:

1. FreezeKing Industries Private Ltd (ceased w.e.f. 02.01.2026)

iii. Key Managerial Personnel (KMP)

Executive Director

Mr Jasmohan Singh, Chairman & Managing Director

Non-Executive Directors

Ms Jasleen Kaur

Ms Gurleen Kaur

Mr G.B. Rao (Independent Director)

Mr Vidyanidhi Dalmia (Independent Director)

Mr Harbhajan Singh (Independent Director)

Mr Suresh Chandra (Independent Director)

Executives

Mr Hiroyuki Egashira, Chief Executive Officer

Mr Sharad Bhatnagar, Chief Finance Officer (Up to 31.10.2025)

Mr Mukesh Goyal, Chief Finance Officer (w.e.f. 01.11.2025)

Mr Amit Singh Tomar, Company Secretary

iv. Relative of Key Managerial Personnel

Mr. Indraveer Singh (S/o Sh. Jasmohan Singh)

B. The following transactions were carried out with the related parties:

(₹ in Lakhs)

Particulars	Joint Venture	Key Managerial Personnel	Relative of KMP	Enterprise over which control exist
1. Purchase of Material				
- Freeze King Industries Pvt Ltd				134.41 (175.01)
2. Sale of Material				
- Freeze King Industries Pvt Ltd				7.70 (13.21)
3. Remuneration/Salary				
- Mr Indraveer Singh			26.61 (18.23)	
4. Remuneration to KMP's*				
- Mr. Jasmohan Singh, Mr Hiroyuki Egashira, Mr. Mukesh Goyal, Mr. Sharad Bhatnagar, Mr. Amit Singh Tomar		467.23 (358.10)		
5. Professional charges paid				
- Ms Gurleen Kaur		9.00 (9.00)		
6. Sitting Fees				
- Mr. G.B. Rao, Mr Vidyanidhi Dalmia, Mr Harbhajan Singh & Mr Suresh Chandra		26.95 (42.35)		
7. Investment				
- Mycom-FIL India Pvt. Ltd.	2,000.00 (450.00)			

C. Outstanding balances:

(₹ in Lakhs)

Particulars	Joint Venture	Key Managerial Personnel	Relative of KMP	Enterprise over which control exist
Remuneration/Salary		17.00 (16.01)	1.37 (0.96)	
Professional Charges			0.68 (0.68)	
Investment Payables	- (450.00)			

Note: Figures in bracket represents previous year amount, wherever applicable.

Purchases, Sales and Services transaction amount reported above are inclusive of taxes

* exclude Fees paid to directors.

The remuneration to key managerial personnel includes the followings:

(₹ in Lakhs)

Particulars	For the Year ended 31 st March 2026	For the Year ended 31 st March 2025
Short-term employee benefits #	443.95	336.79
Post-employment benefits	-	-
- Defined contribution plan \$	23.28	21.31
- Defined benefit plan ^	-	-
- Other long-term benefits ^	-	-
Total	467.23	358.10

Including Salary, bonus, commission on accrual basis and value of perquisites.

^ Excluding liability for Gratuity and Leave Encashment. As the liability for gratuity and leave encashment are provided on actuarial basis for the Company as a whole, amounts accrued pertaining to key managerial personnel are not included above.

\$ including PF and any other benefit

43. SEGMENT REPORTING

The Company has only one business segment i.e. manufacture, supply and execution of industrial refrigeration and air conditioning equipment and one geographical reportable segment i.e. Operations mainly within India. The performance is reviewed by the Board of Directors (Chief operating decision makers).

The information relating to revenue from external customers and location of non-current assets of its single reportable segment has been disclosed as below:-

a) Revenue from operations

(₹ in Lakhs)

Revenue from operation	2025-26	2024-25
India	43523.79	40585.95
Outside India	4129.00	3108.49
Total	47652.79	43694.44

b) Non Current Assets

All non-current assets of the company are located in India

c) Information's about major customers

No customer individually accounted for more than 10% of the Revenue

44. CORPORATE SOCIAL RESPONSIBILITY

(₹ in Lakhs)

Particulars	2025-26	2024-25
(i) Amount required to be spent by the company during the year	86.39	70.83
(ii) Set-off of excess amount spent towards CSR in previous financial year	5.78	-
(iii) Net amount required to be spent by the Company	80.61	70.83
(iv) Amount Spent/provision made during the year: *		
a) Construction/acquisition of any assets	-	-
b) On purposes other than (a) above	80.61	76.61
(v) Shortfall /(excess) at the end of the year	-	(5.78)
(vi) Reason for shortfall	NA	NA
(vii) Nature of CSR activities	Education, Health etc.	
(viii) Details of related party transactions	-	-

45. DIVIDEND REMITTED IN FOREIGN CURRENCY

(₹ in Lakhs)

Particulars	For the Year ended 31st March 2026	For the Year ended 31st March 2025
i) Gross Dividend**	4.80	4.80
ii) Tax Deducted at Source	1.00	1.00
iii) Net Dividend remitted**	3.80	3.80
iv) Years to which dividend related	2024-25	2023-24
v) Numbers of shares on which dividend paid	12,00,010	1,20,001
vi) Number of Non- resident shareholders	1	1

**In terms of the Settlement Agreement dated 22.12.2011 upheld by the orders dated 15.10.2012 and 06.10.2014 of Hon'ble Superior Court, Massachusetts, USA and order 13.05.2016 of Appellate Court, USA and the share transfer from executed by Dr. Jang Bahadur Singh in terms of order dated 05.03.2015 and 08.06.2016 of Hon'ble Superior Court, Massachusetts, USA, 12,00,010 shares of the Company (i.e. 20% of the paid up Share Capital) have been transferred in favour of Mr. Jasmohan Singh, jointly holding for himself along with Mr. Gurmohan Singh, Ms. Jasleen Kaur and Ms. Gurleen Kaur.

46. Balance of certain advances, trade payables (including MSME), other payable and trade receivables are in process of confirmation/reconciliation. Management believe that on reconciliation/confirmation there will not be any material impact on consolidated financial statement.

47. Physical verification of Stores & Spare Parts and consumable items is in process as the items are numerous. However, considering the past experience management is of the view that on final assessment there would not be any material impact.

48. The Company is required to transfer shares corresponding to dividends remaining unpaid/unclaimed for seven consecutive years to the Investor Education and Protection Fund (IEPF) in accordance with section 124 of the Company Act, 2013 and the applicable Rules. During FY 2017-18 to FY 2025-26, the Company received claim from certain shareholders relating to unpaid dividends of earlier years. Accordingly, verification and identification of eligible shareholders have been undertaken, particularly in cases involving changes in shareholders particulars, consequently, the Company has not filed form IEPF-4 for transfer of the relevant shares to the IEPF. The management is taking appropriate steps to complete the verification process and comply with the applicable provisions of the Act.

49. The Company had initially filed Form FC-GPR with the Reserve Bank of India through its Authorized Dealer (AD) Bank on October 29, 2024, following the allotment of bonus equity shares of the Company dated October 4, 2024, in compliance with FEMA regulations. In this regard post approval company will be able to file annual return in Form FLA(Foreign Liabilities and Assets) as required under FEMA regulations, the Company has re-filed Form FC-GPR on May 26, 2026 and pending for approval before the Reserve Bank of India.

50. Information under section 186(4) of the Companies Act, 2013

There are no investments made by the Company other than those stated under note no. 4 of the consolidated financials statement. Further there are no loans given or guarantees given, which are covered under section 186(4) of the Companies Act, 2013.

51. Compliance with audit trail for accounting software

The Company and a joint venture has used accounting software for maintaining their respective books of accounts during the year ended 31st March 2026, which has a feature of recording audit trail (edit logs) facility and the same was enabled on relevant transactions recorded in the accounting software except in case of the Company (a) at application level it could not be ascertained if the audit trail had operated throughout the year (b) audit trail is not enabled at the database level.

Further, during the year audit trail feature has not been tempered with and to the extent audit trail was enabled, it has been preserved as per the statutory requirements for record retention.

52. DETAILS OF OTHER PROVISIONS

-Warranty Expenses

(₹ in Lakhs)

Particulars	2025-26	2024-25
Balance as at the beginning of the year	113.07	95.31
Addition during the year	119.96	113.07
Utilised/ reversed during the year	113.07	95.31
Balance at the end of the year	119.96	113.07

The Company provides product warranty to its customers. Provision is made for estimated warranty claims in respect of product sold which are still under warranty at the end of the reporting period. Management estimates the provision based on historical warranty claim information and any recent trend that may suggest future claims could differ from historical amounts.

53. Karvy Stock Broking Limited (KSBL) was holding equity shares on behalf of the company in demat account worth Rs. 186.82 lakhs (market value as on 31-03-2022) along with bank balance of Rs. 24.76 lakhs deposited by the company, which had been pledged by the KSBL without the knowledge and approval of the company. As per the Circular issued by Securities Exchange Board of India (SEBI) dated June 20, 2019, brokers cannot pledge client's securities to raise loans / funds for themselves / itself use and brokers are required to segregate client's funds with its own fund as well securities.

Accordingly, the company has done communications in the year 2021 and 2022 to NSE (being Nodal Agency) for return of the securities and deposit amount held in the name of the company from KSBL.

Pending receipt of original shares/ claimed equal number of shares along with bank balance or amount of Rs.181.10 lakhs (net of amount received of Rs. 30.49 lakhs), the company has adjusted the amount from investment and the same is shown under other financial assets (current). Further the company has filed the case against KSBL and NSE before SEBI on 21.03.2023. During the earlier year Company has made provision in this regard.

54. During the previous year, the Company has entered into joint venture agreement with M/s Mayekawa Mfg. Co. Ltd., Japan (Mayekawa) on January 13, 2025 and incorporated a new company Mycom-FIL India Private Limited (a joint Venture entity) (JV Company) on 27th February 2025. As on 31st March 2026 the total paid equity share capital of JV company is Rs 5,000.00 lakhs, in the proportion of Mayekawa- Rs. 2550 lakhs (51%) and FIL-Rs. 2450 lakhs (49%) and as on 31st March 2025 the total paid equity share capital of JV company is Rs. 1,000.00 lakhs, in the proportion of Mayekawa- Rs. 550 lakhs (55%) and FIL- Rs. 450 lakhs (45%).

55. Interest in Joint Ventures

Details of company's Joint venture is as follows:

S.No.	Particulars	Country of Origin	% of Ownership interest as at 31st March 2026	% of Ownership interest as at 31st March 2025
1	Mycom-FIL India Private Limited	India	49%	45%

56. Financials Information's pursuant to Schedule III of Companies Act, 2013

S.No.	Name of Entity	Net Assets (i.e. total of assets-total liabilities)		Share in Profit/(Loss)		Share in Other Comprehensive Income		Share in Total Comprehensive Income	
		As a % of Consolidated Net Assets	Amount	As a % of Consolidated Profit/(Loss)	Amount	As a % of Consolidated Other Comprehensive Income	Amount	As a % of Consolidated Total Comprehensive Income	Amount
1	Parent: Frick India Limited	100.36%	32,833.38	103.74%	2,724.57	100%	15.29	105.06%	2,037.69
2	Joint Venture: Mycom-FIL India Pvt. Ltd.	-0.36%	(116.21)	-3.74%	(98.11)	0%	-	-5.06%	(98.11)
Total		100.00%	32,717.17	100.00%	2,626.46	100.00%	15.29	100.00%	1,939.58

57. Impairment Review

During the year assets are tested for impairment whenever there are any internal or external indicators of impairment. The testing did not result in any impairment in the carrying amount of assets.

Impairment tests is performed at the level of Cash Generating Units (CGU) within the Company at which the assets are monitored for internal management purposes, within an operating segment. The impairment assessment is based on higher of value in use and value from sale consideration. The measurement of cash generating units value in use is determined based on financial plans, sale orders in place that have been used by the management for internal purposes. Key assumptions used in value in use calculations are (i) operating margins (earnings before interest and taxes), (ii) discount rates and (iii) growth rates.

58 Other Statutory Information in terms of the schedule III of the Companies Act,2013

(a) Details of Benami properties

The Company and the joint venture do not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any benami property.

(b) Relationship with struck off companies

The Company and the joint venture does not have any transactions with companies struck off under section 248 of the Companies Act, 2013 or section 560 of Companies Act, 1956.

(c) Utilization of funds

(i) The Company and the joint venture have not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:

(a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or

(b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.

(ii) The Company and the joint venture have not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:

(a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or

(b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

(d) Core Investment Company (CIC)

The Company and the joint venture is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India. Based on the information and explanations provided by the management of the Company, the Group has no CICs as part of the Group.

(e) Title Deeds of Immovable Properties

The title deeds of all the Immovable Properties, (other than Immovable Properties where the company as the lessee and the lease agreements are duly executed in favour of the company and the joint venture) disclosed in the consolidated financial statements included in property, plant & equipment are held in the name of the company and the joint venture as at the balance sheet date.

(f) Registration of charges or satisfaction with Registrar of Companies (ROC)

The Company and the joint venture do not have any charges or satisfaction which is yet to be registered with ROC beyond the statutory period.

(g) Details of crypto / virtual currency

The Company and the joint venture have not traded or invested in crypto currency or virtual currency during the year ended 31 March 2026 and 31 March 2025.

(h) Undisclosed income

The Company and the joint venture have not entered in to any transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessment under the Income Tax Act, 1961 such as search or survey or any other relevant provisions of the Income Tax Act, 1961.

(i) Compliance with number of layers of Companies

The Company and the joint venture has no subsidiary therefore compliance u/s (87) of section 2 of the Act read with Companies (Restriction on number of Layers) Rules, 2017 related to the number of layers is not applicable to the Company.

(j) Statement filed with Banks

The company has been sanctioned working capital limit in excess of Rs. 5 crore, in aggregate, at points of time during the year, from bank on the basis of security of current assets. The quarterly returns/ statements filed by the company with the bank, are generally in agreement with the unaudited books of accounts of the company of the respective quarters and differences, if any are not material.

(k) Wilful defaulter

The Company and the joint venture is not declared wilful defaulter by any bank or financial Institution or government or any government authority.

(l) Scheme of arrangement

The Company and the joint venture has not entered into any scheme of arrangement which has an accounting impact on current financial year.

59. Previous figures have been regrouped/rearranged to make it comparable with current year figures.

As per our report of even date

For Lodha & Co LLP
Chartered Accountants
Firm Regn. No.301051E/E300284

Gaurav Lodha
Partner
M.No. 507462

Place: New Delhi
Date: 27-05-2026

Jasmohan Singh
Chairman & Managing Director
DIN - 00383412

Hiroyuki Egashira
Chief Executive Officer

Amit Singh
Company Secretary
ICSI M.No. A 46813

For and on behalf of the Board
Frick India Limited

Vidyanidhi Dalmia
Director
DIN - 00008900

Mukesh Goyal
Chief Financial Officer
ICAI M.No. 411966

Form No. SH-13 - Nomination Form

[Pursuant to section 72 of the Companies Act, 2013 and rule 19(1) of the
Companies (Share Capital and Debentures) Rules 2014]

FRICK INDIA LIMITED

(CIN - L74899HR1962PLC002618)

Regd. Office: 21.5 KM, Main Mathura Road,

Faridabad-121003 (Haryana)

Ph. 0129-2275691-94, 2270546-47

Fax. 0129-2275695

Email - cs@frickmail.com

Website - www.frickweb.com

I/We the holder(s) of the securities particulars of which are given hereunder wish to make nomination and do hereby nominate the following persons in whom shall vest, all the rights in respect of such securities in the event of my/our death.

(1) PARTICULARS OF THE SECURITIES (in respect of which nomination is being made)

Nature of Securities	Folio No.	No. of securities	Certificate No.	Distinctive No.	
				From	To

(2) PARTICULARS OF NOMINEE'S —

Name :		Date of Birth : ____/____/____ (in MM/DD/YYYY)	
Father's / Mother's / Spouse's Name :		Occupation :	Nationality :
E- mail id :			
Phone No. :	Relation with the Security holder :	Signature of the Nominee:	
Address _____			
_____ Pin code : _____			

(3) IN CASE NOMINEE IS A MINOR--

Name :		Relationship with Nominee :
Date of Birth : ____/____/____	Date of attaining majority: ____/____/____	Name of guardian :
Address of guardian : _____		
_____ Pin code: _____		

Name of Security Holder(s) :	Signature :
Address: _____	

Name of Witness :	Signature of Witness with date :
Address of witness: _____	
_____ Pin code : _____	
Place: _____	Date : ____/____/____

Instructions for Nomination Form

1. Please read the instructions given below very carefully and follow the same to the letter. If the form is not filled as per instructions, the same will be rejected.
2. The nomination can be made by individuals only. Non individuals including society, trust, body corporate, partnership firm, Karta of Hindu Undivided family, holder of power of attorney cannot nominate. If the shares are held jointly all joint holders shall sign (as per the specimen registered with the company) the nomination form.
3. A minor can be nominated by a holder of Shares and in the event the name and address of the Guardian shall be given by the holder.
4. The nominee shall not be a trust, society, body corporate, partnership firm, Karta of Hindu Undivided Family, or a power of attorney holder. A non-resident Indian can be a nominee on re-patriable basis.
5. Transfer of Shares in favour of a nominee and repayment of amount to nominee shall be a valid discharge by a company against the legal heir.
6. Only one person can be nominated for a given folio.
7. Details of all holders in a folio need to be filled; else the request will be rejected.
8. The nomination will be registered only when it is complete in all respects including the signature of (a) all registered holders (as per specimen lodged with the company) and (b) the nominee.
9. Whenever the shares in the given folio are entirely transferred, transposition or dematerialised with some other folio, then this nomination will stand rescinded.
10. Upon receipt of a duly executed nomination form, the Registrar and Transfer Agent of the company will register the form and allot a registration number. The registration number and folio number should be quoted by the nominee in all future correspondence.
11. The nomination can be varied or cancelled by executing fresh nomination form.
12. The company will not entertain any claims other than those of a registered nominee, unless so directed by a Court.
13. The intention regarding nomination /nomination form shall be filled in duplicate with the Registered and Transfer Agents of the Company who will return one copy thereof to the Members.
14. For shares held in dematerialised mode nomination is required to be filled with Depository Participant in their prescribed form.

FOR OFFICE USE ONLY	
Nomination Registration Number	
Date of Registration	
Checked by (Name and Signature)	

ELECTRONIC CLEARING SERVICE (CREDIT CLEARING) – MANDATE FORM

ELECTRONIC CLEARING SERVICE (CREDIT CLEARING) MANDATE FORM

Shareholder's authorization to receive dividends through Electronic Credit Clearing Mechanism

1.	The First/Sole Shareholder
2.	Regd. Folio No./DP Client ID
3.	Particulars of bank account of first/sole shareholder
a.	Name of the bank
b.	Branch Address of the Branch Telephone No. of the Branch
c.	9-digit code number of the Bank and Branch appearing on the MICR cheque issued by the Bank
d.	Account number (as appearing on the cheque book/passbook)
e.	Account type (S.B. Account/Current Account or cash credit) with code 10/11/13
f.	Ledger no. / Ledger folio no. (if appearing on the cheque book/passbook)

(In lieu of the bank certificate to be obtained as under, please attach a blank cancelled cheque, or photocopy of a cheque or the front page of the savings bank passbook issued to you by your bank, for verification of the above particulars.)

I hereby declare that the particulars given above are correct and complete. If the transaction is delayed or not effected at all for reasons of incomplete or incorrect information, I will not hold Frick India Limited responsible. I have read the option/ invitation letter and agree to discharge the responsibility expected of me as a participant under the scheme.

Date:

Place:

Signature of the Shareholder

Certified that the particulars furnished above are correct as per our records.

Bank's Stamp

Signature of the Authorized Official
from the Bank

Date:

Note:

- Please fill in the attached Mandate Form and send it to:
 - The Depository Participant who is maintaining your demat account in case your shares are dematerialized.
 - The Registrars and Share Transfer Agents, MUFG Intime India Pvt Ltd (Formerly known as M/s Link Intime India Pvt Ltd) whose address is, Noble Heights, 1st Floor, NH-2, C-1, Block LSC, Near Savitri Market, Janakpuri, New Delhi -110058 or at the Company at Frick India Limited, 21.5 Km. Main Mathura Road, Faridabad 121003 in case you are holding physical share certificates.
- Kindly note that the information provided by you should be accurate and complete in all respects and fully certified by your bank. In lieu of the bank certificate, you may attach a blank cancelled cheque or photocopy of a cheque or the front page of the Saving Bank passbook issued to you by your bank, for verification of the above particulars.
- In case of more than one folio please complete the details on separate sheets.
The information provided by you will be treated confidential and would be utilised only for the purpose of effecting the payments meant for you. You also have the right to withdraw from this mode of payment by providing the Company with an advance notice of 6 weeks



Frick India Limited
(CIN - L74899HR1962PLC002618)
Regd. Office: -
21.5 KM, Main Mathura Road,
Faridabad-121003 (Haryana)
Ph. 0129-2275691-94, 2270546-47
Fax. 0129-2275695
Email - cs@frickmail.com
Website - www.frickweb.com

Dear Shareholder(s)/Member(s),

Sub: Service of Documents through Electronic Mode

The New Companies Act, 2013 has been notified w.e.f. 1st April, 2014 and it inter alia, allows the Company, to communicate with its shareholders/members through electronic mode like email. Thus in view of the same your Company is hoping for an affirmative response from its shareholders/ members to receive Notices of General meeting/ Postal Ballot, Annual Report and other shareholders communications through electronic mode. This will enable you to receive such notice(s)/ Annual Report(s)/document(s) Communication(s) etc. promptly and without any loss or hassles of postal transit.

In order to register your email id or update the changes therein, you are requested to send an email from your respective email id to cs@frickmail.com and bharatb@in.mpms.mufg.com, with a subject "Registration/Update of email id" or send the duly filled in attached form to the Registrar and share Transfer Agent, i.e. M/s MUFG Intime India Pvt Ltd (Formerly know as Link Intime India Pvt Ltd).

Post receipt of your positive consent for the same, going forward any Notice of Meetings, Annual Report, Directors' Report and other Shareholders/Members communication shall be duly sent to you electronically to the e-mail address as provided by you.

Please note that if you do not register your email id or still wish to continue receiving physical copy of the aforementioned documents, the Company shall send the same, free of cost, upon receipt of a request from you.

We look forward for your support.

Date: 27-05-2026

For Frick India Limited

(Jasmohan Singh)
Chairman & Managing Director
DIN: 00383412
Address:-
5, Friends Colony(West),
New Delhi-110065

-----tear here-----

REGISTRATION OF E-MAIL ADDRESS FORM

Date: MM/DD/YYYY

To:

M/s MUFG Intime India Pvt Ltd (Formerly know as Link Intime India Pvt Ltd)
Noble Heights, 1st Floor, NH-2, C-1, Block
LSC, Near Savitri Market, Janakpuri,
New Delhi - 110058

Dear Sirs,

Sub.: Registration of email id for receiving communication through electronic mode.

I/We submit as under:

- 1) I/We hereby give my CONSENT to the Company to use my/our registered e-mail id in my/our Demat account with the Depository Participant for serving the documents as per the provisions of the Companies Act, 2013. (Please tick mark(✓) appropriately). **

Yes

☐

No.

☐

***For shareholders/members holding share in Demat form.

- 2) Kindly use my / our e-mail id _____ for serving the documents as per the provisions of the Companies Act, 2013 for Folio No. _____ ***

Yes

☐

No.

☐

***For shareholders/members holding share in Physical form.

Thanking you,

Yours faithfully,

Name of Sole / First Holder _____ Signature _____

Date :

Place :

-----Tear here-----